

## FINANCIAL TIMES

JAPAN

Muddled waters on  
EC car sales deal

Page 4

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Monday September 23 1991

## World News

Yugoslavia  
ceasefire  
marred by  
shooting

The latest attempted ceasefire between Croat and federal Yugoslav forces was dogged by mutual suspicion as shooting broke out in Zagreb, the Croatian capital, and federal army troops attacked the eastern city of Osijek.

Croatian president Franjo Tudjman said that talks on separating the warring parties would begin once the agreed "absolute and mutual ceasefire" was in place. It had been due to take effect at 3pm local time. Page 16

**Cambodia peace hope**  
UN officials are confident that a peace agreement to end Cambodia's 13-year civil war will be ready to be signed next month. This will pave the way for a huge UN peacekeeping and election-control operation expected to be launched in November. Page 16

**French immigration row**  
Valéry Giscard d'Estaing, former president of France and a possible candidate for the 1995 presidential election, sparked a political row with calls for a tough line on immigration. Page 16

**Yugoslav mediators**  
Russian president Boris Yeltsin said he was confident that weekend peace talks on the disputed enclave of Nagorno-Karabakh would result in a breakthrough declaration today. He had been mediating to try to end fighting between Armenians and Azerbaijanis over the territory which is administered by Azerbaijan. Page 2

**Palestinian meeting**  
Palestinians gathered in Algiers for a meeting of the Palestine National Council to decide whether to attend a US-proposed Middle East peace conference. PLO leader Yasser Arafat said they needed further assurances on the scope of the talks. PLO dilemma. Page 6

**HK reformists snubbed**  
Hong Kong governor Sir David Wilson largely ignored recommendations by the colony's recently elected pro-democracy groups in his appointments to the Legislative Council. Most of the 17 people he named are seen as favouring stability rather than faster democratisation. Page 6

**Irish fraud squad prime**  
Charles Haughey, Irish prime minister, said the time had come to set up a serious fraud squad. His plan follows a series of financial scandals that have joined confidence in his government and the business community. Page 4

**SA army reform move**  
The African National Congress is studying government proposals for an army which could include black veterans of the 30-year war against South Africa's white-led military machine. Page 4

**Tibet rule condemned**  
China's rule of Tibet has created a catastrophe for the country's people, with discrimination and racism rampant, said a report by a US-based human rights group, the International Campaign for Tibet.

**Call to lift sanctions**  
Yemen called for UN economic sanctions on Iraq to be lifted, saying they were no longer justified. Saudis call meeting of defence chiefs. Page 6

**Land reformers killed**  
Seven members of a leftwing group agitating for land reform were killed by a landlord militia group in India's eastern state of Bihar.

**Six die in canal plunge**  
Six Zaireans drowned when their car plunged into a canal at Meeuwen, near Brussels.

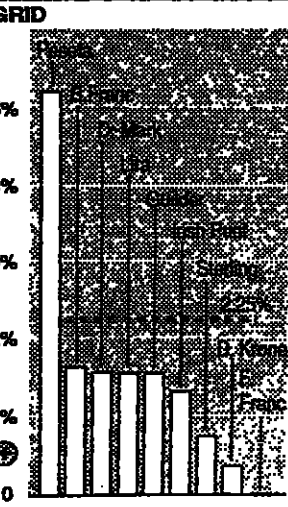
## Business Summary

Orders rise  
boosts hopes  
for end to  
UK recession

For the first time in 16 months, a majority of UK manufacturers now expect output volumes to improve, adding weight to recent claims from the UK government and the Bank of England that the British economy is climbing out of recession. The Confederation of British Industry's latest survey of monthly trends cites a slight improvement in domestic and export orders. Page 11

**EUROPEAN monetary system:**  
The Belgian franc weakened in the ERM grid last week, slipping from second to fifth strongest, while the Italian lira and Dutch guilder both strengthened at its expense. The Spanish peseta remained at the top, buoyed by high interest rates, while sterling, the French franc and Danish kroner remained at the bottom.

EMS September 20, 1991



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluctuation band. In practice, currencies in the EMS narrow band cannot rise more than 2.25 per cent from the weakest currency in that part of the system. Sterling and the Spanish peseta operate with 6 per cent fluctuation bands.

**BRITISH AEROSPACE** chairman Prof Sir Roland Smith is coming under increasing pressure from non-executive directors and City institutions to step down. Page 17

**MAUS FRERES**, the Swiss family-owned holding group, has asked Goldman Sachs, the US investment bank, to advise it on possible asset sales, including that of An Printramps, the Parisian stores group it controls. Page 17

**ITALY'S** high rate of inflation and unemployment, with a large budget deficit, are placing the economy increasingly out of line with the rest of its main industrial partners, according to the Organisation for Economic Co-operation and Development. Page 16

**BANK OF YOKOHAMA**, the Japanese bank which bought control of Guinness Mahon Holdings, said that it was considering restructuring the operations of the ailing merchant bank, including a possible staff cut. Page 19

**ASDA**, the UK supermarket group, is planning to raise around \$519m through a rights issue. Page 17

**WILLIAMS Holdings**, the UK industrial conglomerate which last week launched a hostile \$1.2bn bid for Rascal Electronics, said it was in advanced talks on buying the US fire protection arm of Rockwell, the California electronics and aerospace group. Page 18

**MAXWELL Communications Corporation**, the heavily indebted publishing and media group, is selling its loss-making US business and reference arm to Thomson Professional Publishing. Page 18

## Britain denies changing tack on Emu

UK still opposed  
to imposition of  
single currency

By David Buchan in Brussels and Rachel Johnson and Ivo Dawany in London

THE British Treasury denied yesterday that the UK government was significantly reducing its opposition to a single European currency in order to gain inclusion in the first division of a two-tier community, insisting that parliament should retain a veto on moves towards currency union.

"It remains the UK's position that we cannot accept the imposition of a single currency," the Treasury said. Mr Lamont, UK chancellor of the exchequer, had spent out the importance of retaining "national discretion" over the pound at the meeting of EC finance ministers in the Netherlands.

But at the meeting, other EC ministers said the process of healing the rift among them over a two-speed move to economic and monetary union (Emu) had made it harder for the UK to escape a commitment to a single currency.

They said all 12 states should have a say in moves towards Emu, and that no institutional barriers should be erected to lagging economies joining the currency union late.

But Mr Norman Lamont, the UK chancellor, has told Conservative MPs that no firm commitments have been made. He rejected the collective view that the Emu treaty, due to be signed in December at Maastricht, should now be written to assume that all 12 EC members will join Emu, with tem-

Three-point consensus..... Page 4

porary let-outs - known as "derogations" - for those states not yet economically fit to do so.

He clearly preferred an earlier proposal by the Dutch presidency of the EC which put the onus on countries to "opt in" to Emu, rather than the new formula which will be tilted towards "opting out".

Although Mr Lamont is clinging on to the British parliament's right to decide on monetary sovereignty, some observers yesterday read the meeting as evidence that the UK is keen to be among the first wave of single currency users.

Mr Lamont outlined a five-step procedure by which a minimum of eight out of the 12 member countries would progress to stage three of Emu, when a single currency is managed by a European central bank.

"If the appropriate policies are followed, there is no reason why Britain should not be in a position to join" by the planned Emu review date of end-1996, Mr Lamont said.

Treasury insiders interpreted this as a way of ensuring that Britain was not left out of important policy decisions. It is determined to be

one of the countries likely to institute and staff the central bank responsible for managing European monetary policy and the currency.

Mr Pierre Bérégovoy, France's finance minister, predicted that "at least seven countries will be ready [for Emu] by 1997, and the UK will be in that group".

In London, Mr David Mellor, the treasury chief secretary, used a BBC radio interview to insist that Mr Lamont's contributions to the Apeldoorn meeting did not indicate any change in government policy.

"Being at the heart of Europe, working in partnership with our partners in a good spirit does not mean changing fundamental policy positions," he said.

But despite Mr Mellor's disavowal of any shift, there was no doubt that weekend reports suggesting that Britain is tacitly acknowledging acceptance of Emu - will cause further disquiet within the Tory party.

Mr William Cash MP, the anti-federalist chairman of the party's backbench European Affairs Group, said he would now be seeking further clarification of the government's position.

Mr Cash said he would be questioning "a very substantial number" of MPs who had been assured by the prime minister that there would not be a European federal "super-state".

Court halts  
Brazil's  
pioneering  
flotationBy Christina Lamb  
in Rio de Janeiro

BRAZIL'S first privatisation issue has been suspended by a last minute court ruling which could conceivably jeopardise the entire \$18bn programme.

The auction of Usiminas, the country's largest steel mill, was due to take place tomorrow, and several foreign groups and banks had qualified to bid. However, at the weekend a federal judge ruled in favour of a civil action to suspend the flotation.

The action questions the setting of a \$1.8bn minimum price for the flotation as well as a recent agreement to increase the capital of Nippon Usiminas, a Nippon Steel-led Japanese consortium which is a minority shareholder in Usiminas.

But the main reason for the action is the government's decision to allow foreign debt instruments to be used as currencies in the auction.

The ruling is the latest in a series of hitches to the state sell-offs, which were initially planned to start in June 1990.

Brazil's attorney-general recommended the auction's suspension 10 years ago on the grounds that Mr Fernando Collor de Mello, Brazilian president, had exceeded his authority by allowing foreign debt to be used.

Mr Collor's own vice-president had spoken openly against the sale.

The government will today appeal against the ruling. But an official from the National Development Bank (BNDES), which is overseeing the pro-

Continued on Page 16  
Crusade crumbles, Page 15

US ready to shift  
policy on Soviet  
membership of IMF

By Lionel Barber in Washington

THE US is preparing to drop its long-standing opposition to the Soviet Union becoming a full member of the International Monetary Fund and World Bank.

The prospective shift in US policy - which would allow the Soviet authorities to borrow directly from international financial institutions - reflects a new, optimistic assessment of the Soviet leadership's willingness to tackle economic reform.

It also stems from a growing realisation in Washington that the IMF - as a neutral body with substantial credit resources - should take the lead role in dealing with a future Soviet economic reform plan rather than the US, facing a budget deficit next year of \$345bn (\$240bn).

Senior US officials are more optimistic than before about the prospects for economic reform in the Soviet Union, with the big qualification being that workable power-sharing and economic agreements need to be reached between the republics, particularly Russia and the Ukraine.

The high-level US assessment is that the abortive Kremlin coup in August "wiped out" earlier opposition to a market economy and that virtually all power has flowed to the republics. "We are now dealing with a very different country," said one senior administration official.

Mr James Baker, US secretary of state, who visited Moscow two weeks ago, has emerged as the leading advocate of a more flexible approach. During talks, he

pledged direct economic aid to the Soviet Union on condition there was a "clear commitment" to economic reform. By extracting several key concessions, notably a Soviet pledge to end its military presence in Cuba and a cut-off in aid to Afghanistan, Mr Baker removed political obstacles to future US financial aid.

US president George Bush has remained cautious on the IMF issue and direct US financial aid, and a final decision may still be several months away. But the emerging consensus among western diplomats and US officials is that Mr Bush will shift - just as he did last month when he pledged large-scale humanitarian aid and a final decision to end its military presence in Cuba.

A key factor is last year's budget agreement with Congress which imposes caps on individual spending categories. The White House remains confident that it can absorb the costs of medical and food aid to the Soviet Union within existing targets, but a request for substantial direct aid to support a reform package, possibly as early as next spring, could embarrass the administration.

Senior US officials are therefore examining seriously a Democratic proposal to transfer \$1bn from the defence budget. The difficulty is that this could unravel the budget accord, since it would involve a

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A woman sits outside a government building backed by the Georgian National Guard

Georgian opposition holds  
Tbilisi television station

By Neil Buckley in Tbilisi

THE THREAT of civil war hung over the Georgian capital Tbilisi last night as thousands of government and opposition supporters took up positions in different parts of the city.

Outside Georgia's Supreme Soviet, about 5,000 people proclaimed their support for President Zviad Gamsakhurdia, chanting "Georgia and Gamsakhurdia are one".

The focus of the opposition, meanwhile, moved to the head-

quarters of Georgian television, where several thousand people came to the aid of workers who have been on strike, refusing to broadcast what they call "disinformation" from the government. The strikers have also attracted support from about 100 rebel soldiers from unit of the National Guard.

In front of the television station stood a barricade of bus-sand lorries. Hosepipes from

afire engine and the television centre were ready to be used against attackers.

Demonstrators on both sides gave a warning of bloodshed after three weeks of mounting tension which began when police broke up a demonstration against the Mr Gamsakhurdia. Opposition forces are demanding Mr Gamsakhurdia's

Continued on Page 16

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Global Custody: Banks face new challenges in a capital-hungry sector.

**WEDNESDAY:**  
Auto Identification: A youthful but increasingly omnipresent industry.

**THURSDAY:**  
Liguria: Genoa's region awakens to the need for change.

**Business Books:** The latest in executive reading.

**FRIDAY:**  
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**Software at Work:** The promise of lower costs and greater ease of use in commerce and industry.

**SATURDAY:**  
Language Courses: EC integration increases the motivation.

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## CONTRACTS &amp; TENDERS

HONG KONG GOVERNMENT  
CIVIL ENGINEERING SERVICES DEPARTMENTDemolition of Chimneys and Associated Works  
at Lok On Pai Desalter  
P. W. Programme Number 172GG

## NOTICE OF PREQUALIFICATION OF TENDERERS

1. It is proposed that tenders will be invited in April 1992 from prequalified contractors for the demolition of chimneys and associated works at Lok On Pai Desalter, located in Tuen Mun District, Hong Kong.
2. Upon decommissioning of the Lok On Pai Desalter, two chimneys and a single storey workshop within the desalter site are to be demolished. The chimneys are of reinforced concrete, approximately 126 metres tall and located approximately 97 metres apart. The workshop is a steelwork structure, approximately 13 metres high, with a plan area approximately 58 metres by 18 metres. The cleared site will be used as a staging area for the new airport and related contracts. Demolition is scheduled to commence by mid-1992, for completion by the end of 1992.

3. Contractors with proven experience in similar demolition projects are invited to apply for prequalification documents to:-

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7th Floor, Empire Centre, 68 Mody Road  
Tsim Sha Tsui East, Kowloon, Hong Kong  
Tel: (852) 369 2355 Fax: (852) 311 5770

Completed prequalification submissions shall be submitted as directed not later than 12:00 noon on 1 November 1991 (Friday).

4. Joint ventures with other firms will be considered.

5. Government reserves the right to reject any Contractor's application at its discretion and without explanation.

(A W Malone)

Director of Civil Engineering Services

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## INTERNATIONAL NEWS

Leaders opt for alternative to Moscow's version of economic union

## Republics shun Yavlinsky plan

By Christia Freeland in Kiev

FEAR of Russian domination has led the former Soviet republics to set up an alternative to the economic union proposed in Moscow earlier this month by Mr Grigory Yavlinsky, one of the four-man interim central government.

Leaders of the republics met in the Estonian capital, Tallinn, at the end of last week and signed three non-binding "interstate" protocols concerning trade relations, monetary policy, communications and transport.

The agreement opens the prospect of two distinct economic unions emerging, one based in Moscow and a second with headquarters in Tallinn. Mr Nursultan Nazarbayev, Kazakhstan's president, is attempting to convene a conference of all republic leaders in his capital, Alma Ata, on September 30 to discuss emergency economic measures.

Soviet President Mikhail Gorbachev would not be invited.

Thirteen of the 15 republics participated in the Tallinn meeting, including Russia, although the latter's representative, deputy prime minister Yevgeny Saburov, disagreed with some of the proposals.

The Tallinn Process, as the negotiations have been dubbed, reflects growing fear among the non-Russian republics that Mr Boris Yeltsin's White House - the Russian parliament - is as great a threat to their sovereignty as the Kremlin.

Mr Volodymyr Lanov, Ukraine's minister for privatisation, said the joint moves were an attempt to prevent Russia from unilaterally taking over former all-Union property.

At the weekend Mr Lanov rejected the Yavlinsky model as "another effort to force upon us a single financial and monetary system".

The republics agreed to discuss division of the Soviet Union's foreign debt and gold, diamond and hard currency reserves at their next meeting, in three months.

They agreed to negotiate new inter-republic trade contracts, but assured the Baltic republics that their supplies would not be cut off this year in retaliation for independence.

They also agreed to drop the rouble as the internal trading currency as soon as the republics introduced separate currencies. By contrast, the Yavlinsky plan envisages inter-republic trade being conducted in roubles, even after separate currencies emerge.

The republics also discussed a Ukraine suggestion to create an interstate clearing-bank, which would establish exchange rates between republican currencies. The Russian delegation favoured instead a

single all-Union bank.

Ukraine will be poised to introduce a separate currency by the first quarter of next year. Over the weekend the republic decided to print banknotes and to embark on an economic reform programme which would give them value.

Mr Volodymyr Matvienko, chairman of the Ukrainian National Bank, signed a letter of intent with the Canadian Banknote company. According to a company consultant, Mr Orest Nowakowski, Mr Matvienko will travel to Ottawa next week to negotiate a deal to print 1.5bn banknotes in Canada and construct a turnkey mint in Ukraine.

Canadian Banknote is asking about \$2.9m (\$1.7m) to print the notes and is offering to build the factory as a joint venture, which would recoup its costs by printing money for other republics and nations.

## Gummer discovers confusion on agenda

By Mark Nicholson in Moscow

THE inefficient Soviet food distribution system was the first thing on the minds of Mr John Selwyn Gummer, the British agriculture minister, and a team of leading British food industrialists who arrived in Moscow last night.

However, the poor system for distributing visiting delegations was the main preoccupation of British diplomats to whom the dislocated Soviet and Russian authorities had still not been able to offer an agenda for the 10-day trip.

"We hope they'll come up with something tomorrow," said one official hopefully. Another was less sanguine about the coherence of central authority in post-coup Moscow. "This place is like a corpse," he said. "It's still twitching - but we can't find the head anywhere."

Mr Gummer will be less troubled by the disorganisation, if only because he plans to stay in Moscow a little over 20 hours to study food distribution systems. He decided only on Thursday to visit Moscow, after talks with Mr Yuri Lushkov, chief executive of Moscow, who was visiting London.

British officials frowned, almost convincingly, on speculation that Mr Gummer's sudden mercy-dash to Moscow had more to do with British electoral politics than Soviet food supplies.

A hasty tour of Moscow shops has been arranged for Mr Gummer, and more talks with Mr Lushkov - if he shows up. "We think he's in Warsaw, but we hope he may be in Moscow tomorrow and can meet the minister," said an official.

The eight-member team, led by Mr Ronald Macintosh, head of the British Food Consortium, and including the chief executives of some of Britain's biggest food processing and retailing groups, appeared calmly unconcerned by their lack of agenda. One suggested they may now have a better chance of "avoiding those long meetings in offices with bad interpreters".



Mr Boris Yeltsin, Russian president (left), and his Kazakhstan counterpart, Mr Nursultan Nazarbayev, during a weekend visit to Baku, Azerbaijan. The two leaders are in the republic in an attempt to set up talks over the disputed Nagorno-Karabakh enclave, focus of one of the Soviet Union's most intractable ethnic conflicts, Reuter reports from Moscow.

Several thousand Armenians turned out to welcome the two men during a visit to Stepanakert, the enclave's capital, according to the Tass news agency. However, the Azerbaijan minority remain sceptical: more than 800 people have been killed in fighting between the two communities since 1988.

After talks in Stepanakert, Mr Yeltsin and Mr

Nazarbayev flew to the Armenian capital, Yerevan. "It was stormy, not easy in Stepanakert," Mr Yeltsin said on his arrival. "But, at the end of the day, the meetings were very constructive. We would not have started this peace mission unless there was a way out and the most important thing is that the negotiating process has started."

He then went into talks with Armenian President Levon Ter-Petrosian, who has been buoyed by an overwhelming vote for independence in a referendum on Saturday.

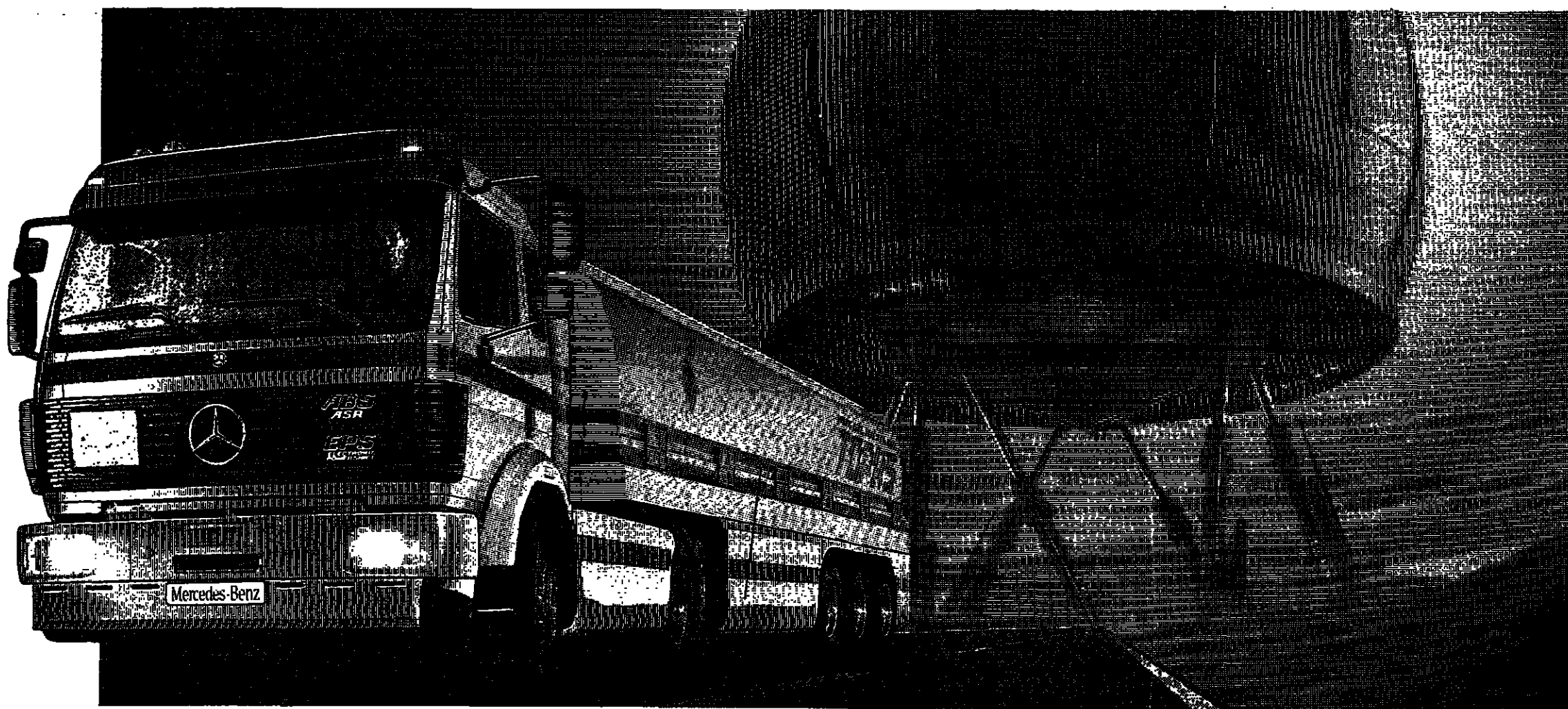
As first returns showed 92 per cent of the electorate in Yerevan voting for secession, Mr Ter-Petrosian said, the republic's parliament would declare independence today.

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## INTERNATIONAL NEWS

## Yugoslav military 'intent on carving out greater Serbia'

By Judy Dempsey in Zagreb

THE massive military operation launched late last week by Yugoslavia's Serb-dominated army is aimed at carving out and consolidating a greater Serbia, through a three-pronged offensive, according to senior officials from the republics of Croatia and Bosnia-Herzegovina.

To achieve this goal, the army, with the support of Serbian paramilitary units, has first to relieve federal military barracks which are being blockaded by Croatia's national guard.

It must also complete the mobilisation in Bosnia-Herzegovina, and move troops and reinforcements across that republic to the Croatian border.

Croatian and Bosnian officials believe the federal army, and Serb paramilitary units, supported by President Slobodan Milosevic of Serbia, will also try to capture Vukovar and Osijek.

The latest military thrust by the Yugoslav army is concentrated on the partly Serb-populated Krajina and Slavonia areas of Croatia (see chart) and the national corridor linking Serbia to the sea through Bosnia-Herzegovina.



Corridor linking Serbia with the sea  
Krajina  
Slavonia

cally important cities in Slavonia, eastern Croatia, have been repeatedly attacked by federal and Serb units over the past fortnight.

If this three-pronged strategy is achieved, the borders of a greater Serbia will be consolidated.

However, Croat officials believe the federal army will not be able to sustain this offensive.

"I believe the federal army is disintegrating. It is the last Yugoslav institution," said Mr Gojko Susak, Croatia's new defence minister. "All the fed-

eral institutions have collapsed. The army's only support is Serbia and Serb nationalists. But even Milosevic has had to call up volunteers. There are many deserters. Young men have gone into hiding. Over 30 federal barracks in Croatia have surrendered. But the army will fight to its last breath. It will be a long struggle."

Croat officials also believe that the army will not be able to capture Vukovar or Osijek, which have populations of 40,000 and 100,000 respectively.

Despite the heavy fire-power of the federal army, Mr Susak and Mr Ruzmir Mahmutcehajic, the deputy prime minister of Bosnia-Herzegovina, said the civilian population, and the republic's own territorial defence units, would do everything in their power to stop the creation of a Greater Serbia dictatorship.

Mr Mahmutcehajic yesterday said that throughout the weekend, federal army units had moved north from the republic of Montenegro, a loyal supporter of Serbia, into Bosnia-Herzegovina. "On Friday night, 2,000 federal troops were stopped by the people near Caplina, in south-western Herzegovina, where many Croats



Anxious Croats wait for the all-clear signal in an underground bomb shelter in Zagreb yesterday

live," said Mr Mahmutcehajic. "But then the federal soldiers were transferred in unmarked buses into the republic to join other units."

The federal army has six brigades, or 20,000 troops, stationed in Bosnia-Herzegovina which have now been mobilised against the wishes of the republic's presidency.

At the same time, the republic's territorial defence units have also been called up to counter any attempt by the federal army to annex parts of the republic to Serbia. "The potential for civil war is enormous," said Mr Mahmutcehajic.

Bosnia-Herzegovina's 4.7m population consists of three ethnic groups: Moslems, who make up 43 per cent of the population, Serbs (33 per cent) and Croats (17 per cent). Mr Mahmutcehajic said the federal army in the republic, which is under the command of General Nikola Uzelac, a Serb, was working closely with local Serb paramilitary units.

These units, manned by Bosnian Serbs, are located around the city of Banja Luka, north of the republic, which is close to the border with Croatia. The federal army yesterday moved troops across the river Drina at Visegrad to join Serb units at Banja Luka.

Bosnian officials said these Serb units were determined to use the region north of Banja Luka as the bridgehead for linking parts of Croatia's western Adriatic coast as well as Krajina, the Serbian autonomous region in the south-west of Croatia, with eastern Croatia and the Serbian-controlled province of Vojvodina.

"Mr Veljko Kladjevic, the federal defence minister told the presidency of Bosnia-Herzegovina at the weekend that federal troops are going through our republic to Croatia to relieve the army barracks," said Mr Mahmutcehajic. "But I am also sure that the army is being used to complete the division of Yugoslavia. The army is trying to include parts of Bosnia-Herzegovina in the new greater Serbia. It wants to break the resistance of the republic. We will resist," he said.

Mr Susak echoed his words. But, both agreed, it will be a long and bloody war.

## Bombarding the barracks with patriotism

By Judy Dempsey

IT has been a long week for Dr Danko Vrdoljak.

In normal circumstances, he would be working at a hospital in Zagreb. But his sense of patriotism has taken him to the perimeter of the federal barracks of Borongaj, 5km outside the Croatian capital.

For the past eight days Dr Vrdoljak, 25, armed with a Kalashnikov rifle, has spent his time with a small unit of Croat national guardsmen who have been blockading the barracks. "I left my job last Friday week. This unit here, and the Croatian Party of Rights, [a far-right wing nationalist movement] which I joined last week, needed a doctor in case there was fighting. So here I am."

The unit will not move away until it receives orders from the Croatian Ministry of Defence. "We will not let the federal army soldiers out of this barracks until we are told to do so," he said.

There are about 500 soldiers inside the barracks. Dr Vrdoljak said many were aged only 17 or 18. Since September 14 they have received no food or water and have no electricity.

"We cannot lift this blockade. There are terrorists inside this barracks. There are dan-

gerous people in there. They have weapons. However, I think some of the soldiers want to surrender. But their commander will not allow them," Dr Vrdoljak explained.

He said five soldiers had managed last week to escape from the barracks. "We allowed them to go home. But I heard some shooting in there a few days ago. The commander has not allowed the wounded to leave the barracks. And last Tuesday night it was really awful, we were attacked by sniper fire. It was one of the worst nights in my life."

Howitzer shells were fired from the barracks into the national guardsmen. Two were slightly injured but a nearby factory was hit by sniper fire.

The Croatian defence ministry is trying to wear down the resistance and morale, particularly among the younger conscripts, who have not been seen during daylight since the blockade began.

During the long, hot days, the Croats switch on loudspeakers at regular intervals. A voice, calling on the federal troops to surrender, blares across the barracks.

The troops inside probably know the message by heart. "The city of Zagreb, which has given you hospitality, pleads to you officers and soldiers to leave the Yugoslav People's Army, whose generals are causing destruction..."

"Do not let the generals use you to protect their privileges. Do not allow your lives to be used for protecting a failed ideology and for destruction. Your colleagues in other barracks in Croatia have left and deserted. They are already at home. Do not let blood remain in our land..."

Dr Vrdoljak, who knows he could easily emigrate with his qualifications - he has a degree from Williams College in Massachusetts and speaks impeccable English - prefers to remain in Croatia and serve the cause.

"We all have the same wish - independence. I think Tudjman [the president of Croatia] could be much tougher and stronger. That is why I joined the Croatian Movement for Rights."

He expects it will be another long week.

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## NICS, EUROPE AND INCOME FUND

Société d'investissement à Capital Variable

S.C. Luxembourg B 26-498

## NOTICE OF MEETING

Notice is hereby given that the Annual General Meeting of NICS, EUROPE & INCOME FUND will be held at the Registered Office in Luxembourg, 10A, Boulevard Royal, on Thursday 17th October, 1991 at 16 hours.

- For the purpose of considering the following Agenda:
1. To receive and adopt the Management Report of the Directors for the year to 30th June, 1991.
  2. To receive and adopt the Report of the Auditor for the year to 30th June, 1991.
  3. To receive and adopt the Annual Accounts as at 30th June, 1991.
  4. To appoint the auditors.
  5. To grant discharge to the Directors and the Auditor in respect of the execution of their duties to 30th June, 1991.
  6. To receive and set on the company's accounts for the year to 30th June, 1991.
  7. To transact any other business.

The resolutions will be carried by a majority of those present or represented. The Shareholders on record at the date of the meeting are entitled to vote or give proxies. Proxies should arrive at the Registered Office of the Company not later than twenty-four hours before the Meeting.

The present notice and a form of proxy have been sent to all shareholders on record at 20th September, 1991.

In order to attend the meeting, the owners of bearer shares are required to deposit their shares not less than five days before the date of the meeting at the Registered Office.

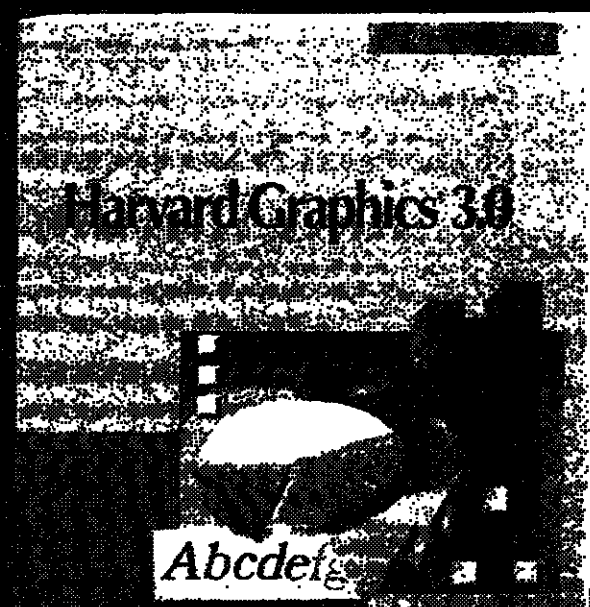
Proxy forms are available upon request at the Registered Office of the Company.

By order of the Board of Directors,  
J.P. Pieren  
General Manager

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# THE GOOD NEWS IS THAT TWO DUTCH BANKS HAVE MERGED.



## THE BAD NEWS IS THAT OUR NAME MAY SOUND LIKE DOUBLE DUTCH TO YOU.

The merger between ABN Bank and Amro Bank has given the financial world a new Dutch bank. A bank that answers to the name ABN AMRO Bank. A name that is therefore more logical than might at first appear.

Though new, our bank has an impressive history that goes back 167 years. And a bank that's been in business that long is sure to have a rock-solid financial base.

To quote a few figures, the ABN AMRO Bank has US\$ 232.7 billion in assets and US\$ 8.5 billion in shareholders' equity. Which makes us one of the world's top 20 banks.

This financial base not only makes the ABN AMRO Bank an important financial partner in Holland, but also ensures that we can play a major role worldwide. Because the merger has given us considerable funding power.

Just as important, though, is the fact that over the years we have built up a large network.

ent solution

Which now comprises more than 1850 branches working together in perfect unison in 52 countries. So we can clearly lay claim to being an international bank that can also help you find your bearings locally.

Because, throughout our network you'll find people who, in addition to years of banking experience, also have in-depth knowledge of their local markets.

In the day-to-day practice of banking they cooperate closely with our global relationship managers in looking after the interests of our clients.

At the ABN AMRO Bank you'll meet people who fully realize that business revolves around more than money alone.

People who know what banking is about, and who will also help you with new ideas, optimum service and sophisticated products. That's what makes the ABN AMRO Bank, literally, a world-class bank. With the ambition to become, quite simply, the best bank.

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The ABN AMRO Bank has long-standing relationships with clients throughout the world. Clients who welcome the news of our merger.

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CREATING THE STANDARD IN BANKING.



### ABN·AMRO Bank

## INTERNATIONAL NEWS

# Bank has 'headroom' for loans to E Europe

By Michael Prowse in Washington

THE WORLD BANK'S support for economic reform in eastern Europe and the Soviet Union will not involve a diversion of resources from its clients in the Third World, Mr Lewis Preston, the bank's new president, said at a briefing to launch this year's annual report.

He said the bank could expand its overall lending because past capital increases had left "significant headroom". The bank's statutory lending limit is \$152.3bn (\$90bn), nearly \$62bn higher than outstanding loans of \$90.6bn. Lending to eastern Europe rose by just over \$1bn to \$2.9bn in fiscal 1991.

Mr Preston said the bank's strategy towards economic reform in the Soviet Union had to be "reactive" because it was impossible to predict how powers would be shared and what help would be required. He said the bank had become "too presidential and hierarchical". A streamlining of top management announced last week was intended to "energise and motivate" staff. He was eliminating the senior vice-president layer of management in order to give full operational responsibility to vice-presidents heading regional offices.

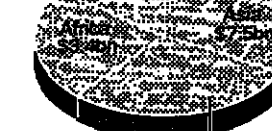
Mr Preston, a former chairman of J P Morgan, the New

## World Bank/IDA lending by region

1991 fiscal year total \$22.7bn

Latin America & Caribbean \$5.2bn

Europe, Middle East & North Africa \$6.6bn



York bank, said his management philosophy was to give staff "all the responsibility they can take, with sensible controls, and hold them accountable".

The bank expects to lend a total of \$23bn-\$25bn in fiscal 1992, which began on July 1. This compares with total commitments of \$22.7bn last fiscal year. Figures for new commitments, however, greatly overstate the bank's net contribution to development because many old loans are maturing. Net disbursements by the International Bank for Reconstruction (IBRD) - the main division of the bank - were only \$2.1bn last year compared with \$5.7bn in fiscal 1990. Net

disbursements by the International Development Association (IDA) - the unit that makes soft loans to the poorest countries - were \$4.3bn compared with \$3.6bn the previous year. Allowing for repayment of interest, net transfers by IBRD were minus \$5.6bn last year, only partially offset by positive net transfers by IDA. Bank officials argue that the bank's overall performance must be judged not just on its lending but on its success in providing advice and technical assistance.

The report indicates that the bank is laying greater emphasis on developing human resources - a theme of this year's World Development Report. Gross lending for education was \$2.2bn in fiscal 1991, having topped \$1bn for the first time in fiscal 1990. Lending for population, health and nutrition was \$1.57bn, having averaged \$300m a year in the mid-1980s. Staff figures indicate a growing emphasis on the environment. The bank's environmental department has 106 professionals and 34 support staff compared with a handful a few years ago.

The report shows the bank's financial position remains strong. The ratio of reserves to loans rose to 11.2 per cent from 10.8 per cent. Net income rose 14 per cent to \$1.2bn.

## Saddam calls high-profile meeting of defence chiefs

PRESIDENT Saddam Hussein, facing renewed threats of US military action to enforce full Iraqi co-operation with United Nations weapons inspectors, convened a high-profile meeting of his defence and military chiefs, Reuters reports.

But Iraq's state-run newspapers, which yesterday published front-page photographs of the Saturday meeting, did not say what had been discussed or decided.

No reports accompanied the pictures, which showed Mr Saddam with senior government and army officials.

The meeting came three days after the US threatened to use force if Iraq did not fully facilitate the work of UN teams supervising the scrapping of its weapons of mass destruction under the terms of the Gulf war ceasefire, which say it must declare and destroy them all.

Baghdad and the UN have been locked in a row for the past two weeks over the use of three helicopters, stationed in neighbouring Turkey, on loan to the UN from Germany.

Mr Ahmed Hussein al-Samir, the foreign minister, told Jordan television on Saturday that Iraq was co-operating with the UN teams but said unrestricted UN use of helicopters posed a threat to Iraqi security.

## PLO dilemma: profile or peace

Tony Walker and Lamis Andoni on the Palestinians' Algiers agenda

WHEN Mr Yasser Arafat, the Palestine Liberation Organisation chairman, convenes a session of the Palestinian "parliament", due to open today in Algiers, the atmosphere is likely to be even more subdued than at the last such gathering, almost three years ago in the Algerian capital.

Members of the Palestine National Council (PNC) will discuss the critical issue of Palestinian participation in the proposed US-Soviet sponsored Middle East peace summit.

At their last meeting, which led to the proclamation of an independent Palestinian state, members set in motion a process that would lead to recognition by the PLO of Israel's right to exist within its pre-1967-war frontiers. By recognising pre-1967 Israel they were effectively forswearing their claim to three-quarters of the land they called Palestine.

Mr Arafat believed that such a gesture would gain for the PLO the international recognition it had long craved. Three years and one Middle East war later, the Palestinian movement and its leader are more isolated, more bereft of friends, than at any other time since the PLO's foundation in 1964, due partly to the organisation's support of Iraq in the Gulf crisis.

Even so, world attention will be focused this week on the conference centre where Mr Arafat will lead debate on the issue of the peace summit. Debate will be fierce and there will be those on the PLO's radical wing - such as Mr George Habash and Mr Nayef Hawatmeh, leaders respectively of the Popular Front and Democratic Front for the Liberation of Palestine - who are likely to argue against Palestinian participation on the terms offered by Mr James Baker, US secretary of state.

They will be countered by pragmatists from Mr Arafat's mainstream Fatah faction, who believe that current US peace efforts offer what may prove to be the last chance for many years of a genuine attempt to solve the Arab-Israeli problem.

The acute dilemma for Mr Arafat and fellow historic leaders of the PLO is whether, by supporting representation at a peace conference by Palestinians who are not members of PLO institutions (Israel rejects

Readthrough: Mr Yevgeny Primakov, Soviet envoy to the Middle East, described at the weekend the prospects for a conference as "uncertain". He criticised Israel, which he said had not altered its position despite pressure from the US. The Palestinian position was "more flexible and more inclined to taking part in the conference," he added.

any dealings with the PLO), the organisation may be signing its "death warrant", in the words of one senior PLO official.

The question for many Palestinians, however, is not so much whether the organisation to which they have pledged allegiance will survive, but

whether the latest US peace effort does offer a realistic chance of a settlement on less than humiliating terms.

The PNC is likely to re-state Palestinian principles laid down at the last session in Algiers in 1983. These call for Israeli withdrawal from Arab land, self-determination for the

Palestinians and acknowledgement of Jerusalem as the capital of a future Palestinian state.

The gathering would then leave it up to the PLO's executive committee, in effect its cabinet, to decide whether to agree to Mr Baker's terms for the participation of Palestinians from inside the occupied territories as representatives of the national movement.

For Mr Arafat, who is used to being centre-stage, it would not be an easy decision to stand aside while a peace conference went forward.



Planned Jewish settlement site: Palestinian neighbourhood of Wadi Joz, East Jerusalem

## Israel suspicious of US tactics

US PROPOSALS to settle a bitter dispute between Israel and the Bush administration over financial assistance for Soviet Jewish immigration do not go far enough, a government official close to Mr Yitzhak Shamir, the Israeli prime minister, said yesterday, writes Hugh Carmichael from Jerusalem.

The official, who requested anonymity, said Israel could live with the delay of 120 days President George Bush has demanded before the request for US loan guarantees to back borrowing of \$10bn (\$5.9bn) is considered by Congress.

But he said statements from US officials suggesting the guarantees would still be linked to Israeli policy on the peace process, such as

agreement to freeze Jewish settlements in the occupied territories, had made the government suspicious of US intentions.

The official said a six-point compromise package proposed last week by Mr James Baker, US secretary of state, including a commitment not to delay the loans beyond next January after a planned Middle East peace conference has taken place, was not sufficient. The official explained: "What we want is to be assured that in January when the issue will be again discussed there will not be more conditions."

He said Israel wanted to be sure that the full \$10bn would be supported by the administration, which has so far carefully avoided any commitment to a figure.

## Pakistan wins IMF support

PAKISTAN won International Monetary Fund support for its economic policies over the weekend, with an agreement for the release of \$140m (\$35m) under a structural adjustment facility (SAF) programme, writes Farhan Bokhari from Islamabad.

This is the last tranche under a three-year SAF agreement worth \$604m signed in November 1988. The tranche was withheld last summer when Pakistan failed to bring its fiscal deficit down to 4.8 per cent of its GDP. The new agreement still needs to be ratified by IMF's board of directors, expected to be a formality.

## Hong Kong reformists snubbed in appointments to council

THE governor of Hong Kong, Sir David Wilson, has largely ignored the calls of the colony's recently elected pro-democracy groups in his appointments to the Legislative Council, writes Angus Foster in Hong Kong.

He named 17 people to the 60-seat council on Saturday. Most are professionals and businessmen seen as favouring stability rather than faster democratisation. The appointments also mean the pro-democracy group led by the United Democrats of Hong Kong, which won 15 of 18 directly elected seats last week,

remains in opposition.

Mr Martin Lee, UD leader, called the appointments "disappointing". His party had given the governor 20 names for consideration, but Mr Lee said Sir David accepted only one of his recommendations.

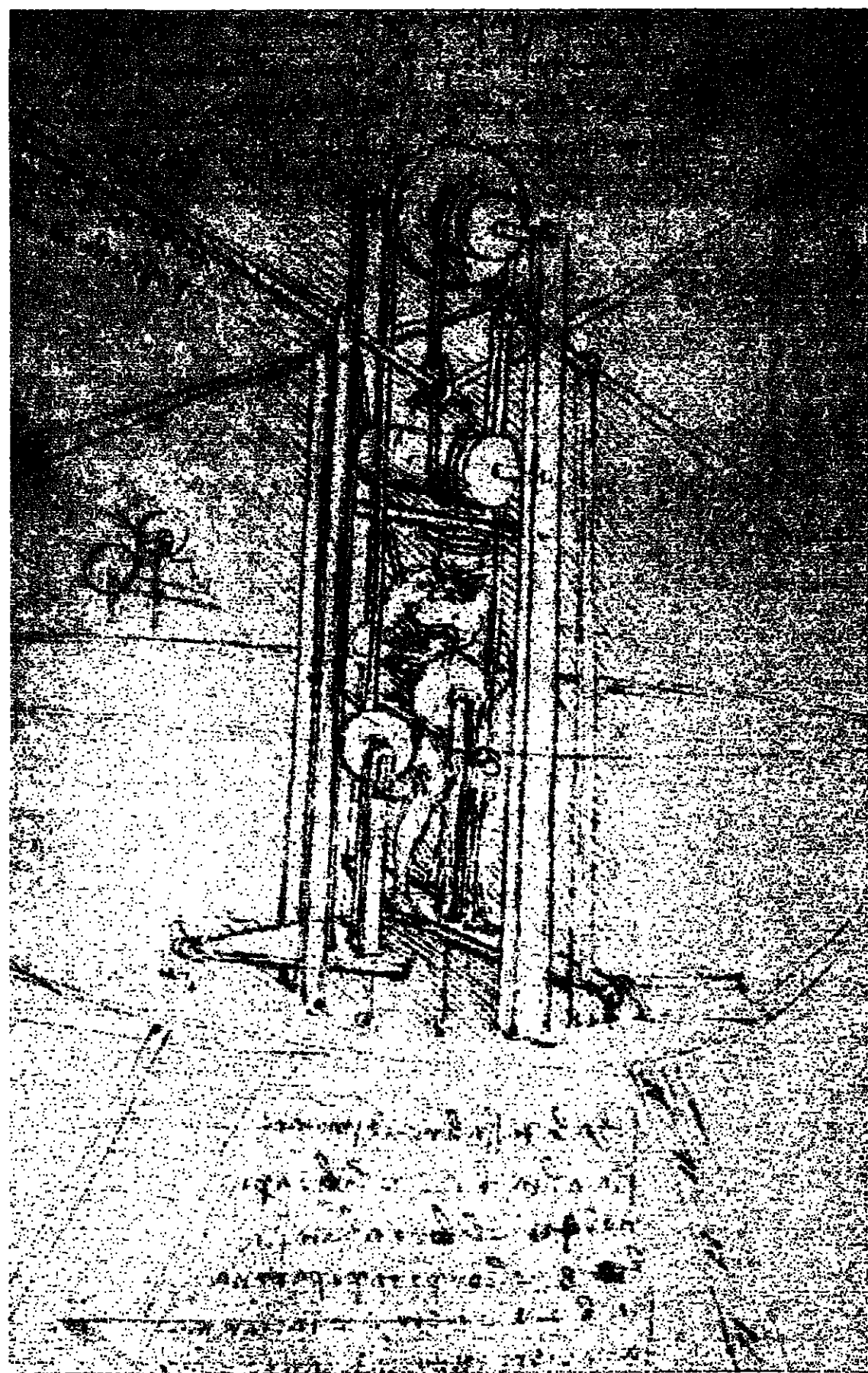
Several leading Hong Kong politicians were reappointed to the council. But Mr Lee said that, as in the past, these would side with the government on controversial matters.

However, Ms Maria Tam, a prominent lawyer and politician, was not re-appointed, after the Liberal Democratic Foundation, a pro-business

political party she founded, failed to win a seat in the direct elections.

The decision not to reappoint Ms Tam led to speculation about her position on the executive council, Hong Kong's main decision-making body. The UD is now likely to shift its campaign for a greater role in governing Hong Kong to the executive council appointments.

Among the new legislators are Mr Vincent Cheng, a senior manager at the Hongkong Bank, Mr Henry Tang, an industrialist, and Mr Steven Poon, general manager of China Light and Power.



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## Avon road

M J GLEESON GROUP has been awarded a £10m contract for Stage 4a of the Avon ring road, a 3km section of dual carriageway between Marsham Way and the A4 Bath Road. Work on the 100-week contract, from Avon County Council, is due to start next month.

## Nursing home

LAING NORTH WEST has won a £2.9m contract from Tameside Enterprises for the design and construction of special care facilities for the elderly at Hyde Hospital, Manchester.

The contract calls for a 100-bed nursing home with communal areas, shop and visitor accommodation. Completion is scheduled for February 1994.

## Ghana highway

TAYLOR WOODROW has begun a £30m road construction contract in Ghana. The project, which also involves Tayco Construction, Taylor Woodrow's associate company, is part of a continuing programme to upgrade Ghana's north-south highway, which links the southern ports with the north of the country and its landlocked neighbours, Mali and Burkina Faso.

## CONTRACTS

### Cardiff offices

NORWEST HOLST has won new contracts with a total value of more than £24m. The largest is a £15m scheme for Regalian Properties, working on a new seven-floor office building in Cardiff.

The new building, Imperial Gate, will contain 120,000 sq ft of office space for business use, together with underground parking for 55 cars. The design, by architects David Preece Associates, includes a large entrance atrium and marble and granite finishes.

Under a £4.2m contract at Glasgow University, the company is carrying out a comprehensive refurbishment for the Physics and Astronomy Department, together with the

construction of a new four-storey teaching block. The project will include alterations and restructuring to existing facilities at the Grade B listed building. A further contract at the university, worth £760,000, involves the fitting-out of three floors of laboratory/offices for the BioTechnology Facility.

For Strathclyde Regional Council, Ayrshire, Norwest Holst is undertaking a £3.1m contract to construct a 1.35km length of 2m diameter finished internal sewer, under Phase II of the Greenock Valley Sewer. In Edinburgh, the company has a £900,000 contract for 500m of 1.2m diameter sewer on behalf of Lothian Regional Council.

### Mowlem unit wins £17m of work in south-west

E THOMAS CONSTRUCTION, the west county division of John Mowlem Construction, has won more than £17m of new work in the region.

The company says that the new work is more than double its share of the market in Devon, Somerset and west Dorset.

The largest contract, worth £4.5m, is being undertaken in conjunction with Mowlem Engineering, and is for the design and construction of sewage treatment facilities for South West Water in the Bude, Cornwall, area.

The project, scheduled for completion by spring 1992, includes sewage treatment works at Helebridge, two

pumping stations - one at Helebridge and one at Bude - and the laying of the pumping main from Bude town to the works and return to the sea outfall.

At Penzance, E Thomas has won a £3.1m contract for the Cornwall and Isles of Scilly Health Authority for a new ward block, X-ray room and mortuary with associated works.

Other west county contracts include a £2.2m sewage treatment works for South West Water Services, to deal with flows from the Teign estuary area, and a £1.5m contract for a country club and leisure centre at Padbrook Farm, Culmington, near Exeter.

## APPOINTMENTS

### Unichem finance chief promoted

UNICHEM, the national pharmaceutical wholesaler, has appointed Mr Jeff Harris as deputy chief executive. Mr Harris joined Unichem in 1985 as group chief accountant, and became finance director in 1986.



Mr J.C. Moloney (pictured) has been appointed chairman of LAWS GROUP, the food and agricultural group, after the retirement of Mr F.L. Meagher. Mr Moloney was formerly deputy chairman and he is also a director of Irish Nationwide Building Society.

Following Ferranti Ltd's purchase of graphics software house VISUAL BUSINESS SYSTEMS of Slough, Mr Peter Elsworth, former managing director of Micro Technology Ltd and Sintrom Electronics,

has been brought in as VBS group managing director. Mr Ed Jelen, the former UK managing director, becomes chairman and chief executive officer of the US subsidiary in Atlanta, Georgia.

WOLINSKI & CO, consulting actuaries, has admitted a new partner, Mr John Ferguson, formerly with the Wyatt company, who will manage the newly-opened Cambridge office.

CONOCO Inc. has appointed Mr Gary W. Edwards, chairman of Conoco UK Ltd and vice-president of refining and marketing Europe, and Mr Robert E. McKee, former chairman and managing director of Conoco UK Ltd, to senior positions in Houston, in the United States.

Mr Edwards has been made executive vice-president, refining, marketing, supply and transportation. Mr McKee becomes senior vice-president, administration. Mr Edwards joins Mr McKee as a senior vice-president of Du Pont, Conoco's parent company.

NUFFIELD HOSPITALS, the UK's second largest independent hospital group, has appointed Mr Mike Eastwood as national marketing manager. Mr Eastwood was previously retail marketing manager for Scottish Brewers Retail.

UNIDARE has appointed Mr Peter Gray as finance director from November. Mr Gray has been finance director of Food Industries since 1989.

SOTRALENTZ (UK) Ltd, plastics packaging subsidiary of French group Sotralentz SA, has appointed Mr Patrick Marion as managing director.

## TRADE FAIRS, EXHIBITIONS & CONFERENCES

**SEPTEMBER 26**  
**AFTER THE SOVIET UNION - POLITICAL AND ECONOMIC PROSPECTS**  
Covered by the Royal Institute of International Affairs, Chatham House, London. Enquiries RIIA Conference. Tel: 071 957 5700. Fax: 071 957 5710. LONDON

**SEPTEMBER 30 & OCTOBER 1**  
**Managing Financial Risks**  
Hotel InterContinental, London. Enquiries: Financial Times Conference Organisation. Tel: 071-925 2323. Fax: 071-925 2125. LONDON

**OCTOBER 1**  
**Conducting Business With The Japanese - Getting It Right**  
A Practical Cross-Culture Workshop to help executives get it right when dealing with the Japanese in business. The Cafe Royal. Contact: Anne McLean, Management Forum Tel: (0453) 570099. LONDON

**OCTOBER 1&2**  
**TOTAL QUALITY USERS' CONVENTION**  
With presentations and practical workshop sessions from leading quality companies. Final programme available from Eileen Peavall, David Hutchins Associates Ltd. Tel: 0344 28712. Fax: 0344 25968. LONDON

**OCTOBER 1&4**  
**Petroleum Investment in Eastern Europe and the Soviet Union**  
A major workshop dealing with legislation, taxes, contracts, negotiations and business development. With key speakers from the USSR and Select Soviet republics. Organized by Petroconsultants and the University of Dundee, Centre for Petroleum and Mineral Law & Policy. Contact Mrs. Elizabeth Thomas Tel: 0382 307299. Fax: 0382 22578. LONDON

**OCTOBER 2**  
**FACING UP TO MONETARY UNION**  
The practical implications assessed by Lord Alton, Hans Tietmeyer, Eddie George, Manuel Conthe and others. Organized by City Forum Ltd for the Association for the Monetary Union of Europe, Citiforum, Chancery, Essex & Young and The Wall Street Journal Europe. Contact: Mary Lee Tel: 0225 466744. Fax: 0225 44203. LONDON

**OCTOBER 2**  
**Data Development Analysis**  
one day course at LSE on this new management tool for comparing performance levels of different units of an organisation e.g. building societies, clearing banks, Post Office counters and dental screening practices. Contact: Nicola Meakin, 071-955 7237. LONDON

**OCTOBER 2-4**  
**Venture Forum Europe '91**  
Hotel InterContinental, London. Enquiries: Financial Times Conference Organisation. Tel: 071-925 2323. Fax: 071-925 2125. LONDON

**OCTOBER 3-4**  
**KNOW YOUR COMPETITORS**  
Competitor Intelligence & Analysis. Cafe Royal, 48 Regent Street, London W1R 6EL. Contact: Patricia Donard, EMP Intelligence Service. Tel: 071 487 5665. Fax: 071 935 1640. LONDON

**OCTOBER 4**  
**RESEARCHING ITALIAN MARKETS**  
Topics include Italian market research data, company information, entering the Italian Market, investing in Italy. Contact: Yasumi Games, London Business School, Sussex Place, Regents Park, London, NW1 4SA. Tel: 071 262 5050 ext 229. Fax: 071-706 1897. LONDON

**OCTOBER 4-5**  
**WOMEN IN MANAGEMENT**  
A 24 hour conference at Henley Management College to examine and discuss the critical issues facing all those (men and women) concerned with the management of women. Demographic trends are crucially exposing the need for highly competent women managers. Contact: Maureen George on 0491 571454 or Fax 0491 571625. HENLEY ON THAMES

**OCTOBER 7**  
**The Challenge of the New Europe: Corporate Strategies for New Markets, New Risks in Europe.**  
Hotel InterContinental, London. Enquiries: Financial Times Conference Organisation. Tel: 071-925 2323. Fax: 071-925 2125. LONDON

**OCTOBER 7-NOVEMBER 25**  
**FT-City Course**  
Museum of London. Enquiries: Financial Times Conference Organisation. Tel: 071-925 2323. Fax: 071-925 2125. LONDON

**OCTOBER 7-10**  
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Palacio Hotel, Madrid. Enquiries: Financial Times Conference Organisation. Tel: 071-925 2323. Fax: 071-925 2125. MADRID

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**European Venture Capital-Hype or Reality?**  
Parkview, Schorbrunn, Vienna. For further details please contact: Mary Parker-Jervis, Business Research International on 071-637 4383. VIENNA

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## UK NEWS

## Thief-proofing cars is no joyride, makers discover

John Griffiths on how the industry is responding to calls to improve vehicle security in the wake of an upsurge in thefts

MR Kenneth Baker, the home secretary, is to hold talks with UK car manufacturers today at which he is expected to tell them that they are not doing enough to prevent the vehicles they produce from being stolen by thieves and joyriders.

The talks are to take place against the background of mounting concern about the recent spate of deaths and injuries caused by youths driving recklessly in stolen cars, which has coincided with an upsurge in "professional" car theft.

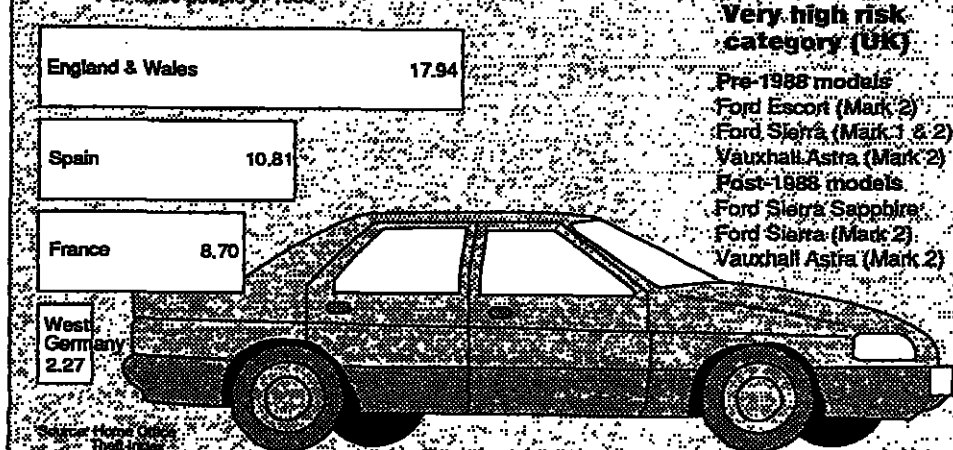
For the vehicle makers, a new measure of urgency has been injected into the issue last week when one of the industry's biggest collective customers, the British Vehicle Rental and Leasing Association (BVRLA), representing companies that buy more than 500,000 new cars annually, accused them of making "little progress" towards a thief-proof car.

Mr Roger Macey, the BVRLA's chairman, commented: "As we have seen all too clearly in recent weeks, the theft of cars has become a blight on our society and is the major cause of the continued escalation in crime rate figures."

He was backed up by Mr Freddie Aldous, the BVRLA's vice-chairman, who is also

## Car thefts in Europe

Per 1,000 people in 1988



## Very high risk category (UK)

Pre-1988 models  
Ford Escort (Mark 2)  
Ford Sierra (Mark 2 & 3)  
Vauxhall Astra (Mark 2)  
Post-1988 models  
Ford Sierra Sapphire  
Ford Sierra (Mark 2)  
Vauxhall Astra (Mark 2)

chairman of Swan National, the TSB-owned vehicle leasing and rental group. "Manufacturers have a clear social responsibility to ensure that cars, vans and trucks are made as difficult as possible to be used illegally, and action cannot be delayed any longer."

Home Office statistics show that a car is stolen every two minutes, day and night. A car theft index introduced by the Home Office during National Crime Prevention Week earlier this year showed

that some high-performance cars were up to 10 times more likely to be stolen than other cars. Presenting the index, Mr Baker also announced the results of a survey disclosing that 75 per cent of motorists questioned would be prepared to pay up to £100 for improved security fittings to a car. The insurance organisations estimate that motor-related crime is costing more than £1bn annually.

This week's meeting is also likely to include discussions on

a UK initiative for the EC to draw up security standards for cars, to be applied to all new models produced within the EC. Such measures would include the mandatory fitting of deadlocks and the etching of vehicle identification marks on to window glass.

The Home Office index showed that theft was dramatically reduced where manufacturers - a minority - had themselves already adopted such measures.

The Home Office's theft

index showed that five of the seven cars in the "very high risk" category - where 15 per cent of the total were stolen - were high-performance Fords. Low-risk cars, involving fewer than 1 per cent being stolen, ranged from Mercedes to Ford's Anglia, last produced in the 1970s.

The increase looks likely to have a growing impact on the financial burden both businesses and private motorists will have to bear in the form of increased insurance premiums.

The number of cars stolen in the first six months of this year has increased by more than third compared with a year ago, according to Commercial Union, the insurance group, resulting in a 68 per cent increase in the cost of pay-outs.

Nearly 1m motorists insured by Norwich Union face being made to pay the first £100 towards claims made after next month if they do not keep their vehicles in a locked garage.

The Institute of Insurance Brokers is also supporting the principles behind a policy underwritten by Dominion Insurance, the terms of which provide for no pay-out if it is established that a stolen car had been left unlocked.

Not surprisingly, some manufacturers who have taken initiatives to improve security

feel that they are being excessively pilloried, given the findings of a survey by the Automobile Association. It found that 70 per cent of surveyed cars had no alarm fitted, 20 per cent had valuables on view and 10 per cent had been left unlocked.

Seeking to improve the picture, the BVRLA in 1988 instituted an annual anti-theft award. Vauxhall won in 1988, 1989 and this year. No award was made in 1990 because the BVRLA felt that no manufacturers had made any significant advances.

Vauxhall stands out, according to Mr Aldous, "because it is the first volume manufacturer to look seriously at car security."

Ford, the UK market leader and whose cars have proved the most attractive, in volume terms, to thieves and joyriders, has stepped up its anti-theft programmes, with factory-fitted alarms now standard on Scorpios, Granadas, Sierras and Orions.

All manufacturers, however, say they doubt whether it will ever be possible to come up with a foolproof anti-theft system, faced with professional thieves who steal cars to order. High technology may eventually provide an answer. Securicor, for example, employs a system using a tracking unit

aboard a vehicle, allowing a central control to establish where the vehicle is at any time. Car manufacturers and police forces have begun to examine similar systems as a theft-prevention measure.

Not quite so futuristic is the Invisibeam system produced by Gamma Electronics, which detects the presence of a possible thief lingering near the car and issues a warning via voice synthesiser. If the presumed thief is undeterred, the next warning is that the alarm is about to go off, followed by a countdown.

Vauxhall executives, in particular, are unlikely to take a tongue-lashing from Mr Baker lying down. They are likely to argue that a considerable obligation rests on the government and public to take measures within their own respective powers to curb thieves and joyriders.

A basic obstacle, Vauxhall said at the weekend, is that those outside the industry cannot believe that it is beyond the ingenuity of manufacturers to devise a foolproof system, and suspect instead that the industry is simply not prepared to spend enough money on doing it. Vauxhall comments: "Everything that has been come up with so far, thieves have found an answer to."

## Stimulus for capital goods expected

By Philip Coggan, Personal Finance Editor

CAPITAL goods companies will benefit more from the coming recovery than consumer-related industries because of their ability to reduce labour costs, according to a report from UBS Phillips & Drew.

Consumer groups have tended to lead the economy out of recession, with growth in capital-goods expenditure following later.

The report argues that, with growth of less than 1 per cent expected, recovery in 1992 will be mild, corporate profits may rise substantially. That is because job losses, linked to pay deal moderation, will reduce unit labour cost inflation - and thus provide stimulus to profit margins.

The report says that companies with the highest ratio of labour costs to trading profits will benefit most. Among capital goods companies, which produce equipment sold to the corporate sector, those with the greatest potential to improve profits are electronics and engineering. The least such potential is in the motor and building sectors.

## Baker defends ITV tendering

By Raymond Snoddy

MR KENNETH BAKER, the home secretary, is prepared to consider practical suggestions that might improve the workings of the commercial broadcasting industry after the competitive tendering process for ITV licences is completed.

At the convention of the Royal Television Society in Cambridge, the home secretary mounted a robust defence of the competitive tendering system.

Mr Baker said the process had produced leaner and more efficient television companies without any loss of quality on the screen.

The process will lead several ITV companies to lose their franchises, and to an increase of up to £300m a year in revenue for the Treasury from the ITV system.

Once the winners and losers are announced in the second half of next month, the home secretary will consider whether any loose ends have been left. It is not yet clear whether the government would take seriously any changes that would require legislation.

Mr David Glenncross, chief executive of the Independent Television Commission (ITC), made clear at Cambridge that he would be approaching the government with "a shopping list" after the new 10-year licences were awarded.

At the top of the list would be the government's insistence in the 1990 Broadcasting Act that Independent Television News (ITN) must sell a majority stake to outside investors by 1994.

The ITC accepts that outside investors would be a good idea for ITN, but does not believe they should have control. "We believe that ITN should be controlled by the people who are its principal customers," Mr Glenncross said. Those principal customers are the ITV companies that now own 100 per cent of ITN.

Earlier, Mr Glenncross said that "it would be fruitful to engage in discussions with the government" on the issue. The real worry of the ITV companies is that there might be a conflict of interest between broadcasting and non-broadcasting shareholders on the cost of covering expensive events, such as the Gulf war. They fear that companies seeking return on their investment might overrule the news judgments and needs of broadcasters.

An amendment to the broadcasting act would be required to enable broadcasters to retain control of ITN.

Also at Cambridge, Mr Michael Checkland, director-general of the BBC, spelled out his personal vision for the corporation in the period before negotiations over the renewal of its Royal Charter, which runs out in 1996.

Mr Checkland said the BBC would test the efficiency of its services against the best practices in the outside market. He was determined that the BBC should not become marginalised and that "universality" - ensuring a service available to the entire population - would endure.

The debate on the future of the BBC should first concentrate on what the corporation's purpose should be and what programme services were required before addressing how they should be funded, Mr Checkland argued.

Lord Young, the former trade and industry secretary, attacked Radio 3 as an indulgence that should be abolished, and said the licence fee should be cut to £50 by the end of the century.

He said: "If you had showed me this deal in 1989, I would have been dissatisfied. Now I'm happy - not ecstatic, but comfortable."

One of BNFL's main challenges in the future will be coping with the loss of business when Nuclear Electric is forced to close its older Magnox reactors, which is due to happen within 10 years.

Even with Thorp (the company's £1.85bn reprocessing plant due on stream at Sellafield in Cumbria next year) fully on line, we will have lost over half our business," said Mr Butler.

Of the company's £124m post-tax profit in 1990, nearly a third of that was made from the sale and reprocessing of fuel for Nuclear Electric's older Magnox stations.

Even so, Mr Butler firmly rejects claims made by Sussex University's Science Policy Research Unit that Thorp, which will reprocess fuel from advanced gas-pressure reactors, would not be economic.

He believes it is unrealistic to criticise BNFL for not having signed up a full complement of reprocessing contracts for the second 10 years of Thorp's operation.

"No other industrial plant in Europe has even the first 10 years of its order book signed up," he stressed.

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## UK NEWS

# Labour mood buoyed by swing in polls

By Ivo Dawney, Political Correspondent

LABOUR will today step up its attacks on the government's record on domestic issues, strongly buoyed by a new opinion-poll lead and the prospect of more troubles for the Tories in winter by-elections.

Its pre-conference onslaught started yesterday with claims that rising unemployment, business failures and repossession of mortgaged homes should encourage the government to seek an early election rather than risk a spring poll. That message was hammered home by senior Labour spokesmen yesterday after a Mori opinion survey in the Sunday Times showed the party 4 points ahead on 42 per cent, the Tories on 39 per cent and the Liberal Democrats on 14 per cent.

The poll - reversing a Tory lead of up to 5 points a week ago - is the first this month to show Labour ahead, leading party officials to conclude that the "halo effect" from Mr John Major's diplomacy earlier in the month has evaporated.

Speaking in a BBC radio interview, Mr Jack Cunningham, Labour's campaign coordinator, said the poll findings vindicated the leadership of Mr Neil Kinnock, who has recently suffered ferocious criticism in the Tory tabloid press.

He said: "It demonstrates that when the people of Britain are confronted with the realities of the domestic political agenda... then Labour's appeal is very strong."

That analysis was firmly rejected by Mr David Mellor, the Treasury chief secretary.



Neil Kinnock: Labour strategists said yesterday that his leadership had been vindicated by the latest poll findings

He said a revival in confidence in the economy and lower inflation meant that the Conservatives' position would strengthen in the weeks ahead.

With a November poll all but ruled out by both parties, the Tories are faced with the prospect of three potentially damaging by-elections in the coming months. The death at the weekend of Mr Richard Holt means that a by-election must be held in the highly marginal Langbaugh constituency in Cleveland, where the Conservative lead over Labour is just 2,068.

To that must be added pending by-elections in Kincardine and Deeside, a seat that would fall to the Liberal Democrats on a 4.3 per cent swing, and another in Labour's Yorkshire stronghold of Hemsworth.

Mr Keith Vaz, the Labour MP campaigning for depositors and staff of the scandal-hit Bank of Commerce and Credit International, said last night that Lord Justice Bingham had indicated that his inquiry into the bank's shutdown will not be completed until after Easter next year, possibly after the forthcoming election.

## Sillars voted SNP deputy leader

By James Buxton, Scottish Correspondent

THE Scottish National party ended its annual conference at the weekend after electing Mr Jim Sillars, MP for Glasgow Govan, as its deputy leader.

Although both Mr Sillars and the party leader, insisted that they formed a united front, the election of Mr Sillars may cause difficulties for Mr Salmond.

The Inverness conference, which many party delegates felt was one of its most successful in recent years, proclaimed the slogan "Scotland Free by '93" - an attempt to match in Scotland the sudden winning of independence by the Baltic states.

The party also adopted new policies, including the renationalisation of the electricity, gas and transport industries, a move to the left intended to attract Labour voters.

Mr Salmond is soon to announce the party's first shadow cabinet in an effort to present the SNP as a potential party of government rather than of protest.

Mr Sillars' decision in July to stand for the deputy leadership against the incumbent, Mr Alasdair Morgan, whom he defeated by 278 votes to 184, was apparently conceived partly out of frustration at the party's performance under Mr Salmond.

Since then, new initiatives in presentation and policy, in which Mr Sillars and his allies have played an important part, have put a new spring in the step of the party, which was reflected in the mood of the conference. It stands at 19 per cent in the Scottish opinion polls.

Mr Ian Lang, Scottish secretary, accused the SNP of offering Scots a "programme for national humiliation". Having failed with "pure nationalism", they were offering "a cocktail of nationalism heavily laced with socialism, and topped up with dependence on Europe". In a dig at former Bond star Sean Connery, who has made a broadcast for the SNP, he said: "Such a cocktail would leave Scotland badly shaken and stirred."

## Blow to Tories' 'green' campaign

By Ivo Dawney, Political Correspondent

EFFORTS BY the government to seize the electoral high ground on environmental issues suffered a serious setback yesterday when it emerged that plans for a powerful new anti-pollution agency have been delayed.

As recently as last July, Mr John Major sought to emphasise his "green" credentials by promising the rapid creation of a unified watchdog, merging the responsibilities of Her Majesty's Inspectorate of Pollution with the work of the National Rivers Authority.

The prime minister singled out the plan as evidence of the government's determination to build on the work of its comprehensive white paper - This Common Inheritance - published a year ago.

The proposal has now been put back indefinitely after insistence by Mr John Selwyn Gummer, the agriculture minister, that at least some of the NRA's anti-pollution responsibilities should be switched to his department.

Government business managers are also understood to

have opposed any legislation on the agency in the coming session on the ground that it might provoke controversy in the approach to an election.

Instead of a firm plan, the government is expected to issue a consultation paper next month which will, in effect, postpone a firm decision, probably until after an election.

Disclosure of the delay could not come at a worse moment for the government. Mr Michael Heseltine, the environment secretary, is due to issue on Wednesday the first annual

"audit" on the government's environmental record since the white paper was published.

The occasion was intended to trumpet the Conservatives' record and outline a new green agenda that would form the core of the party's commitments for the election manifesto.

Meanwhile Greenpeace, the environmental group, will today publish a 73-page report alleging "confusion and gross incompetence" by the government in its environmental policy.

## Organic apples enter politics

David Owen reviews the highlights of the Green party conference

IT WAS quite a week for the Green party, even by its own unconventional standards.

First, it received a plea - which it rejected - not to stand against Liberal Democrat candidates in the general election. Then it had its political legitimacy solemnly endorsed on national television by both Mr William Waldegrave, the health minister, and Dr David Owen, the former SDP leader.

Finally, it backed fundamental internal reforms, designed partly to turn it into a more effective electoral fighting force and partly to end the occasional vituperative debate during which the reformists were accused of wanting to set up "an insulated, isolated politburo".

Whether that potentially far-reaching decision will transform the party and help it towards its medium-term goal of becoming a significant force at Westminster remains to be seen.

For the moment, it is still the same old faintly anarchic, highly principled, eccentric bunch. As Mr Jonathon Porritt observed at a crowded fringe meeting in a dingy polytechnic lecture hall: "The idea of telling the Green party what to do is a totally futile one."

NEITHER Mr Jonathon Porritt nor Ms Sara Parkin is to stand in the forthcoming ballot to elect two Green party principal speakers.

The party's best-known national figures ruled themselves out of the contest as the autumn conference drew to a close in blustery Wolverhampton.

Ms Parkin is considering standing for a seat on the new party executive, however.

The two new figureheads - one man, one woman to be elected annually - are likely to be among the six "front bench" speakers chosen by the party during the conference.

They are: Ms Janet Alty, Mr Mallen Baker, Mr David Fitzpatrick, Ms Jean Lambert, Ms Caroline Lucas and Ms Jan Clark. It is not clear whether the new structure will be in place in time for a November general election.

Item: Where else but at a Green party conference would a carrier bag full of organic apples be used as a political instrument? "Free to all who intend to abstain in the Green 2000 debate [the reform motion]," said an attached note on Friday night. "Watch out for the groovy bits."

By Saturday, that had changed. The new rubric read: "Following widespread consultation with all sections of the party (in the bar last night) these apples are free to anyone prepared to accept and work within whatever constitution we have after the motion has been discussed."

Item: Where else would you hear the question: "I would like to know if I can move a

procedural motion while another procedural motion is being debated?"

Item: And where else would an acrimonious debate conclude with all present holding hands and observing a minute's silence?

In terms of policy, the conference voted for a progressive liberalisation of Britain's immigration laws and a comprehensive revision of asylum laws, policies and practices.

It formally endorsed a "defensive defence" policy committing it to unilateral nuclear disarmament. It rejected proposals to do away with professional armed forces in favour of a trained reserve force.

In a keynote address, Ms

Caroline Lucas, prospective parliamentary candidate for Oxford East, urged conference to "reclaim the radical".

She said: "To imagine, as Mr Ashdown does, that a penny on income tax to fund education, a federal Europe and a single currency are radical... is aspirin for the cancer victim."

There was little mention of the party's financial difficulties, caused chiefly by dwindling membership and the enforced write-off of some substantial debts. It is budgeting for a surplus of just £552 in its 1991-92 fiscal year.

Such lack of resources, coupled with the period of readjustment that the agreed reorganisation will inevitably bring in its wake, do not bode well for general election prospects. The party is running at about 2 per cent in the polls.

Nevertheless, in a handful of seats the Greens might make a difference, as the Liberal Democrats are clearly aware.

They include Richmond and Barnes, a perennial centre-party target, and Ceredigion and Pembroke North.

In the latter case, a joint Green/Plaid Cymru candidate seems likely to provide a stiff challenge for Mr Gerald Howells, the sitting Liberal Democrat MP.

## Jobless rise forecast to cost £21bn

By Rachel Johnson, Economics Staff

UNEMPLOYMENT'S rise to 2.5m people this year will cost the Exchequer £21bn this year, increasing the already fierce pressure on public spending in the period before the general election.

That is the view of a report published today by the Unemployment Unit, a research group that campaigns for the unemployed.

Each unemployed person annually costs the Treas-

ury £8,900, the group says. That is sharply higher than its previous estimate, made last autumn, that the Exchequer loses £3,300 for each unemployed person as a result of unemployment measures, central government spending and lost revenues.

The estimate of £21bn for the whole of 1991 compares with £15bn on unemployment spending in the fiscal year 1990-91,

which included £5m on benefit payments, £770m in administration and £5bn in lost income and indirect taxes and National Insurance contributions.

On the basis of spending in the year to April 1991 and the forecast rise in unemployment from a current 2.4m to 2.5m by the end of the year, the Unemployment Unit estimates that spending will exceed £20.7bn in 1991.

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Data source: Chief Executives in Europe 1990  
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## UK NEWS

## Disaster funding criticised by Oxfam

By Edward Mortimer

THE BRITISH government's method of financing disaster relief operations has been criticised by Lord Judd, director of the charity Oxfam.

In a speech to the Royal Institute of International Affairs Lord Judd described as "truly outrageous" the system by which the UK government's Ministry of Defence bills the Overseas Development Administration (ODA) for the cost of using the armed services to help victims of natural or man-made disasters, such as the Kurds and Bangladeshis earlier this year.

"It is absurd," he said, "that ODA should be recharged for the services provided."

"Frequently service of this kind by the armed forces has a tremendous morale and training significance for those involved."

Lord Judd, who as Mr Frank Judd was a foreign office minister in the last Labour government, also said that many deaths in the early days of the Kurdish emergency could have been prevented if there had been "a UN supreme in the field with the direct personal authority of the Secretary General, with access to experts, funds, buffer stocks of relief items" and the authority to liaise with voluntary agencies and the Turkish government.

He called on the UN Security Council, "as the effective 'clout' of the international community when the will exists, to put humanitarian needs as firmly on its agenda as other political crises", and in particular to take responsibility for people displaced by internal conflicts.

At present such people fall outside the mandate of the UN High Commissioner for Refugees, since refugees are defined as people forced to leave their country.

As an example, Lord Judd cited 1.8m displaced people in Sudan who, he said, "are being forcibly removed by the government to makeshift and inadequate holding camps".

The responsibility, he suggested, could be given either to UNHCR or to a new deputy secretary general.

## Major warned of tax crisis before election

By Philip Stephens, Political Editor

UK MINISTERS are warning that prime minister Mr John Major risks a new political crisis over the controversial poll tax in the run up to a general election unless the Treasury provides up to £1bn more for local authorities.

Their concern comes amid further evidence from the opinion polls that the prime minister will be unable to risk an election before next spring.

It coincides also with a tacit admission in the government's administration that separate negotiations over departmental budgets for next year will result in another substantial overshoot in the Treasury's overall spending and borrowing limits.

The departments of health, education, social security, and transport have told the Treasury they cannot scale back bids for extra cash without undercutting Mr Major's personal commitment to better public services.

As a result the Treasury is expected to be forced to add around £5bn to its £221bn spending target for 1992/93.

The level of support for local authorities was fixed in July



Mellor (left) at the treasury, faces Heseltine at environment, and Clarke at education

after negotiations between Mr Michael Heseltine, the environment secretary, and Mr David Mellor, the chief secretary to the Treasury.

Mr Mellor agreed to add £1.1bn to the exchequer's contribution in the 1992/93 financial year starting next April, taking it to a total of £33.1bn. The announcement was coupled with a warning that the government would use its extensive "capping" powers to prevent local authorities from

loading excessive spending on to poll tax bills: the new local per capita levy for public services.

The grant is now being allocated across different council responsibilities - notably education, social services, policing and fire brigades - before being broken down further into grants for individual councils.

Ministers responsible for the different services now believe that the settlement significantly underestimated the

demands on local authorities. They are warning that unless it is increased Mr Major will face either cutbacks in politically-sensitive services or another round of sharp increases in poll tax bills.

Their irritation has been increased by reports that Mr Heseltine could have secured more had he fought harder in July. One senior Whitehall official said that the Treasury would have handed over £1.5bn. The present settlement pro-

vides for an increase of about 4.5 per cent over the present financial year in local authority spending. The Treasury insists that it is realistic in the light of the expected fall in inflation to below 4 per cent. It argues also that councils could find another £800m from their reserves.

The spending departments, whose concern has been intensified by the increase this year in poll tax non-payment, believe the generous pay awards in prospect for teachers, the police and fire staff undercut the calculations. According to one senior minister, at least £500m more is needed to meet their obligations towards those groups.

In addition there is growing support within the Cabinet for abolition of the rule that even the poorest must pay 20 per cent towards their poll tax bills. The Treasury has fiercely resisted abolition, which would cost it another £400m. The ministers believe, however, that as the political pressures intensify with the approach of the election, the prime minister will be forced to intervene directly on their side.

## EMPLOYERS' MONTHLY TRENDS SURVEY

## UK manufacturers signal return to optimism

By Rachel Johnson and Diane Summers

A MAJORITY of UK manufacturers expect output volumes to improve for the first time in sixteen months, adding weight to recent claims from both the Bank of England and the government that the economy is climbing out of recession.

According to the UK employers' association, the Confederation of British Industry, in its latest monthly trends enquiry, the projected decline in manufacturing output is expected to come to an end over the next four months, stimulated by a slight improvement in home and export orders.

The enquiry for September, which interviewed 1,456 companies, accounting for half the UK's manufacturing exports and employment in 50 industries, records its first positive balance on output expectations since May 1990.

Over the next four months, 21 per cent of companies expected their output to improve, while 20 per cent expected a further decline. The difference between the two, which gives a guide to current trends, was a slight, but positive 1 per cent.

It compares with a negative balance of 6 per cent in August and a ten-year low of minus 36 per cent in February.

"This is the most positive sign yet that manufacturing industry is beginning to move out of recession," said Mr David Wigglesworth, chairman of the CBI's economic situation committee. He pointed out, however, that orders books remained very weak and that signs of recovery were "still patchy."

The CBI's caution ties in with the warning given by Mr Norman Lamont, the chancellor of the exchequer, in an interview last week. He said that though economic statistics were encouraging hopes of a turning point, the recovery

would have "jagged edges."

Evidence of the continuing strain imposed by the recession on industry remained plentiful. While food, drink and tobacco and chemicals industries would have the strongest upturn, the engineering industry expected the downturn to continue.

And in response to subdued demand conditions at home, more companies were planning to cut prices than raise them for the second month running, helping the government's ultimate objective of low inflation. Home and export orders books remained "well below normal" and stocks of finished goods were staying "above desired levels," the CBI reported.

There was less encouraging inflation news from the government from a survey on pay settlements by Incomes Data Services, the pay research group.

It said that the relationship between pay and the inflation rate as measured by the retail prices index had changed. Inflation now acted as a "floor" for pay settlements, rather than as a "ceiling", as it was in the second half of 1990.

Pay settlements over the coming months would be between 5 per cent and 7 per cent, therefore exceeding the rate of inflation, which is expected to fall to 4 per cent or below by October.

The same pattern emerged during the last recession, when inflation fell from 12 per cent to 5 per cent in the year to January 1983. A long period in the mid 1980s followed when inflation ran roughly between 4 per cent and 6 per cent, and pay settlements at 5 per cent to 7 per cent.

Lower inflation over the coming months is likely to mean fewer pay pauses and freezes and, once inflation sta-

bilises, there should also be a greater number of long-term deals, the group predicts in its annual report on pay and bargaining prospects for the coming year.

Entry into the European exchange rate mechanism is likely to have a stabilising effect on pay settlements and average earnings, although the report notes that "economic instability within the whole of Europe may well haunt whichever party wins the forthcoming UK general election."

IDS points to a number of agreed pay increases for this autumn and winter. They include four car manufacturers that have predetermined rises as the second stage of two-year deals. In November, Rover is due to pay 7.5 per cent and Jaguar has agreed 7 per cent; in January 1992 both Nissan and Peugeot have agreed to pay 7 per cent.

## PENSIONS

## Challenge to Lucas clawback proposal may set test case

By John Plender

PLANS BY Lucas Industries to claw back £30m from a surplus in the Lucas pension scheme have run into an unexpected challenge from a former trustee.

Mr Simon O'Leary, a retired employee of the motor component and aerospace group, has written to the Occupational Pensions Board (OPB), the body required by the government to sanction any transfer of pension-fund surpluses to the company, attacking the basis of the proposition.

Mr O'Leary, a union representative who sat on the Lucas Staff Pension Fund Trustee Board for 14 years, has alleged a breach of trust by the fund's trustees.

He is threatening to take legal action if the OPB sanctions the transfer, which would cost the pension fund £150m before a tax payment of £60m to the Inland Revenue.

The proposed modifications to the Lucas pension scheme trust deeds, which have won union approval on the basis of an accompanying improvement in employee benefits, are due to be considered by an OPB committee on Wednesday.

Approval would normally require the committee to be satisfied that the company's claim to the pension-fund surplus was balanced by a genuine promise to meet any pension-fund deficits.

Mr O'Leary's letter to the OPB, of which the Financial Times has a copy, alleges that the late Sir Bernard Scott, the former Lucas chairman, told trustees that the company would not finance any shortfall in the pension fund. The letter adds that Sir Bernard, who was also chairman of the pension-fund trustees, said: "In the event of a shortfall, some solution other than extra money from the company would have to be found."

The attitude was reiterated several years later, according to the letter, by a director who was also a trustee.

Lucas Industries has confirmed that although the company has made additional payments into the fund to finance improved benefits, it has never

put in money to meet deficits. The company added that the trustees had taken independent legal advice from that taken by the company.

Mr O'Leary is calling for the Lucas pension-scheme surplus to be used to increase benefits to the maximum level permitted by the Inland Revenue. He also argues to the OPB that it is imprudent for £150m of the fund's surplus to be removed while the implications of the recent European Court of Justice ruling in Barber v Guardian Royal Exchange remain unresolved. The ruling calls for the equalisation of male and female retirement ages without indicating how that should be achieved.

Lucas's proposed move to extract money from the pension fund follows the accumulation of a substantial surplus in the 1980s, due to substantial redundancies and a successful investment performance. This resulted in the company ceasing to make contributions into the fund from 1985, although employees continued to contribute.

The company's request for the grant of a modification order under new government rules on the treatment of pension-fund surpluses could present an important test for the Occupational Pensions Board, in the light of Mr O'Leary's challenge. The Lucas pension funds and employees trusts together owned 13.2 per cent of the share capital of Lucas Industries at the last balance sheet date.

THE EFFECTS of the engineering unions' campaign for a shorter working week have spread widely to other sectors during the past year and will influence negotiations in many parts of industry in coming months, according to Incomes Data Services. National industry agreements in engineering construction and the scrap metal industries for reductions from the present 39 hours a week might provide springboards for reductions elsewhere in the construction sector as well as in iron and steelmaking and the car industry, IDS says.

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## MANAGEMENT

## Health chiefs prescribe commercial discipline

Alan Pike reports on West Berkshire's plans to hand over non-medical support services to the private sector



Clean break: privatisation plans include the laundry at Battle Hospital in Reading

By next spring, West Berkshire district health authority plans to have handed over the management of large parts of its non-medical support services to the private sector. The move is being watched with fascination by managers elsewhere in the National Health Service, and with apprehension by some of West Berkshire's own managers and union representatives.

Competitive tendering for services is commonplace in today's health service, and other forms of commercial activity are growing - in some hospitals the traditional stall run by volunteers from the league of friends has given way to swish, privately-managed shopping malls.

But most commercial involvement is for single services and West Berkshire's "facilities management" proposals are the most extensive ever attempted in the NHS.

West Berkshire originally considered asking the private sector to take over the provision and management of its entire range of general support services - a vast package of activities ranging from catering and portering to building maintenance and clerical and secretarial functions.

When the idea was mooted, the authority's own hospital managers argued that those support services which came into direct contact with patients, like cleaning and portering, should remain under in-house control.

They will - provided the in-house teams deliver the same level of efficiency improvements as the authority expects to obtain from the facilities management exercise. Estate management, waste disposal, laundry and linen, sterile supplies, non-ambulance transport and a new cook-chill catering unit which will supply hospitals in West Berkshire and the neighbouring East Berkshire and Wycombe health authorities now form the basis of the proposed facilities management contract.

After considering bids from a range of organisations with relevant experience, the authority entered into negotiations with P&O Total Facilities Management, part of the shipping group.

Most of the details are complete, and a recommendation to go ahead with the scheme is likely to be considered by the health authority at its November meeting.

P&O would appoint an overall manager to run the proposed five-year contract, who

would be supported by a team of about half a dozen executives in charge of areas including personnel, accounts, house services, engineering and building maintenance. Robin Booker, P&O Total Facilities Management's managing director, says that at least some of these senior positions would be filled by existing NHS managers working for West Berkshire - which covers the Reading area - or other authorities.

"Our top managers would need NHS experience. We must have people who understand what the business is all about."

P&O, itself, through its own catering and other subsidiaries, might operate some of the services it will be managing. Others would be contracted to other companies, or new small businesses formed by groups of existing health authority employees.

"It might turn out that we had only 20 or 30 people directly employed, with everyone else working for contractors. Alternatively, we might

employ more," says Booker. "Pay rates and conditions for staff would be negotiated by the contractor providing the service. But we would not subcontract to anyone who failed to offer reasonable terms and conditions."

In spite of this assurance, the plan has not found favour with unions representing the health authority's employees. They fear that there will be a loss of jobs and a decline in both the quality of services and conditions of employment.

Hundreds of the health authority's staff are likely to be made redundant under the move to the facilities management contract. Since unemployment in the Reading area remains relatively low, many are likely to be re-employed by the contractors. For some individuals, this will compensate for the loss of security.

The health authority hopes that the contract with P&O, if finalised, will save at least £500,000 a year, and that efficiency improvements in the

services remaining in-house will yield similar savings from a £16m general support services budget.

In a bid to deliver their share of the savings, the in-house teams are likely to consider developing generic working among support staff - "porters who also change light bulbs" approach.

P & O would provide its services for a fixed fee rather than taking a share in the savings, and both the company and the health authority believe the eventual financial gain may be greater than the target £500,000.

Some of the contracted-out services, like laundry, contain potential for income generation through taking on non-NHS work.

Kevan Jones, the health authority's director of personnel and administration, expects that P&O's managers will also find opportunities for cost-saving rationalisation - for example, the authority currently has three departments respon-

sible for estate management. "We are planning to introduce facilities management because we are in the business of providing health care," he says. "This means that we must get maximum value for money to invest in patient care and concentrate our management skills where they are most needed."

"For instance, the authority owns more than 400 residential properties for staff and we employ our own workforce to maintain them. We have to ask ourselves whether it is right that a health authority should be devoting resources to managing houses. Just because things have been done in a certain way since the NHS was formed in 1948 does not mean it is necessarily the best way to carry on."

This question is more than one of managerial philosophy. Health authorities are finding it increasingly difficult to attract good specialist managers to some of their non-core activities, where career development opportunities are inevitably more limited than in mainstream health care management.

West Berkshire plans to set up a consortium management board, consisting of health authority members and managers and representatives of P&O and the in-house teams, which will review the performance of all contracts, monitor customer attitudes and take remedial action if problems arise.

It does not intend to follow the conventional competitive tendering formula of producing highly detailed contract specifications.

Michael Taylor, the health authority's district general manager, says the companies consulted on the facilities management plan were disenchanted - along with many health authorities - by the bureaucracy associated with the NHS's traditional competitive tendering process. "Market leaders have refused invitations to tender for services which they perceive as unrealistic in complexity and wholly motivated to drive down costs."

West Berkshire hopes that it has found a more realistic way of introducing commercial disciplines into the NHS. The scheme will not start before next year but, in the more commercial atmosphere generated by this year's NHS reforms, West Berkshire is already receiving visits from managers in other health authorities engaged on the same quest for improved financial efficiency.

## No hostage to fortune

Tim Lawrence on corporate methods of outwitting kidnappers

Last month's spate of kidnappings involving employees from Thomas Cook, Tesco and the Post Office has considerably "sharpened" minds to the risks of hostage-taking, according to Ray Anning, chairman of Securicor Consultancy.

Securicor itself had its own mind sharpened when the wife of one of its drivers was taken hostage in Essex last December and the kidnappers forced the husband to hand over more than £2m.

"Criminals have always got a market lead, and we never know what the competition is up to until it makes a hostile bid," says Mike Hoare, a consultant. "Hostage-taking is the latest method to have evolved among the criminal fraternity."

Now that senior executives are receiving high-level protection, company buildings are covered by closed-circuit television and safes are impossible to pick and immune to explosives, criminals have devised new ways of getting access to cash. They have found that targeting a manager who has access to large amounts of money, and subsequently kidnapping his family until a ransom is paid, is one way of getting round security procedures.

Gerry Mars, a specialist in management and criminology at the Cranfield School of Management, predicts there will be an outbreak of imitations. "You start off with somebody having an idea and if it works, the method becomes more routine and there is a growth in activity."

According to Kelvin Hard, a consultant in organisation and human resources at Coopers & Lybrand Deloitte, "there is certainly a degree of panic in middle management about the increase in hostage-taking and at higher corporate levels there is recognition of the need to review procedures," he says.

Companies which handle large amounts of money should identify which employees are most at risk from kidnapping, according to security consultants. They should reassess their cash-handling methods to minimise both the number of people at risk and the degree of risk they face.

Procedures to minimise risks at work include non-accessible cash deposits; more frequent

cash collections; a dual key arrangement whereby two keys carried by two people are needed to gain access to cash; and a time-overlock system, whereby the safe is automatically locked outside business hours.

At home, locks, alarms and exterior lighting can be used to deter kidnappers and families should be on their guard when answering the door and answering strange telephone calls. A secure room with an independent means of communication such as a cellular telephone could provide a valuable refuge.

Vehicles should be protected by installing computerised tracking systems, which can locate a vehicle within 100 metres and noiseless alarms connected to the police. Routes should be varied regularly.

Families - especially wives and children who are likely to suffer particularly from the trauma - should be briefed about the risks of kidnapping and the terror tactics the hostage-takers are likely to employ. If the victims understand the kidnappers' mentality they are less likely to be terrified and will be able to defuse the tension by meeting the kidnappers' demands.

However, the introduction of these security measures can cause further problems, according to Hoare, because the more employees are protected, the greater the danger they could be in.

For instance, when a time-lock device is in use, "if the kidnapper can get the vehicle off the road for long enough then the time lock will come off. All you could be doing is to make the kidnapper last longer," says Hoare. Also, while educational seminars for families and advice to drivers to vary their routes costs relatively little, sophisticated equipment, such as alarms, is much more expensive.

As a result of the incident involving one of its drivers last December, Securicor showed a training video to all its employees about what could happen and what their reaction should be. Mike Waller of Securicor Consultancy admits that while alarms are installed in the homes of the company's senior executives, the cost of providing similar protection for

Securicor's 40,000 employees would be "astronomical".

Companies will have to consider a range of factors before deciding whether the risk of a kidnapping outweighs the cost of effective security, according to Philip Topping, director of the Centre for Risk Management at Cranfield. These factors include the likelihood of the victim suffering long-term trauma, what effect any kidnapping would have on a company's efficiency, including the knock-on effects of any period of absence, and the ransom itself.

There is also a possibility that this ransom might take the form of industrial espionage - especially technology companies, where the pace of product change is frenetic and the need to keep up with competitors imperative.

Loss of image must also be taken into consideration, says Topping. Kidnappings of employees in companies which build their reputation on security such as banks, building societies and security companies could undermine public confidence.

Mars believes that companies will only adopt preventative measures when it becomes economic to do so. So far there have not been enough kidnappings to convince companies to take sufficient action, he says.

There is one final dilemma for companies to confront. If you collaborate with a hostage-taker once then he could well return a second time. Simon Adamsdale, a security consultant at Control Risks, says that "the prospect of successful law enforcement action, in the interests of removing the threat, is extremely important. However, the process of identifying and capturing the kidnappers has implications for the family involved. In this context, adequate preparation and training of staff and employers, is also important."

Nevertheless, three people have been charged in connection with the kidnapping of the Tesco manager and Hard notes that there is generally a high detection rate for kidnappings.

Ian Johnson, another consultant, is equally optimistic. "These things need not go on that long. It is not as though we are in Sicily or Lebanon, where kidnappings have been going on since the year dot."

### URBAN DEVELOPMENT

The FT proposes to publish this survey on November 11 1991.

The FT is read by 47% of Chief Executives of Europe's largest companies who expect their spending on premises/industrial sites to increase. As the FT is also the leading daily publication for reaching relocation decision makers in the UK, this survey will be of vital importance as an advertisement medium. To receive the editorial synopsis and advertisement details, contact:

Ruth Pincome  
Financial Times  
Alexandra Buildings  
Queen Street  
Manchester M2 5HT  
Tel: 061 434 9381  
Fax: 061 432 9248

Data source: Chief Executives in Europe 1990 BMRC Property Decision Makers 1990

FT SURVEYS

### EASTERN ELECTRICITY

EASTERN ELECTRICITY plc

announces that the result of the poll conducted by National Westminster Bank PLC, Registrar's Department at the 2nd Annual General Meeting of Eastern Electricity plc held on Thursday, 19 September 1991 at the Wembley Conference Centre, London is as follows:

#### Resolution 7

Votes in favour	36,852,648	Votes against	614,487
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The resolution was therefore passed.

WN Moss  
Company Secretary  
20 September 1991

Registered Office:  
Wharfedale Park, Wharfedale  
Ipworth, Suffolk IP9 2AQ

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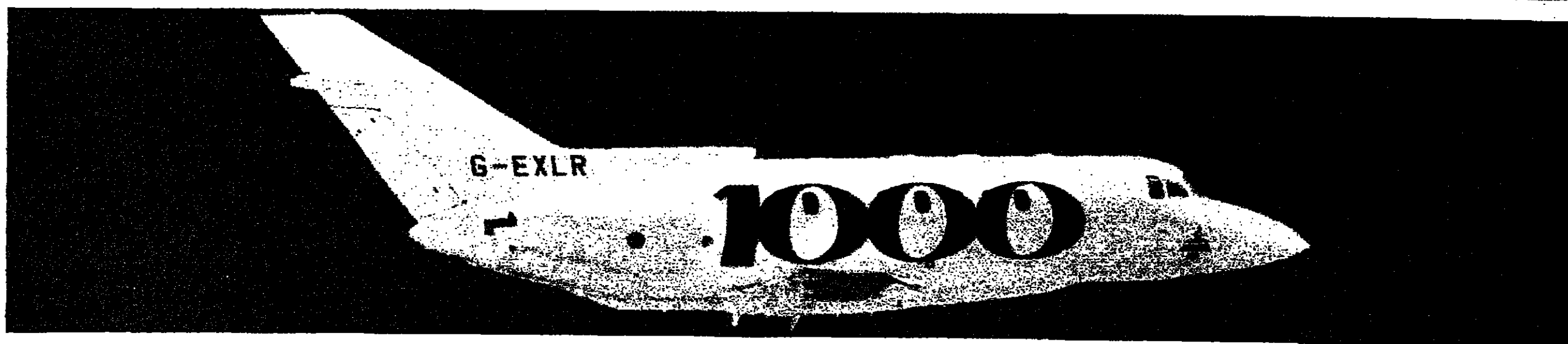
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Notice is hereby given that pursuant to Condition 5 (b) of the Terms and Conditions of the above mentioned Bonds (the "Bonds"), the Issuer has elected to redeem all the Bonds, at their principal amount on October 17, 1991.

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September 23, 1991



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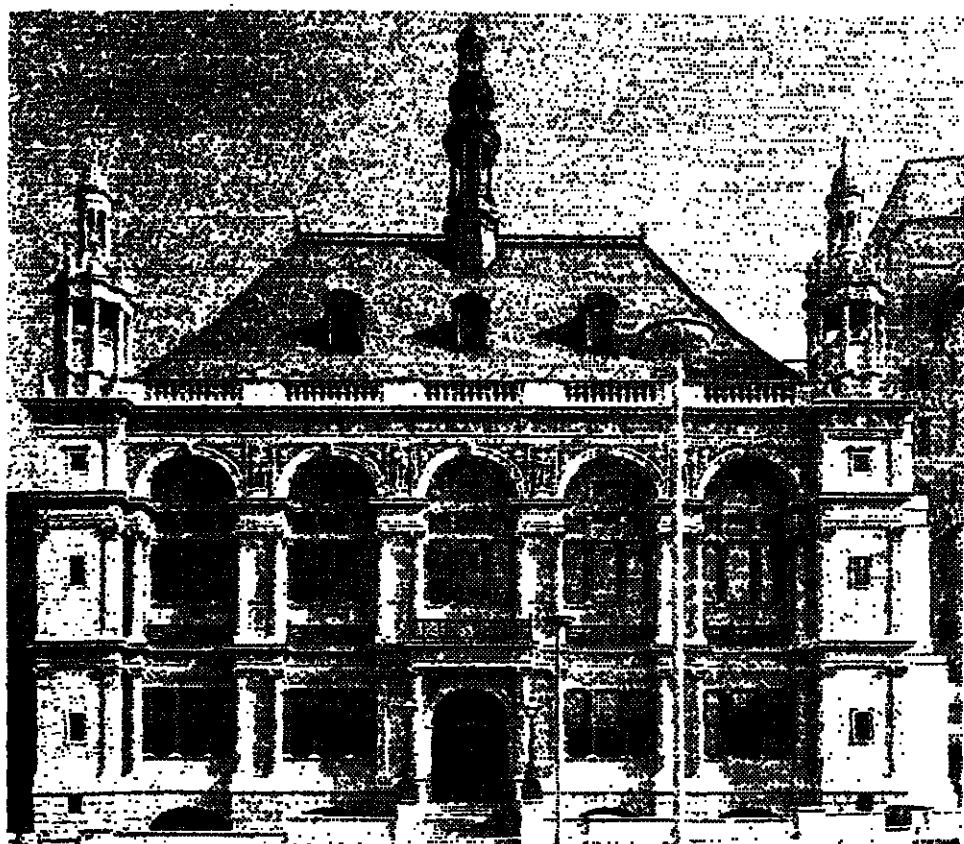
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## ARTS



J.P. Morgan's new HQ on the Embankment: the old City of London boys' school

## ARCHITECTURE

## Bankers opt for a classical front

Banking nowadays is very much a matter of appearances. Invisible earnings and visible surroundings and when a bank of the quality and prestige of J.P. Morgan opens an important new London headquarters, it is both a banking and architectural event.

Morgan took the unusual course of buying a prominent listed building on the Victoria Embankment with sufficient adjoining sites for a large new office facility. The listed building, the old City of London School, was vacated in July 1989 when the City built new school premises further downstream in Queen Victoria Street, and is a key landmark on the riverside by Blackfriars Bridge.

It was built in 1881-2 to the designs of architects David and Emmanuel. It is a giant two-storey Portland stone building with twin columned towers and a high central spire on the apex of a steeply pitched slate roof. There are five great arches carried on a double order of coupled columns; the great windows are recessed behind these arches and they light the enormous school hall — a space of intimidating grandeur. Only the headmaster, the sixth form and the prefects were allowed to use the main entrance on the Embankment. Morgan intends to continue this tradition, only using the riverside entrance for ceremonial occasions.

The new entrance to the bank is to the west side on John Carpenter Street and it marks the link between the old and new. The whole project, masterminded by the Building Design Partnership, comprises two separate new blocks, known as the Main and the Island buildings. The Main building is a six-storey granite faced block — almost gigantic in scale. The much smaller neighbouring new building looks like a mere puppy alongside.

The whole neighbourhood between Fleet Street and the Thames is part of the Whitefriars Conservation Area, which a mere pedestrian may find hard to believe as he walks past solid palaces of new office buildings. There are a few Edwardian neighbours in blushing brick, but the density of new commercial places suggests a latter day Florence rather than an intimate jumble of City streets. Down Dorset Rise you see only new buildings and a view across the river to the hideous headquarters of Sea Containers.

The long side views of Morgan's building continue the impression of a Florentine palazzo with a large overhanging cornice. The architects describe the approach as "being disposed toward the principles of classicalism because the tight grid-like nature of the surrounding streets the passer-by receives only oblique views of the facade."

The long west facade is both classical and evocative of the formal organisation of the spaces within. The whole elevation is controlled by a giant Doric entablature with the trading

floor occupying the piano nobile supported by a rusticated base that carries a Tuscan entablature. It is the familiar language of bank buildings of the 20th century — using classicism to evoke dignified associations and a sense of integrity. At the important corners of the buildings away from the river, rusticated towers are topped by Soanian pergolas. The strong entablature of the whole building is marked, not by elaborate traditional stone detailing, but by metal supports for a projecting metal frieze that is in fact a maintenance walkway.

The architecture is deceptive. There is more than a suggestion in both the rough and smooth granite of solidly heavy walls. But it is an illusion. The walls are prefabricated panels hung on a steel frame. If you look at or feel the building carefully there are soft mastic joints and a sense of the thinness of the materials. The inevitable visibility of ventilation louvres confounds any image of a Cyclopaean palace.

Inside the new building there is nothing that can outshine the powerful presence of the former school hall. It is now beautifully restored and approached by the old grand marble stairs past sculpture and inscribed plaques of scholarly history. Mosaic floors, mahogany and walnut woodwork are now gleaming; fireplaces and stained glass windows have been cleaned and repaired. The hall itself is 60ft high and the huge timber roof recedes into darkness. Schoolboys who were brought to their terrified knees at morning prayers by the sheer scale of the space have been replaced by conferring bankers and traders whispering more materially focused prayers.

Inevitably the decorative richness of the old building throws into relief the functional and basic nature of the interior of the new offices and trading floor. It can be no coincidence that the Morgan executive who showed me round referred to the new building as "the factory." The huge trading floor with its advanced technology of screens and raised service floor represents the last word in banking and communications technology. Some 280 traders spend their days enjoying an almost school-like sense of camaraderie — more officially described as "management synergy".

Technology is not celebrated as it is at Lloyd's City headquarters — instead it is somehow suppressed into a rather grey world of underground rooms, artificially lit spaces and flickering screens. Much of the pressure to put the technology underground comes from the planning demands of the St. Paul's heights regulations — which are the main factor determining the low profile of this well tailored palace of commerce. Morgan's classical suit of outdoor clothes is an appropriate dress — for a sober and polished institution.

Colin Amery

## Tippett's New Year

BBC2 &amp; RADIO 3

BBC2's big music package on Saturday evening afforded a double salute to Michael Tippett: the film specially created for television of the latest Tippett opera, *New Year*, preceded by an hour-long composer portrait entitled *Songs of Experience* (made at the time of the work's 1989 Houston premiere). The work's 1989 Houston premiere, simultaneously offered on radio, used the forces of the 1990 Glyndebourne run cast led by Helen Field (Jo-Ann), Krister St Hill (Donny) and Kim Begley (Pelegrius) plus the LPO and Glyndebourne Chorus conducted by Andrew Davis.

Musically at least, the performance was of enormous distinction: one noted with satisfaction and pleasure how naturally Tippett's vocal lines (angularly contorted, heretically trumpet-like or sweetly coloratura-flourishing as the situation demands) were now sitting on all the voices, how confidently and easily all the cast were dealing with the

thornier passages of Tippettian verbal cliché.

Had this been a radio relay alone, the lover of this whacky, wonderfully original operatic fantasy would have had only grounds for rejoicing. The difficulties came in with the film aspects. They should and need not have, since Tippett's operatic visions have been transferred to the small screen with bold success in the past one recalls with particular admiration Nicholas Hytner's film of *King Priam* and Elijah Moshinsky's of *The Midsummer Marriage*, both for channel 4. Moreover, *New Year* is almost a product of television: almost all its influences, from the impressions of brutalised modern city life to the sci-fi images, were directly gleaned from the composer's nightly habit of watching the box.

But something seems to have gone seriously wrong with the adaptation and transfer process as undertaken by

the film's joint directors, Dennis Marks (BBC TV's Head of Music Programmes) and the American choreographer Bill T. Jones. What worked in the theatre as a miraculous melange of sounds and influences, daffily naive, comic, poetic and radiant by turns, came across on screen as dramatically queasy, turgid, and dangerously half-baked. The failures lay in design and direction: reliance for the moments when the future (Nowhere Tomorrow) arrives by spaceship to visit the present (Somewhere Today) on pop-video graphics so tawdrily second-hand that one gawped at the cheap-and-nasty gluttiness of it all. (It is as reputed, this production cost film to make, that in itself is a sort of miracle.)

Equally saddening was the failure to come to real artistic grips with the collision of worlds that forms the opera's central dramatic crisis. The basic studio set seemed designed to frustrate the big

crowd scene demanded by the *New Year* reveals of Act 2, since the metallic walkways in which the opera was penned gave no sense of any longer city perspectives. The close-ups of the singers (and their make-up) were uncomfortably judged, the characters saddled with nightmarishly awful costumes. One remembered with increasing longing the snapshots of the Peter Hall stage production shown during *Songs of Experience*: how much more fully that captured the multi-perspective oddities of Tippett's invention, how much better it looked (even if only briefly glimpsed) as film!

I cannot swear that the innocent viewer who chanced upon this showing will have been put off Tippett opera for life. What I do insist, however, is that it represents an opportunity badly botched.

Max Loppert

## Hamlet

MERMAID THEATRE

*Hamlet* is a very Japanese play. It is not just the formality of the court, nor all those corpses that litter the stage at the end. There is also the search to identify the corruption that goes with something indefinably rotten in the state of Denmark. Ophelia, too, strikes one as a Japanese figure as she strews flowers on the way to her watery death.

Having said that, however, *Hamlet* in Japanese is still pretty hard-going for those who do not understand the language.

This Kabuki production at the Mermaid, part of the Japan Festival in Britain, relies heavily on text. It may not be enough to think that if you know the Shakespeare version inside-out, following the words does not matter. For this is not, nor is it intended to be, a straight translation. There are some notable omissions among the minor characters, for example, and when you have the same actor (Japanese actor) playing Hamlet, Ophelia and Fortinbras, you are not easily on recognisable territory.

Nor is it enough to think that if you have seen a few Kabuki productions before, you can rely on enjoying the visual side, the style and the music. This *Hamlet* is too deep for that. By the end of the first half you may be wondering what you let yourself in for.

It is in the second half that, at least for a British audience, the production begins to shine.

The reason may be that that is when the action starts to happen: certainly the stage effects come into their own. The king confesses his guilt, that admits that he cannot give up the prize. A wonderful will o' the wisp

light is dangled in front of him. Ophelia goes mad. That is a natural for the Japanese style. The killing of Polonius fits in very well: no more than a wretched rash intruding fool.

True, not all that much seems to be made of the gravediggers' scene: Laertes does not jump in. But when you get to the final duel scene, the suicides and the killings, it is Japan all the way. *Hamlet* actually kills the king — in a move that made me turn my face away — with a Japanese sword through the mouth.

The formality of the court has been well done throughout. It is at its height in the duel, which seems an almost natural and inevitable end. Possibly the production then dwells a shade too long on Fortinbras taking over. I rather preferred the recent Romanian production where the new king, as a man of power, was automatically seen as a villain just like those who had gone before.

Still, that is a small matter. The formality is helped by the use of screens which half-conceal the musicians and give the additional atmosphere of a court where everyone watches everyone.

Should you see it? Yes, if only out of curiosity and a willingness to learn. Appreciation grows as the play goes on.

One looks forward to *Le Lear* which, you could also say, is a very Japanese play, and also to *Faust*. What on earth will the Tokyo Globe make of that? Those productions follow in the next few weeks.

Malcolm Rutherford



Sometoro Ichikawa as Ophelia (foreground) with Tanosuke Sawamura as Gertrude (left) and Matsuske Onoe as Claudius

## Le Vaisseau fantôme

GRAND THEATRE, GENEVA

The first production of the new opera season at Geneva, a mysteriously announced as Wagner's *Le Vaisseau fantôme*, was in fact *The Flying Dutchman* in the original German. It was played straight through without interval, an arrangement which should make the whole work resemble an extended ballad with Senta's actual ballad in the middle as the kernel — an effect for various reasons not wholly achieved on this occasion.

Clearly producer Pierre Strosser and conductor Christian Thielemann were not aiming at the kind of naturalistic staging — howling winds, heaving seas and ghostly mariners — that thrilled audiences in Wagner's time. Everything on the stage was pared down to a minimum: the ghostly crew were coming from during the overture. The Dutchman's ship, its spectral crew and the sea itself were invisible — a yard or two of blood-red canvas would have cheered up the prevailing grey. Even Daland's ship was out of sight in the wings. All we saw were a few hawseers and some quayside gear.

Colin Amery

Mary and the maidens did not spin but mended sails. This made good sense, but isn't there a case for slightly amending the text at such moments to avoid blatant contradiction? "Hum and whirr, good little wheel" they sang (in German) with, I thought, maliciously careful enunciation. Costumes (by Patricia Cauchetier) were vaguely mid-19th century, the Dutchman in a loose overcoat, collar and tie.

The first two acts, designed by the producer himself, gave the right, austere background for this conception of the opera: the interior with high walls, a row of low windows and a huge black stove, was particularly satisfying. The last act by comparison looked haphazard: it was not clear where the relayed voices of the ghostly crew were coming from. With such hint of Romantic paraphernalia sternly banished, Strosser's notable gift for devising meaningful slow movement and effective, relative positioning for his principals turned them into Isenite figures, fraught and tense.

In the orchestra pit the overture, so

carefully detailed by Thielemann and the Suisse Romande players, gave an indication of what was to come: a serious, rather slow reading with crystalline textures, long, pregnant pauses and, for this usually loud opera, low dynamic levels. The storm music was more suited to Mendelssohn's Hebrides than to Wagner's North Sea. In the big choral ensemble of the last act the pace flagged, never regaining momentum.

José Van Dam sang the title-role. His sustained, legato lines constantly but never inappropriately recalled how much Wagner at that period was influenced by the Italian and French operas he had heard in Paris. Van Dam is hardly, I think, a natural Dutchman. His burnished timbre lacks a certain weather-beaten roughness not easily combined with such superior singing. Yet again and again the world-weariness was suggested by phrases of admirable finesse and faultless control.

Linda Plech, the Senta, has something of the compelling stage presence of (in their distinct ways) Barstow or Sijla with much of their intensity of

phrasing and delivery. The voice changes colour abruptly, a certain glassiness, almost a whine, used at the expense of some splendid full notes, threatens to become a mannerism. Miss Plech did nothing dull or inept. Ben Heppner's Erik transformed that necessary but inconvenient figure into a real, even sympathetic, person.

When he is caricatured as a greedy, grasping capitalist, Senta's father Daland becomes a bore. Hans Tschammer, young enough to pass for her brother, played him simply as an insensitive opportunist. The role gains immensely by being sung, as it was here, by a true *basse chantante*. Ferdinand Sella made a real character of the sleepy steersman, Jean Laforgue's excellent chorus was reinforced by the "Ensemble vocal bulgare". There was mild booing from the stalls for the producer but by the staid local standards the reception was friendly. Swiss reticence has one great advantage — audiences are blessedly still and quiet.

Ronald Crichton

## INTERNATIONAL ARTS GUIDE TODAY'S EVENTS

## BERLIN

## MUSIC AND DANCE

Staatstheater unter den Linden 19.00 Fabio Luisi conducts *Lesperis* (Sinfonia). Tomorrow and Sun: John Cranko's ballet *The Taming of the Shrew*. Wed: Fiedler. Thurs: Carl Orff double bill. Sat: Aida (East Berlin 2004 762) Schauspielhaus 20.00 Ferdinand Lehner conducts the Berlin Symphony Orchestra in music by Haydn and Karl Amadeus Hartmann, with Rosemarie Lang mezzo soprano and Angelica May cello. Thurs: Maurizio Pollini. Sat: Vladimir Ashkenazy conducts Mahler's Third. Sun: Claus Peter Flor conducts Haydn's *The Creation* (East Berlin 2272 261) Philharmonie Kammermusiksaal 20.00 Alban Berg Quartet in a programme of Mozart, Berg and Brahms. Tomorrow: Natalia Gutman and Eliseo Wirsaladze play Beethoven cello sonatas. Wed, Thurs, Fri and Sat: Harmoncourt conducts the Berlin Philharmonic (West Berlin 2614 383) Komische Oper 19.30 Ballets by Harald Wandtke, Dietmar Seyffert, Volker Tietböhl and Emoke Postenyi. Wed: Bartered Bride. Thurs: Die schwelgsame Frau. Fri:

Cav and Pag. Sat: La bohème. Sun: Carmen (East Berlin 2292 555) Deutsche Oper 19.00 Ballet of the Deutsche Oper in works by Balanchine, Roland Petit and Petipa/Oleg Vinogradov. Tomorrow and Fri: new production of Die Zauberflöte. Wed and Sun: Faust. Thurs: Aida (West Berlin 3410 249)

## THEATRE

East Berlin: this week's repertory at the Berliner Ensemble includes a Kurt Weill evening tonight, followed by *The Threepenny Opera* tomorrow, *Galileo Galilei* on Wed, *Mother Courage* on Thurs, *The Good Person of Sezuan* on Fri, *Schwefel* on Sat and *The Caucasian Chalk Circle* on Sun (2827 712). The Deutsches Theater has *Peer Gynt* tonight, *Lessing's Nathan* the Wise on Thurs and G.B. Shaw's *Heartbreak House* on Sat (2871 225). The Maxim Gorki Theater has a Feydeau farce this evening in the main house and Caryl Churchill's *Top Girls* in the Studiobühne, with Shakespeare's *As You Like It* on Fri and Chekhov's *Three Sisters* on Sat (2082 748). West Berlin: the Schiller Theater has Schiller's *Die Räuber* tomorrow, *Lessing's Minna von Barnheim* on Sat and *Sun in the Werkstatt* (3195 236). The Renaissance Theater has *Peter Shaffer's Amadeus* directed by Gerhard Klingenberg, daily till Oct 29 (3124 202)

## FRANKFURT

Alte Oper 20.00 Oleg Caetani conducts the Frankfurt Opera Orchestra in Tchaikovsky's Sixth Symphony and Stravinsky's *Le*

Sacré du Printemps. In the Mozart Saal at 20.00, Andreas Schiff plays piano music by Bartok and Haydn (repeated Wed and Sat). Tomorrow: Shura Cherkassky recital, plus violin recital by Thomas Zehetmair. Wed: Andreas Schiff plays Bartok and Haydn (1340 400)

## LONDON

## MUSIC

Covent Garden 17.30 Bernard Haitink conducts Götz Friedrich's production of *Die Walküre*, with Karan Armstrong as Sieglinde, Poul Elming as Siegmund, James Morris as Wotan and Gwyneth Jones as Brünnhilde. The only other Royal Opera performances this week are tomorrow and Sat: *Rigoletto* (071-240 1066) THEATRE ● Jesus Christ Superstar: the Shiki Theatrical Company of Tokyo perform their Kabuki-style Japanese-language version of the Andrew Lloyd Webber musical, stripping out the religious significance and leaving what they believe to be a good story. Runs from tomorrow till Sat only (Dominion 071-580 9522). ● Our Town: Alan Aida gives a commanding central performance as the stage manager in Thornton Wilder's comic elegy about birth, life and death in small-town America. An entrancing production directed by Robert Allan Ackerman, with Jemma Redgrave as Emily (Shaftesbury 071-379 5399).

● Three Birds Alighting in a Field: Timmerlake Wertheimer's fluent, funny new play about art, money, social climbing and self-recognition. Directed by Max Stafford-Clark (Royal Court 071-730 1745).

● Brand: Ibsen's austere early play about death and religious fanaticism, performed in an English translation by Robert David MacDonald. Directed by Roger Williams, with a cast led by Roy Marsden and Kim Thomson (Aldwych 071-836 8404). ● Hedda Gabler: Fiona Shaw stars in the acclaimed Abbey Theatre Dublin production of the play, directed by Deborah Warner (Playhouse 071-838 4401). ● For ticket information about all West End shows, phone Theatreline from anywhere in the UK: Plays 0838 430959 Musicals 0838 430960 Comedies 0838 430961 Thrillers 0838 430962

## MILAN

Teatro alla Scala 20.00 Vladimir Ashkenazy is conductor and piano soloist in a concert with the Berlin Radio Symphony Orchestra: Dvorak's *Otello* overture, Mozart's Piano Concerto No 27 and suites from Lieutenant Kijé and Romeo and Juliet by Prokofiev (Tickets available through Serate Musicale from 10.00 till 14.00, tel 02 40 9724).

● Our Town: Alan Aida gives a commanding central performance as the stage manager in Thornton Wilder's comic elegy about birth, life and death in small-town America. An entrancing production directed by Robert Allan Ackerman, with Jemma Redgrave as Emily (Shaftesbury 071-379 5399).

● Three Birds Alighting in a Field: Timmerlake Wertheimer's fluent, funny new play about art, money, social climbing and self-recognition. Directed by Max Stafford-Clark (Royal Court 071-730 1745).

Zauberflöte. Sun: Nabucco (221316) Herkulesaal der Residenz 20.00 Josef Zilch conducts the Musashino Orchestra of Japan in music by Beethoven, Brahms and Bruckner. Tomorrow: Trio Fontenay and Eduard Brunner clarinet play music by Schubert and Messiaen. Wed: Munich Symphony Orchestra plays music by Tchaikovsky and Mozart (299501) Producten Theater 19.30 Schiller's *Martha Stuart*, directed by Thomas Schulte-Michels, also tomorrow, Fri, Sat and Sun. Wed and Thurs: Shakespeare's *Coriolanus* directed by Steve Berkoff (225754)

## NEW YORK

Metropolitan Opera 19.00 Opening night of the season: a gala celebrating 25 years of the Met at Lincoln Center. James Levine conducts the Met orchestra, chorus and ballet in staged acts from *Rigoletto*, *Otello* and *Die Fledermaus*. Among the artists scheduled to appear are Luciano Pavarotti, Plácido Domingo, Mirella Freni, Hermann Prey, Cheryl Studer, Anne Sofie von Otter, Leo Nucci and Kurt Moll, plus some surprise artists in the Party Scene from *Die Fledermaus*. Tomorrow and Fri: Don Giovanni. Wed and Sat: *Un ballo in maschera*. Thurs: *Die Zauberflöte*. Sat matinee: Pavarotti sings the title role in *Idomeneo* (382 6000)

## PRAGUE

MOZART IN PRAGUE FESTIVAL Tonight's concert by the Junge Deutsche Kammerphilharmonie is directed from the keyboard by Christian Zacharias, at the

Smetana Hall at 19.30. Tomorrow the Stamitz Quartet gives a late afternoon recital, and on Wed and Thurs the visiting ensemble is the Lausanne Chamber Orchestra. Other events include a performance of *Le nozze di Figaro* at the Smetana Theatre on Thurs, and two performances of John Neumeier's latest Mozart choreography with the Hamburg State Opera Ballet (Fri and Sat). The festival ends on Sun with a performance of *Abramo ed Isacco* (1776), an oratorio by Josef Myslivecek, a Bohemian composer who studied in Italy and was known to Mozart. Booking information from Cadok offices.

## VIENNA

Staatstheater 19.30 *Madama Butterfly*. Tomorrow and Sun: *La bohème*. Wed and Sat: Abbado conducts *Le nozze di Figaro*. Thurs: *Le nozze di Figaro*. Fri: *Die Zauberflöte* (51444 2960) THEATRE This week's repertory includes a new production of *Bohème* Strauss' *Schlosser* at the Akademietheater (first night on Thurs), directed by Hans Hollmann with designs by Xania Hausner and costumes by Anette Schröder. The Burgtheater has Kleist's *Penthesilea* directed by Ruth Berghaus and designed by Erich Wonder (Tues, Wed, Thurs), and Claus Peymann's production of *Goethe's Clavigo*, with daily performances from Fri till next Mon (51444 2218) Telephone sales of tickets for the Staatstheater, Volkstheater and Burgtheater are available by ringing Vienna 6131 513

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# FINANCIAL TIMES

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Monday September 23 1991

## Italy's need for reform

NO European country has proved the prophets of doom wrong more often than Italy. Repeatedly, in recent years, it has appeared to be in the throes of insoluble crisis. Every time, the country's infinitely ingenious politicians have managed to patch up yet another coalition - Italy is now on its 50th post-war government - but only at the cost of delaying urgent decisions on structural economic reforms.

This failure to grasp the nettle has been masked by an ostensibly good economic performance. Italy has enjoyed a long period of rapid economic expansion. Though growth fell to 2 per cent in 1990, the lowest level since 1983, the latest report on Italy by the Organisation for Economic Co-operation and Development forecasts that it could well pick up to 2½ to 3 per cent in 1992.

Many other industrialised countries, particularly the UK, would be more than happy to see such a prospect. The OECD, however, rightly points to the fundamental weaknesses of the Italian economy. It gives some startling statistics in support of its warning that Italy must quickly pull up its socks if it hopes to join the European economic and monetary union as an equal partner.

Italy has entered the present decade with one of the highest EC rates of inflation, unemployment and levels of public deficit. The jobs rate, at about 11 per cent, is more than twice as high as the average in the other six major OECD countries. Inflation, at 7 per cent, is double that of Germany and France.

### Public spending

Most worrying of all is the rapid expansion of public spending and the persistently high budget deficits. Since last year, Italy is the only OECD country where the ratio between public debt and gross domestic product both exceeds 100 per cent and is still rising. It would be unjust to accuse the government of taking no action at all to remedy this dire situation. The decision to join the narrow band of the European exchange rate mechanism last year, together with the removal of remaining capital controls, has kept the lira strong and led to some narrow-

ing of interest rate differentials with Italy's European partners. In an attempt to stabilise the cost of debt service, now amounting to as much as 10 per cent of GDP, the government has also moved from short to medium and long-term borrowing. However, as the OECD stresses, there is only limited scope for reducing interest payments through changes in debt management. The real problem to be tackled is a strengthening of the primary budget balance through a reduction of public spending.

### Lip service

While all Italian politicians pay lip service to this objective, they have so far signally failed to agree on the steps required to achieve it. These include, notably, bringing public sector pay under control after a rise of nearly 18 per cent in 1990, cuts in government subsidies, a widening of the tax base, reform of the national pensions scheme and accelerated privatisation.

Given past experience, the OECD is undoubtedly justified in its scepticism about the effectiveness of the deficit-cutting measures likely to emerge from the current bout of political bargaining. With a general election due in May next year, the politicians will not want to take steps which could alienate the voters.

The sad fact is that the Italian political system does not produce strong enough governments to take the hard decisions required today. In a referendum in the early summer, the vast majority of voters supported electoral reform aimed at reducing the risk of fraud. The result was a sign that most Italians had had enough of political corruption and were ready for more sweeping reforms to make their political system more effective.

Such changes, whether they take the form of a more powerful presidency or an electoral law favouring large parliamentary majorities, will be difficult to push through, since they require a two-thirds parliamentary majority. Yet it is clear that failing stronger government, Italy is unlikely to take the radical steps needed to keep it in the front rank of European economies.

## EC carmakers in a spin

LESS THAN two months after Brussels and Tokyo stitched together a deal on Japanese car sales in the European Community, renewed frictions over the issue are raising the spectre of a fresh trade row. Still more serious, from the EC's standpoint, is the danger that its carmakers will use the affair as an excuse to continue to shirk actions essential to their survival and the health of Europe's industrial economy.

Because the deal amounts to little more than a flimsy attempt to plaster over deep divisions in the EC's own ranks, it was always bound to provoke dispute, particularly with respect to Japanese-owned car "transplants" in the Community. That is now happening. The UK government and Nissan of Japan say the arrangement allows unrestricted transplant output. But much of the European industry, alarmed by an ominous recent slide in sales, says that is unacceptable.

The dispute, at least, acknowledges one central reality: Japanese plants abroad, as much as those in Japan, are the international benchmark of competitiveness - which European producers are far from matching. However, the arguments deployed by Europe's carmakers to try to evade these uncomfortable facts are mostly specious. They complain that any benefit to consumers from unrestricted sales of Japanese cars is short-lived, because the Japanese use artificially low prices to drive out indigenous rivals, destroying the jobs and profits which underpin consumer spending. Japanese transplants, furthermore, employ relatively few people than European-owned facilities. But that is in large part because they are more efficient. Excess capacity is not the European industry's prob-

### EC prices

The prices of Japanese cars in the EC scarcely suggest dumping, while in the US market European exporters appear at least as open as the Japanese to charges of selling below cost. It is undoubtedly true that Japanese transplants employ relatively few people than European-owned facilities. But that is in large part because they are more efficient. Excess capacity is not the European industry's prob-

lem: it is too many obsolete, high-cost plants, which have survived thanks only to subsidies and protection. Preserving such capacity involves a massive wasteful diversion of resources into an inefficient sector, penalising more efficient industries and weakening European economies.

Another favourite argument is that the EC should not open its market to the Japanese until Japan allows free access to EC car exports. Though formal Japanese trade restrictions have been largely eliminated, important obstacles to imports remain, notably in distribution. However, the evidence suggests that the Europeans are seeking scapegoats for their own failures.

**Implicit assumption**  
The implicit assumption that only structural barriers prevent European producers from storming the Japanese market is contradicted by their dismal performance in the US, where they once accounted for almost all imports. Today their market share is less than five per cent, and Britain's Rover and France's Peugeot recently halted exports. The Japanese, meanwhile, have increased their share to one third of total sales, even though their exports were restricted for most of the 1980s by quotas.

The "trade reciprocity" threat is also hollow since it would have to rely on formal controls on transplant output. But, as the European Commission acknowledges, any such controls would violate the Rome Treaty and undermine the principle of free movement of goods on which the EC's planned single market is based. Central to the single market plan is the belief that vigorous cross-border competition will stimulate industrial efficiency and restructuring. That competition neither should - nor, in a world of mobile capital, can - be limited simply to indigenous producers, above all in those industries where competitiveness lags behind world-class standards. If European carmakers persist in trying to run away from that challenge, they will not only jeopardise Europe's single market and its economic well-being. They will be signing their own death warrant.

This year Wall Street expects Amex's earnings from Travel Related Services to be flat, due in part to a rise in credit delinquencies and in part to a slowdown in the growth of card earnings. Recession, which is hurting all card issuers, seems largely to blame and so far Amex appears to be holding its market share reasonably well.

But might the economic downturn be masking more fundamental shifts in spending patterns which could continue hurting its franchise long after recovery gets under way? That question cannot be answered without looking at how Amex makes its money, how it differs from its rivals, and the vigour of its response to the challenges they pose.

Most of the cards issued by American Express - notably its traditional green and gold ones - are charge cards, which means the user has to pay off his bill at the end of every month. Amex makes its money by charging annual membership fees to card holders and by taking a percentage of the "take" received by any merchant on bills paid using the card.

The profits of the business are driven, therefore, by the number of card members enrolled and - most crucial of all - the amount they spend via their Amex card.

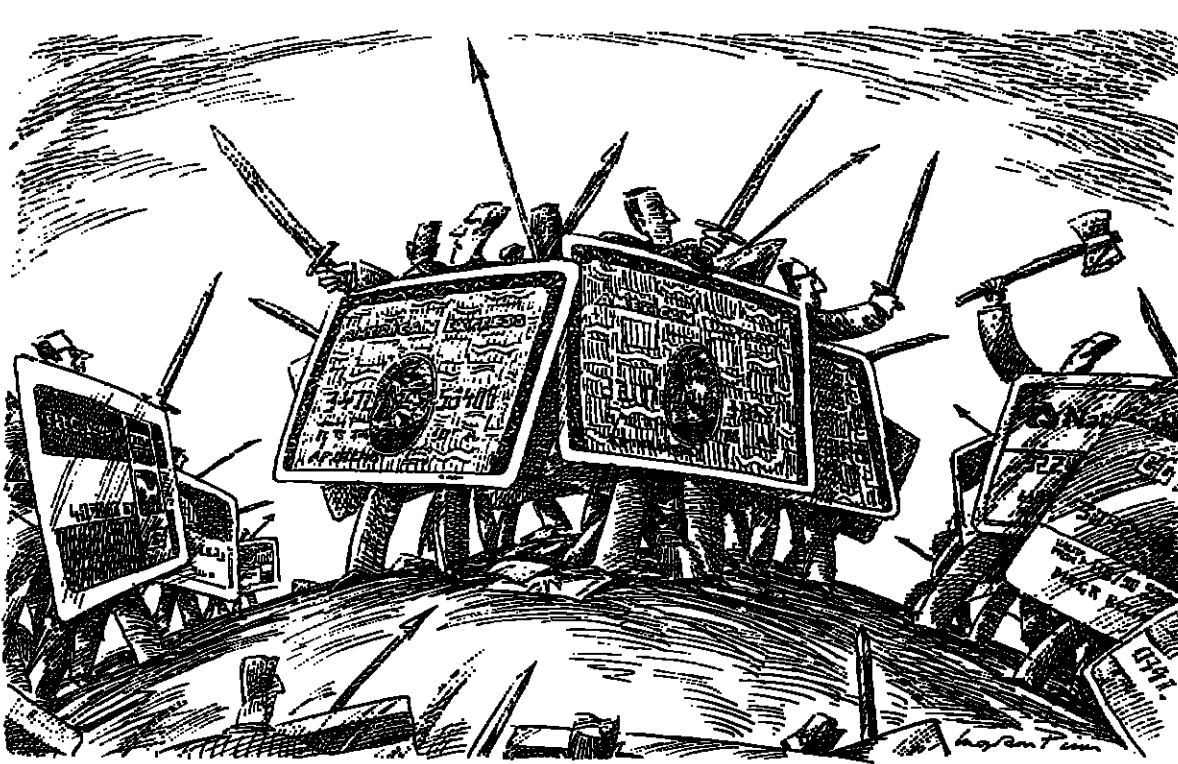
So while Amex accounts for only 9 per cent of general purpose cards issued in the US, it is thought to take around 24 per cent of all billings - and that share has only dropped slightly over the past few years.

The pieces of plastic issued by banks, such as Visa and Mastercard, are different. They are credit cards which allow a user to roll over the amount he owes from month to month, though the price of this flexibility is an extremely high rate of interest.

The banks also charge merchants a percentage fee on any transaction and

American Express will have to innovate to stave off competition, says Martin Dickson

## They are leaving home without it



most US ones levy an annual fee from charge-card holders. But both of these are substantially lower than Amex's because the banks make much of their money from the interest bills run up by customers who don't clear their accounts each month - people known in the trade as "revolvers".

Amex aims to attract a much more focused clientele - wealthier individuals or businesses who spend more per month via their cards than bank card users and promptly pay off their bills.

Over the past two decades it has done so extremely successfully, thanks to four main factors. First, it has run a brilliant marketing campaign, which has emphasised the snob appeal and credit-worthiness of being a card holder. "It says more about you than cash ever can," Second, merchants have been persuaded that accepting Amex boosts both their image and their profits. Third, it has backed its cards up with a high quality of customer service and a worldwide network of offices. And fourth, it has attracted a strong corporate clientele.

But in many of these areas it is now under fierce attack from the credit card brigade.

For a start, snob appeal is harder to sustain in a recession, in a market crowded with credit cards, and in a social climate which may be changing towards less conspicuous consumption.

In the US the credit card issuers have been striking more quantifiable blows as well. In particular, Citicorp, the largest issuer of bank credit cards, and First National Bank of Chicago have linked up with two of the top airlines - American and United - in deals which offer card holders points towards free air travel for every dollar they spend.

This struck so directly at the heart of the Amex market - the well-heeled frequent flyer - that this summer it had to retaliate with a scheme of its own - linking it up with seven leading airlines, and going one better than its rivals by offering ground packages as well, such as "once in a lifetime" tennis lessons with a top professional. The package clearly costs it money, although it claims the increased vol-

ume of business will outweigh this.

American Express retains several other important advantages: unlike bank cards, it sets no spending limit and Visa and Mastercard cannot compete with its worldwide back-up service. "You won't find a Citibank Visa office in Bombay," says Mr Philip Riese, a senior US Amex manager. "You will find us."

This global network, and Amex's important involvement in other areas of the travel business, is particularly useful for business customers, and Amex has built up a sophisticated service which allows companies using its cards to keep a close track on employees' spending on travel and entertainment. This in turn helps the companies control costs and strike deals with airlines and hotels for bulk discounts.

But here too bank and non-bank credit card issuers are starting to stir. Amex is still the overwhelming industry leader, with an estimated 5m corporate cards issued in the US, compared to 500,000 for Mastercard and 750,000 for Visa. But Visa claims to be growing extremely rapidly, with a 50

per cent increase in cards issued during just three months this summer. It also offers clients a customised expenses tracking service, although Mr Kurt Peters, editor of Credit Card News, says: "Amex knows that market so well, its harder for the banks to get in. Amex knows just what kind of reports companies want."

Amex insists it is still growing strongly in this area. Mr Jim Firestone, who handles US corporate accounts, says that over the past two years its client list among the Fortune 100 top companies has risen from 66 to 87, with the gains including Motorola, Mobil Oil, Texaco and Lockheed. But there have also been losses. General Motors, for example, has switched to Mastercard - a move probably linked to the fact that its huge financial services arm issues MasterCards of its own. And Good-year, the tyre company, switched to Visa after surveying employees.

Amex may be retaining its share of a growing corporate market, but the pressure from the competition seems certain to have forced cuts in the price it can charge for its cards, and thus its margins.

A card is only useful if you have merchants that accept it, and Visa and Mastercard make much play of their roughly 8m outlets around the world compared to 3.3m for Amex. An advertisement due out soon from Visa, for example, will trumpet the fact that its plastic will be accepted at the turnstiles of the next Olympic Games.

This is not necessarily a threat to Amex, as long as the high spenders it wants to attract can still use the card in plenty of up-market places. Far more serious would be mass defections from the ranks of its merchants.

That is unlikely to happen in its most important travel and entertainment markets - the airlines, hotels and top restaurants - as long as the company enjoys such a strong hold over corporate customers and high rolling individuals.

But the retail and non-corporate markets seem less secure. Take, for example, Carnival Cruise Lines, the Miami-based company which accounts for about a quarter of all the US's holiday cruise business. It says it stopped taking the American Express card last year after failing to negotiate a sufficiently attractive new fee structure. It had been paying 3.3 per cent to Amex, which offered to drop the figure to 2.9, compared to the 1.15 per cent then charged by Visa.

Mr Bob Dickinson, the Carnival executive involved, says Amex warned him the move would cost business, but the very opposite has been the case. The lessons, he says, are that 89.5 per cent of Amex card holders have Visa or Mastercard, and that in the leisure travel market "Amex have no edge. They just price the product as if they do." They are also, he adds, "arrogant as hell".

The recession has put American Express under pressure from numerous other sectors to cut the 1.25 to 2 per cent margin it charges above the bank cards, and in many cases - including the Boston chefs - it seems to have given ground. Says Mr Peters: "A lot of the merchants making most noise end up not giving up Amex. There's a lot of smoke, but not much fire." But while that may be true, lower fees from merchants again hit Amex's profit margins.

The company's core franchise seems reasonably secure for now, albeit frayed at the edges. But the fat profit margins American Express enjoyed in a less crowded market seem gone for ever, and it will have to keep innovating hard if it is to differentiate itself from the competition.

American Express executives hint that more important initiatives are on the way this autumn. There have been announcements of cut-backs for many many years, says Mr Riese, "and they have all been premature. I would suggest to the market - just watch us."

## Problems across the Atlantic

In the UK, American Express, like other card issuers, has been hit badly by the recession, writes John Authers.

The new consumer frugality has created a vicious spiral for all credit card issuers. As the proportion of card users paying off their bills promptly has increased, (typically less than a quarter to about 50 per cent), so the cards became less profitable for their issuers.

In response, the four big clearing banks introduced annual charges for cards. This provoked many customers

to switch loyalties to smaller institutions which refused to introduce charges, such as Saver and Prosper.

Today, two new approaches make sense for card issuers. They can cut their "extras", trim costs and compete on price, or add as many genuinely useful perks as possible.

This view of the market is implicit in National Westminster's new range of credit cards, launched when the bank introduced a fee on all its credit cards last month.

Mr Mike McManus, Barclaycard's managing director, says of Amex's

problems: "Retailers are realising that most Amex card-holders have also got a Visa or Mastercard."

The focus of the debate in the UK has moved on from the price charged to retailers to the fees paid by cardholders. Amex's charges are high: its basic Green card costs £37.50, the Gold £85, and the Platinum service, launched in January, weighs in at £200.

Amex is clearly fighting back; next week, it launches an advertising campaign to persuade its card-holders to resume spending on life's luxuries.

## Archangel Gabriel

"On yer bike" became one of British political life's more memorable eighties' exhortations. When challenged on the issue of the Conservative party's record on unemployment, Norman Tebbit, leading Thatcherite groupie, once used the example of his father who, he said, did not bemoan his fate but rather "got on his bike" and went out looking for work. "On yer bike" pronounced with a peculiarly east London twang, then became a rallying-cry or an odious sneer, depending on one's political affiliations.

But some entrepreneurs took the message to heart in a more than metaphorical sense and one has just demonstrated that it suited his spirit very well. At 37, Richard Gabriel, founder and chairman of the delivery company Interlink, has sold his 55 per cent stake in the company for almost £28m; not bad for an initial outlay of £13,000, itself a loan from Barclays bank. The Australian transport and security concern, Mayne Nickless, paid a total £50.5m for the company.

The irony is that Gabriel, formerly a milkman and motorcycle courier, got off his bike to start his meteoric rise to riches. He sold his motorcycle for £650 to start his first company, Road Runner, a messenger service. Gabriel's knack, which increased his shareholding's worth by 68 per cent in the last five years (since Interlink was floated), was to expand through licensing franchise holders, gradually blossoming into a national network of 150 different franchisees, one of the country's largest overnight parcel delivery services.

Gabriel is not just a child of the eighties, however. He also shares a common heritage with a more recent Conservative prime minister, John Major. Earlier this year British media raised a sandstorm concerning Major's

rather ordinary educational background - no university, scant paper qualifications. In 1989 Gabriel recalled that he didn't get any qualifications at secondary school, but that they would have done if they had shown academic prowess.

### Mail order

Not all postal workers are looking as busy as Interlink's. Germany's pushy mail order companies and direct mail advertisers trying to empty advertising pockets have run into a little difficulty in a railway siding in Chemnitz, formerly Karl-Marx-Stadt, near the Czech border.

The town post office, unable to cope with the avalanche of catalogues and other bulk-mailed bumph, as well as normal postal traffic, has been stockpiling the stuff on a branch line. It has accumulated 75 rail wagonloads - and is growing.

"We are having to handle as much mail as we do at Christmas," complains local post office boss Helmut Steeg. In normal times mail order catalogues alone account for about 40 per cent of the daily Bundespost deliveries to Chemnitz, but the volume has been building up.

Direct mailers have spotted a golden opportunity to extend their franchise eastwards and are mounting a drive to win customers before the Christmas sales peak. It may be their last chance. Spending on postal advertising last year shot up by 29 per cent to DM3bn, making the Bundespost the country's third most important advertising "medium". But the escalation has alarmed the environment ministry; it's considering a ban on the distribution of all unsolicited mail, changing what it calls Germany's "throwaway society".

## OBSERVER



### Injured innocence

Vice-chancellors heading UK universities must be in two minds about the London School of Economics' new director John Ashworth. While welcoming his verdict that they don't run a cartel to inflate the price of higher education, they'll be pained by his explanation why. "A cartel is a sophisticated economic operation," he said, "it would certainly be beyond the vice-chancellors of British universities to organise one."

### Snuggle up

An intriguing assignment should happen today between two of the more colourful elements of Britain's rich political tapestry. Representatives of the Greens will get together with envoys from Lindt St Clair's Conservative party, which has stirred the imagination of some voters by promising enhanced civil liberties and changes to Britain's censorship laws.

St Clair says the rendezvous with the environmentalists is "to talk about us adopting each other's policies."

Before readers get carried away over the possible consequences of a Green/Conservative merger, it must be pointed out that the Greens themselves place a different gloss on the reason for the liaison.

It will help them decide upon a policy on the single issue of prostitution, they say.

### Green spleen

Not all green issues are quiet so entertaining. Remember those American Express ads about the traveller who arrives at a foreign airport, only to be told by a smiling lady from American Express that his card has been replaced - even before he realised that he has lost it?

Reality can be rather different, as Observer discovered.

After losing credit cards and wallet to a pickpocket on the Turkish Mediterranean coast, far distant friends were asked to urgently relay appeals to American Express.

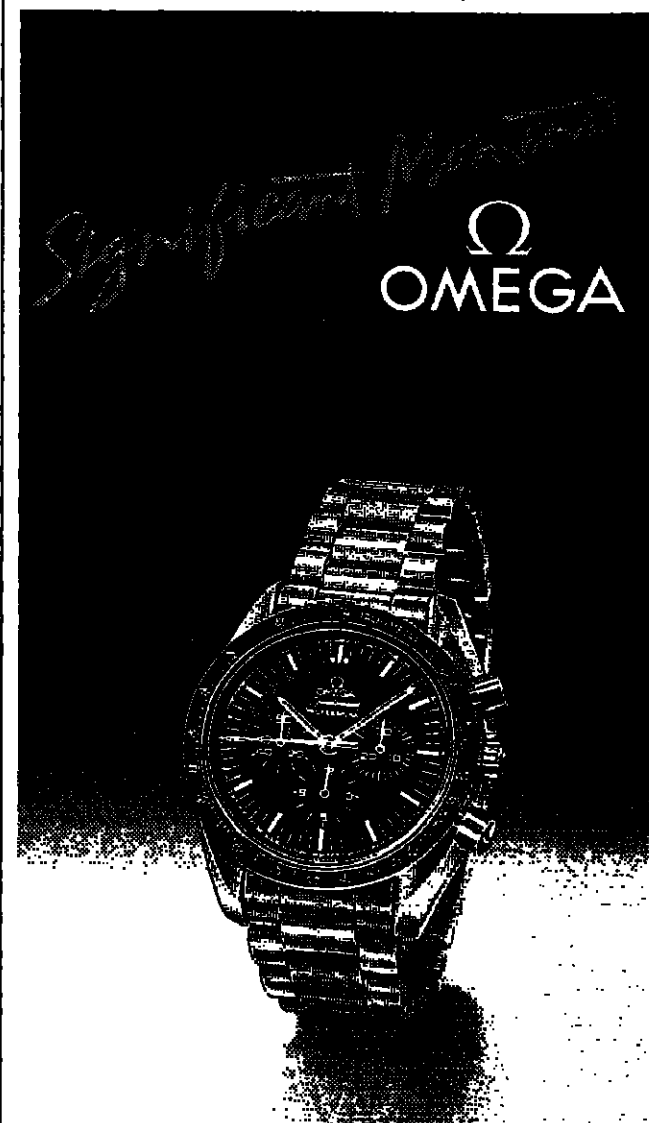
Alas, the smiling lady never rang back; the only solution was to borrow cash. Amex never even got round to calling. When the replacement Amex card eventually arrives, it may well be cut up.

### Count down

Spain's 1991 nationwide census appears to have miscounted the country's population by about a million people.

The census found population had grown from 37,682,355 to 38,473,670 people between 1981 and this year, a rise of just 1.97 per cent.

The Institute for national statistics distrusts its own figures and is now engaged in a large resampling of about 150,000 people, in the belief that growth must have been at least twice that rate.



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There is no rioting in the streets, no looting of shops or revolutionary talk in the universities. Yet, as the crisis deepens, it is clear that Brazil is suffering its worst crisis since 1964 when, amid social and economic turmoil, the military overthrew the country's last elected president.

As if to confirm their fears, President Fernando Collor de Mello last week summoned the first meeting of the Council of the Republic, under the constitution, is convened only in times of national emergency. His message was stark: the state is bankrupt and without constitutional oversight the country is ungovernable and headed for hyperinflation.

Mr Collor's sombre words were little surprise to most Brazilians. After 10 years of chronic inflation and midway through the second year of recession, economic crisis is nothing new to the largest debtor in the developing world. What has changed, however, is the realisation that Latin America's giant is being left behind not just by its south-east Asian rivals but more humbly by the rest of the Latin American world.

There is a growing consensus that economic shock plans do not work and that it is time to find a long-term solution based on a "national understanding". The most important factor in this new thinking has been the transformation of neighbour and traditional rival Argentina from economic chaos to a country with a respectable 1.3 per cent monthly inflation rate and predicted growth this year of 5 per cent. By comparison, Brazil is expected 19 per cent inflation this month and two years without growth. While Brazil could shrug off the successes of Mexico, Venezuela and Chile, the example of Argentina, as a fellow democracy, is harder to stomach.

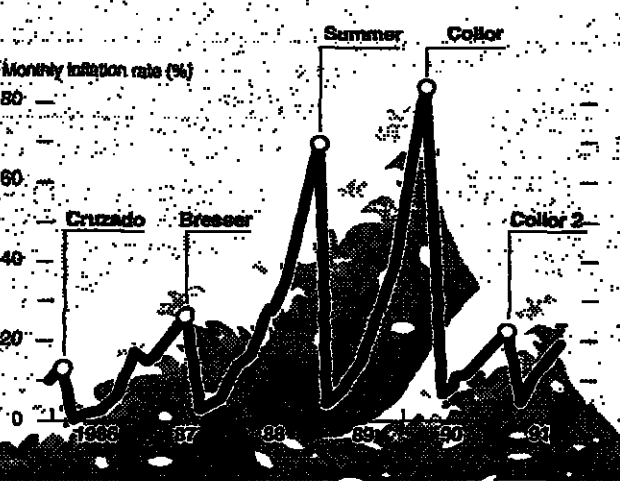
Brazilians are finally admitting the depth of the crisis, asking why the country has produced political and business leaders and realising that their country is undergoing social unrest more insidious than revolution. Land invasions are a daily occurrence; kidnappings are too frequent to make the news; both Rio and São Paulo average more than one bank robbery a day; and teenagers in São Paulo are shot dead for their sneakers.

Brazil's per capita gross domestic product may have remained almost stable in the past decade while its neighbours experienced an average 2.2 per cent drop but its infrastructure is disintegrating. It also has one of the most uneven distributions of income

## Collor's crusade crumbles

Burdened by an economy limping from crisis to crisis, Brazil is undergoing social unrest more insidious than revolution, writes Christina Lamb

Brazil's failed economic plans



Trade surpluses



In the world - 60 per cent of national wealth is concentrated in the hands of 1 per cent of the population.

The problem for the government is what to do to prevent the country lurching from one short-lived economic plan to the next. It is risking everything on a revision of the 1988 constitution to allow it to raise taxes and cut federal spending, following the recipe of the International Monetary Fund with which it is negotiating a \$2bn standby loan facility.

The government believes a constitutional overhaul is necessary because under the present system it cannot sack federal employees and must pass on almost half of its tax revenues to states and municipalities. To change this, it needs a three-fifths majority in two votes in Congress, where it has little support. In an unstable effort to secure backing for its constitutional reforms, the government is offering to ease the repayment terms of the state governments' total \$57bn debt to the Treasury.

Mr Eduardo Suplicy, an economist with the opposition Workers party, complains: "The government cannot just shift the blame on to Congress and say we cannot govern unless you

change the constitution."

The biggest hindrance to reform is the government's lack of credibility. Gone is the tanned hero who strode into office in March 1990 like Indiana Jones. Mr Collor's single bullet with which he pledged to kill inflation has landed spectacularly off-target, creating a mere 1% in inflation and a 4.6 per cent contraction in the economy last year. In July the government issued Treasury notes to increase its internal debt despite saying last year that it would not do so.

As well as notching up two failed economic plans in 18 months Mr Collor has seen the resignation of six of his 12 ministers as well as an entire economics team, got through four heads of Petrobras, the state oil company which is Latin America's largest corporation, and three heads of Embraer, the state aeronautics company. Worse, for a man on a crusade, his administration is now mired in allegations of corruption involving friends, his brother and his wife. A year ago, Mr Collor was getting popularity ratings of 80 per cent; now he faces calls to resign.

Brazil remains one of the world's most protected economies with an average import

tariff of 40 per cent, compared with Argentina's 11.5 per cent. Business remains cartelised and unco-operative with economic stabilisation plans. It blames a squeezing of credit and continuing restrictions on imports of computers and other electronic products for a failure to modernise and become more competitive, and lobbies to slow down or even halt the liberalisation process.

Brazil also lags behind other Latin American countries in privatisation. Its first sale, of the country's biggest steel mill, once scheduled for tomorrow, has been suspended by a federal court ruling.

To the government's credit Mr Carlos Garcia, the administration secretary, says he has removed 111,553 bureaucratic regulations and cut 207,000 federal employees, though because of constitutional restrictions 47,000 of the federal workers are still being paid. Opposition politicians claim, however, that only 3,800 federal employees were actually sacked, the rest having left or retired.

The current lack of faith in the government means anything it tries to do has the wrong effect. Interest rates, raised recently to almost 1,000

per cent a year to reduce consumer demand, exposed the government's worries of spiralling inflation. Business, fearing the sixth price freeze in five years, responded by putting up prices across the board. Mr Marcelo Moreira, the economy minister, repeats almost daily, "I am an anti-shock minister", but a survey of chief executives by the American Chamber of Commerce found recently that only 11 per cent believed the government would not resort to drastic measures to control inflation. Mr Cesar Maia, an economist from the main opposition party (PMDB), says: "It's like playing chess drunk - none of their moves turns out as they intend."

If the constitutional amendment does not pass through Congress, or, as seems likely, survives in a watered down version, the government holds few other cards. Options include the creation of an independent central bank or copying the latest Argentine plan.

The government's pressing reason for avoiding another quick-fix solution is that this would almost certainly entail the removal or resignation of the orthodox Mr Moreira as economy minister, and would jeopardise Brazil's negotiations with the IMF and creditor banks. Mr Moreira has been responsive to foreign demands to open up the country's stock market and to allow debt to be swapped for environmental protection projects. His proposal to restructure Brazil's \$22bn commercial debt has been warmly welcomed by creditors and has paved the way for Brazil to return to the international capital markets for the first time in a decade.

But the clock is ticking against Mr Collor and inflation is moving inexorably upwards. The psychological barrier of 20 per cent a month, at which point a new plan is thought inevitable, could come next month. Inflationary factors include: September's six-monthly adjustment of wages and rents; the doubling of the minimum salary to which most wages are pegged; growing pressure to devalue the cruzeiro to help exports; the government's promised release of \$1.8bn into the economy which was seized in a draconian assets freeze in March 1990.

Although most Brazilians now recognise the scale of the country's crisis, Mr Collor comes late and enfeebled to negotiations with political and business leaders who still jealously guard their own positions. Economists fear that Brazil may yet have to see open hyperinflation before such groups are really prepared to put the country's interests before their own.

Paul Cheeseright says West Midlands engineering companies are seeking salvation in Europe

## UK industrial heart with a German beat

As the British economy limps out of recession into recovery, some British engineering companies have discovered a lifeline in their growing inter-dependence on the German market. Nowhere is this more apparent than in the West Midlands, the centre of the UK automotive industry.

"The German automotive market particularly has helped us quite a lot and been a saviour for a lot of companies," notes Mr Edward Roberts, chairman of the West Midlands regional council of the Confederation of British Industry and chief executive of Heath Springs, an automotive components company.

Now, however, Germany's economy is experiencing problems. Rising inflation and higher interest rates, coupled with the costs of reunification are flattening internal demand. West German exports are flattening internal demand, using British components and material, are finding it difficult to sell in last year's international markets. So the saviour looks as if it is suffering a temporary enfeeblement.

Yet, just as British companies are watching with some anxiety the tightening of the German economy, so German companies are participating in the faltering steps of the British recovery. According to a Warwick University study prepared for Coopers & Lybrand Deloitte, consultants, about 15,000 German companies trade with the UK. By last year there were about 950 German companies with UK subsidiaries.

Since 1985, according to the West Midlands Development Agency, set up to attract inward investment, half of all German investment in the UK has been in the region; it calculates that there are now 200 German companies with manufacturing operations in the West Midlands. Half the German arrivals in the area since 1986, noted the Warwick study, have been in the engineering and automotive sectors.

While German investment in the UK was gathering pace during the 1980s, British engineering groups were becoming increasingly drawn to the Ger-

man market. The lesson of the UK recession of the early 1980s was that corporate survival could not be secured by relying on the domestic market. So automotive components suppliers, faced with a contraction of the British car industry, both increased direct sales into, and set up manufacturing subsidiaries in, European Community countries. The size of the German market made it an obvious target.

Thanks partly to the engineering sector, British trade with Germany grew to the extent that Germany supplanted the US as the UK's biggest customer. Total British exports to Germany rose from \$11.1bn in 1988 to \$13.1bn in 1989 and in the first five months of this year were \$5.9bn. Within the total, British machinery and transport equipment sales rose from \$4.8bn in 1988 to \$5.9bn in 1989; this year such sales were \$2.8bn in the first five months.

Consultants to industry, part of the Engineering Employers' West Midlands Association, has noted that in the automotive sector, UK suppliers to Germany "have been successful across a wide range of equipment types, ranging from basic components in metal and plastic, to complete engines and transmissions, notably for the US-owned Ford and General Motors operations". It also observed that Mercedes, BMW and Volkswagen have purchasing offices in the UK.

One such successful supplier is GKN, one of the main UK players in the international automotive components sector. Its core product is constant velocity joints, which connect an engine to the wheels of a vehicle and cause the wheels to rotate. GKN is unequivocal about the German market: it is "all important".

GKN will not divulge precise figures about its German business but said that this year Germany would absorb one third of its total sales to car and commercial vehicle makers. Assuming the German market took a similar portion of its business in 1990 - when German car production held up better than Spanish, Italian or UK production - sales were

probably worth about \$335m to GKN out of a total group turnover of \$2.9bn.

Smaller companies have also found Germany attractive. Frederick Cooper, an industrial holding company based in Walsall, has, in the past 18 months built up its German sales of seals used in double-glazed doors and windows, from nothing to £1m a year. Sales of its pre-coated metal to Germany have accelerated over the past two years, said Mr Eddie Kirk, chairman, observing that "the coatings market has increased following (German) unification; the products go into low-value kitchenware".

But how long the engineering industry can continue to increase sales to Germany is a matter of doubt. GKN does not believe that the buoyancy of the German car market "will all fall away again", but it predicts a decline in German car production from 4.66m units in 1990 to 4.63m this year and 4.58m in 1992 before a slight recovery in 1993. The downward trend may already have begun in August, when German new car sales are estimated to have fallen by 20.1 per cent to 200,000 from 251,000 a year ago. Albert E Sharp, the Birmingham stockbroker which tracks the performance of the British components makers, believes their profits will be lower this year, then unchanged next.

Feelings of unease are not confined to the automotive sector. W Canning, the Birmingham-based company, has an electronics components distribution business in Germany, selling largely to medium-sized German engineering companies dependent on export markets. "This business has been quiet and shows every sign of continuing to be quiet," said Mr Ron Brown, Canning's finance director.

An upturn in the UK market for manufactured products would compensate for any German downturn, but such a trade-off looks doubtful. For the next few months British engineering companies will probably have to contend not only with a weak domestic market but also with a weakening German market.

## LETTERS

### South Africa must be robust

From Mr N J R J Mitchell

Sir, In the US the State Department is still having to tell various organisations that sanctions against Namibia should be lifted, because the country has been independent for 18 months. Archbishop Huddleston's letter (September 20) shows that the Anti-Apartheid Movement is locked into the same sort of time warp.

The process of change in South Africa is irreversible, but a future democracy can only succeed, and indeed survive, if the economy is sufficiently robust to meet at least the minimum expectations of the majority. A necessary condition for growth in the economy is external investment and access to loans. This growth is needed to generate the wealth with which a future government can provide jobs, housing, education and healthcare. ANC economists are awakening to the fact that there is a time lag between starting to stimulate growth and achieving results. Action is needed now if a future democratic government is to inherit a viable situation.

It is mischievous for external groups such as the AAM to continue to call for repressive measures in order to justify their continued existence. True friends would encourage all parties towards economic and political co-operation.

N J R J Mitchell  
Director-general,  
British Industry Committee on  
South Africa,  
45 Great Portland Street,  
London W1P 3LT

### British Gas not a barrier to entry into UK market

From Mr Peter J Jones

Sir, Your editorial "Competition in Gas" (September 20) misrepresented the current state of affairs in the UK gas market and was somewhat misdirected in its criticism of British Gas. The gas regulatory framework established in the UK, as overseen by Ofgas, is rather remarkable in the European context and is perfectly adequate. This is evident from the progress made by the independent gas marketers over the past 12 years.

Notwithstanding (unjustified) historical criticism, BG provides a fuel aggregation and supply service with both advantages and disadvantages. However, with published price schedules and published transportation tariffs, there are, in reality, no barriers to the entry of independent companies to the UK gas market. As such, BG's inability to supply gas to potential power generators should be seen as a positive factor in stimulating gas supply competition. If power generators cannot get the gas they want from BG, they will have to go directly either to producers (as BG would have to do) or to independent marketers. In this way, power generation, the fastest growing sector of the UK gas market, will not be dominated by BG.

There are two main problems affecting the UK gas industry. First, potential gas producers and power generators have preferred to involve BG in the supply/demand pro-

cess. While this probably reflects both project financing considerations and the greater degree of operational flexibility/supply security offered by BG, it is a sad reflection of the apparently unimaginative approach to gas purchases adopted thus far by both independent power generators and UK gas producers.

Second, no-one believes that all or even a majority of the power generation projects mooted will proceed. This is not a problem related to the inability to secure gas. It has much more to do with the dubious financial viability of a project whose end-product may be sold at a price which may not recover costs.

This company has been a vociferous critic of BG in the past. In this instance, however, while one cannot deny BG's influence in the market, it is the industry in general which is in danger of missing an excellent commercial opportunity. Your editorial would have been far better directed at Brussels in an attempt to foster true competition in the European gas industry. Our view is that the present difficulties in the UK can be overcome if gas producers and gas purchasers are prepared to approach the problem with a degree of lateral thinking.

Peter J Jones,  
Gaffney, Cline & Associates,  
Bentley Hall,  
Blackmore, Alton,  
Hants GU24 4PU

### Code heralds sea change

From Mr R Scott Moncrieff

Sir, Robert Fenton's revelations on the proposed Banking Code of Practice ("Banks' bill of rights", September 19) and in particular that banks will not pass on information on customers to other companies in the same group without express consent, holds enormous portent, not just for banks but for the whole direct marketing industry.

Such a move will force a sea change having frightening and immediate consequences for a large number of financial services companies. Research indicates that the majority of consumers would not "opt in" to necessarily vague offers of future product information, albeit for specific products or product groups; first, they often cannot foresee what their future needs may be and, second, a natural laziness would prevent many from completing a form.

While no-one could argue with one of the proposed code's governing principles - that of "acting fairly and reasonably in dealing with customers" - it would surely be preferable for banks, building societies and other financial institutions to follow existing industry guidelines on list and database practice, giving consumers the opportunity to "opt out" of receiving future information and offers they know they do not want to receive.

R Scott Moncrieff,  
Saatchi & Saatchi Direct,  
80 Charlotte Street,  
London W1A 1AQ

### Misleading numbers on auto industry productivity

From Prof Daniel T. Jones

Sir, As the significance of the opening of the Nissan, Toyota and Honda plants in the UK dawns on those who have not made a study of the auto industry, there is intense interest in comparing the performance of these plants with the other plants in the UK. Many misleading numbers are already being quoted that are not comparable.

Our experience in carrying out the largest assembly plant survey ever undertaken across the world is that one has to make quite sure one specifies the precise activities you are comparing between plants (to include welding, painting and

assembly, but not for instance seat build); to adjust for product differences (number of welds, size and option content); and to exclude absenteeism and relief time. One needs also to include not just direct labour but also related indirect and salaried hours. Only having done this can one assess the performance gap between the Japanese-owned and other plants.

There is no doubt that what the British management team at Nissan in Sunderland has achieved is incredibly impressive and world class. To my knowledge there are currently no other plants in the UK that take less than 35 hours to do

what the average Japanese plant does in 16.8 hours, and the worst UK plants take 55 hours or more.

The harsh but simple truth is that those plants that are not able at least to double their productivity and quality over the next few years will be closed. There are no longer any excuses.

Prof. Daniel T. Jones,  
Surreybank House,  
Little Birch,  
Hereford HR2 8BB

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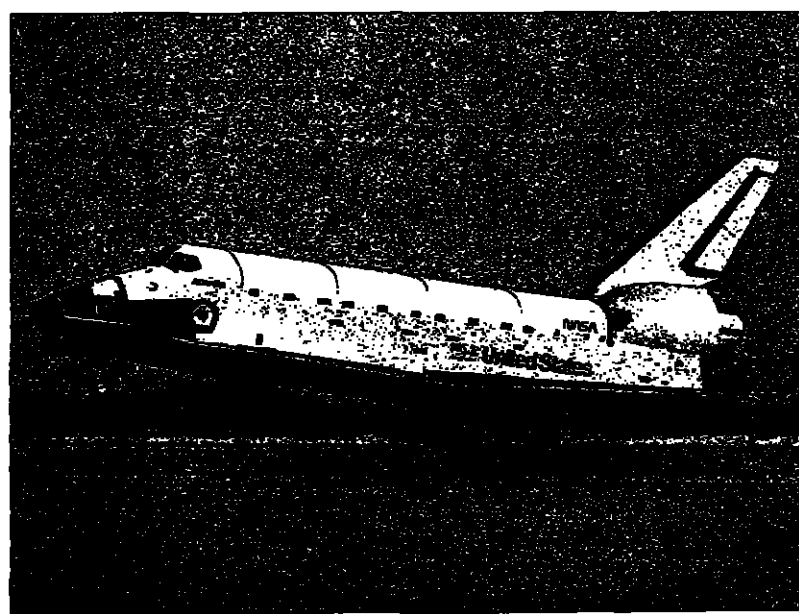
### Gold security

From Mr W F Spanner

Sir, Re the Bank of Credit and Commerce International collapse, the regulating authorities (Bank of England in UK, Federal Reserve Bank in the US) could prevent banking frauds by making it mandatory for banks to cover their deposits by a small percentage of bullion - say 1 per cent in gold.

This, incidentally, would strengthen national finances by increasing gold reserves and would also help gold-producing countries, such as the Soviet Union and South Africa. W F Spanner,  
3 Broad Street,  
Salford BN25 1LS

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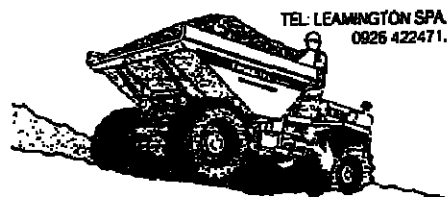


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Monday September 23 1991

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## INSIDE

### Hawker Siddeley close to rail sale

Hawker Siddeley, the UK engineering group which is fighting a hostile bid from BTR, is close to selling its rail division. Negotiations over disposals in several non-core sectors of the business are well advanced, according to a source close to the company. Page 18

### Spate of bids raises hopes

The recent spate of takeover bids in the UK has raised hopes of increased activity in the syndicated loans market, as bankers wonder whether the bidding companies will turn to the credit market to fund their acquisitions. The bid by BTR for Hawker Siddeley could lead to a large syndicated loan. Page 22

### Williams nears US purchase

Williams Holdings, the industrial conglomerate which last week launched a hostile bid for Rascal Electronics, said yesterday that it was in advanced talks on buying the US fire protection arm of Rockwell. Page 18

### MCC sale to reduce debt

Maxwell Communications Corporation, the heavily-indebted publishing and media group, is selling its loss-making US business and reference arm to Thomson Professional Publishing. Proceeds from the sale of Maxwell Macmillan Professional and Business Reference Publishing will cut MCC's debt. Page 18

### Faithful have been rewarded

Following a period during the early summer when belief in European bond market convergence was severely tested, the faithful have been rewarded. Since late August high-yield bond markets, such as those of Spain and Italy, have rallied strongly. Page 22

### Mediobanca falls 5%

Net profits at Mediobanca, the Milan-based merchant bank, fell by 5 per cent in 1990-91, largely due to a surge in write-downs on securities holdings and transfers to special reserves for capital losses. Page 19

### Fall in demand hits Acco-UM

Acco-Union Minière, the non-ferrous metals business 50 per cent-owned by Société Générale de Belgique, blamed a weak dollar and falling zinc prices as a result of stagnant demand in the car and building industries for a sharp swing into the red. Page 19

### Pan Am names president

Mr Russell May, a senior executive at McDonnell Douglas, was yesterday appointed president and chief executive of Pan Am. Page 19

### Market Statistics

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## Anglo United wants to buy British Coal

By Robert Peston and Roland Rudd

ANGLO UNITED, owner of the Coalite smokeless fuel business, has proposed that it buy British Coal, the coal producer which the UK government plans to privatise should it win the next general election.

The offer, which is being examined by the Department of Energy, proposes solutions to the enormous difficulties of a privatisation outlined by N. M. Rothschild, the merchant bank advising the government on a sale of British Coal.

A confidential report by Rothschild, recently passed to the UK Department of Energy and the UK Treasury, warns there will only be a "remnant industry"

with an "unpredictable income earnings stream" if British Coal does not sign supply contracts with its main customers, National Power and PowerGen, the electricity generators, by 1992.

Current contracts with National Power and PowerGen, which take most of British Coal's output, expire in March 1993. Rothschild has told the Treasury that if British Coal does not sign medium-term contracts by 1992, up to 50 pits would have to close and 45,000 miners would lose their jobs. The corporation would be left with no more than 10 pits and fewer than 15,000 miners.

Rothschild has in effect presented two

unpalatable choices to the government; either it must intervene in the commercial activities of the recently-privatised electricity generators, or preside over a massive programme of mining lay-offs.

Apart from Anglo, it is understood that Hanson, the conglomerate, and RTZ, the mining group, have both told the government they would be keen to buy all or part of British Coal. But Anglo has told the government it is prepared to take control of British Coal even if no contracts with the generators have been signed. It would also be prepared to take on the responsibility for closing pits, rather than forcing the gov-

ernment to streamline the industry prior to privatisation.

Anglo has been working with consultants on the possible acquisition of British Coal since 1988, when it bought Coalite for £478m (\$807m). A purchase by Anglo could take place as soon as next spring. Under its detailed proposals, a new company would be created, British Coal PLC, which would acquire both Anglo and British Coal's assets by making a massive issue of shares. In effect, this would be a reverse takeover of British Coal by Anglo, although it would not be taking on all British Coal's liabilities.

Many of the new shares in British

Coal PLC could be sold to the public, satisfying the government's preference for widening share ownership through privatisation. The share issue would also minimise the debt burden in the merged businesses. British Coal's huge potential liabilities - for deafness and other industrial injuries, subsidence and reclamation of disused mining sites - would not be acquired by Anglo but would be vested in a new trust, which would remain in the public sector.

Rothschild has been compiling a list of options on how to sell British Coal which it will give to the government by the end of the month.

This is the story of a most improbable boardroom coup, led by a man who, aside from his role at the company in question, was completely unknown until early last summer to the institutions now backing him. His investment advisers, company faces financial difficulties of its own and his former business partner was the subject of civil claims by his former employer.

Yet, Holmes Protection Group - the London-listed, but US-based security group - has so stunningly failed to win the confidence of its institutional investors that the improbable coup appears on the verge of success. Tomorrow, shareholders will decide whether to accept proposals to elect a new board, which will appoint him as chief executive officer and vice-chairman.

How Mr Kohn came near to success is a marvel, even to some of those institutions which now say they are likely to support him. Yesterday, Mr Kohn said 43 per cent of shareholders would vote with him and that more support was pouring in daily.

A recent Dun & Bradstreet report on Mr Kohn's company, Barons, gives it a rating of N4. This indicates "a financial strength which is negative and an overall condition which is poor". The report describes the company's trend as "down" and urges that guarantees be sought by those extending credit.

Meanwhile, Mr Kohn's former partner in Barons, Mr Brian McHugh, has been the subject of civil suits from Greyhound Dial Corp. Mr McHugh had been head of Greyhound's Swiss-based financial and leasing subsidiary. He was accused of having made improper loans to shipowners. In March 1990, Mr McHugh was the subject of a so-called Mareva injunction freezing his assets world-wide.

This, Mr Kohn said, was the first he knew of his partner's activities, although he says he had heard vague unsubstantiated talk of problems before he entered the partnership. Upon learning of the Mareva, Mr Kohn

## Holmes Protection faces an improbable coup

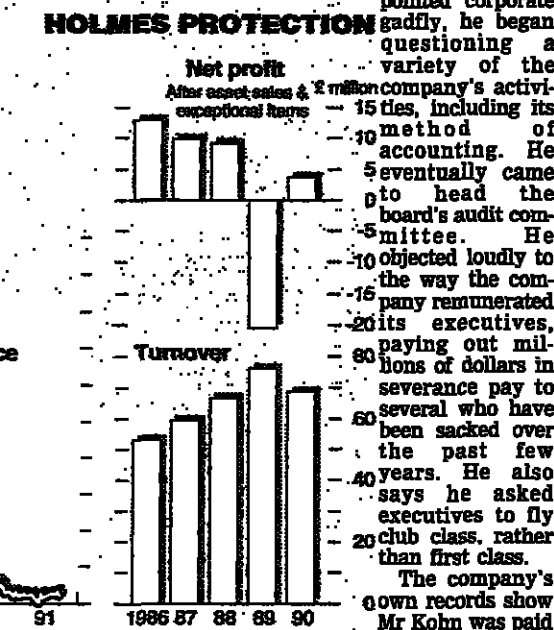
Norma Cohen and Jane Fuller explain a marvel

says he immediately took steps to sever the relationship and by September 1990, Mr McHugh was no longer associated with Barons.

Mr Kohn acknowledged that Swiss Bank Corp is still seeking roughly \$50m (\$80m) from his firm's Geneva-based parent, half of which was guaranteed by himself, the other half by Mr McHugh.

Mr Kohn's latest assault on Holmes Protection's board began at its annual general meeting in London in June when he announced that a group of investors backing him had purchased a 14.7 per cent stake in the company. That stake had been held by Tyco Investments - formerly

Wormald retained him to help sell their stake in the company. Wormald, concerned about Holmes' performance, sought a representative on its board and asked the directors to accept Mr Kohn. Mr Kohn says he took his non-executive directorship very seriously. Acting as a self-appointed committee, he began questioning a variety of the company's activities.



Mr Kohn says he has thrown his support behind the group partly because he had heard of Mr Kohn's reputation as a deal-maker in corporate finance. But mostly he did so because "Mr Kohn is the guy who identified for a large number of investors the problems at the company and its management".

That sentiment is echoed by several of Holmes' largest institutional shareholders who had watched the company's share price slide to 1/2p last May from a high of about 190p.

Australia-based Wormald International. The total holding of the group backing Mr Kohn consists of 27.2 per cent of the company. It consists of Scottish Amicable, the French-based insurer AGF, a Swiss investor, Mr Pierre Bensch, and three other shareholders.

But Mr Kohn's involvement with Holmes began much earlier. In spring of 1989, Mr Kohn said,

(\$118,343) for directors' fees and expenses in the period until November 1990. Of that, \$56,000 was paid in fees to Barons while another \$45,000 was for airline tickets.

According to Mr John Flack, the company's current chief executive, the board found Mr Kohn's abrasive manner impossible to work with. Mr Kohn says the other directors regarded him as a nuisance because he so often pointed out their errors.

won the admiration of several key institutions who say his warnings often proved correct. For instance, he warned that asset sales as part of a loan restructuring agreement were too ambitious. Also, he warned that a prospective purchaser of a subsidiary did not have the funds to pay for it.

However, according to Mr Flack, Mr Kohn proved so disruptive that Wormald was asked to replace him on the board, which it did in October 1990. By the time Mr Kohn left, Holmes had found a chairman who had the support of the institutional shareholders, Mr Thomas Mayer, of Thorn EMI.

After Mr Kohn left the board, the company's fortunes went from bad to worse. It is currently in default on about \$64m in debts and is asking shareholders to approve a restructuring that requires the sale of all businesses except the New York-based operation. It will also give lenders a 33 per cent stake in Holmes in exchange for a write-off of \$30m in debt. Last week it reported a sharp drop in turnover for the first six months of this year and a net loss for the period and said customers were still cancelling contracts. Yesterday it said it had incurred after-tax losses of 2p per share for the six months ended June 30, compared with year-end earnings of 4p per share.

However, if 1990 earnings are adjusted to reflect the sale of two subsidiaries, earnings would have been nil per share. The pre-tax loss, which included a \$500,000 severance payment to the company's former joint chief executive, was \$139m compared with a year-end profit of \$308,000.

Mr Kohn concedes that he has no formal business plan to reverse the fortunes of Holmes other than a promise to achieve better terms from lenders and to improve marketing efforts. Institutions, while saying they believe that Mr Mayer is on the right track, criticise him for failing to come to grips with the company's problems quickly.

For his part, Mr Mayer concedes that "with hindsight," he should have kept in touch with institutions more closely.

## Maus Frères asks adviser to plan sale of assets

By William Dawkins in Paris

MAUS FRÈRES, the Swiss family-owned holding group, has asked Goldman Sachs, the US investment bank, to advise it on possible asset sales, including that of Au Printemps, the Parisian stores group it controls.

However, the Swiss company has not yet made a decision on which assets, if any, to sell, said a spokesman for Goldman Sachs. Disposal of part or all of Au Printemps, valued at just over FF6bn (\$1.04bn) on the stock market, was just one of the options facing Maus Frères, he emphasised.

Speculation that a disposal was in the offing intensified last month when Maus Frères' US retailing subsidiary, Bergner, sought legal protection from its creditors pending a rescheduling of \$900m worth of Bergner debt, agreed by a consortium of US and French banks earlier this month.

Apart from its own stores, Au Printemps' main assets are a 54 per cent stake in the La Redoute Catalogue mail order business, which in turn owns Empire Stores, the UK mail order business acquired in May.

Au Printemps' profits fell 42 per cent last year because of a decline in exceptional gains. Maus Frères owns 43.3 per cent of the French group's ordinary equity, but 66.4 per cent of the voting rights.

Pinault, the acquisitive French timber, electrical distribution and trading group, has expressed an interest in making an offer, but had not launched a formal bid.

Over the past month speculation has produced a strong rise in Au Printemps' share price. Pinault's share price, meanwhile, dropped sharply at the end of last week.

## Japanese trade surplus returns to haunt us

As a result the surplus fell from 4.7 per cent of gross national product in 1987 to 2.2 per cent last year.

Yet plenty of evidence is emerging that the restructuring of the Japanese economy may not have been as thorough as hoped for.

The Japan Development Bank, for example, last week issued a report on the changing demand patterns that lay behind the rise in imports to Japan during the period.

### Economics Notebook

By Steven Butler in Tokyo

The report found that demand for imports during the last few years of the decade was increasing at roughly twice the pace of the increase in national income.

Early in the decade, imports and national income were increasing at the same pace. In economists' vocabulary, in other words, the income elasticity of demand for imports had roughly doubled.

This in itself seems to have been the sort of restructuring that the government hoped to bring about, yet a look beneath the figures raises serious doubt.

In fact, the only category of imports that saw an increase in the income elasticity of demand was fossil fuels.

Japan had let slip its much vaunted programme of saving energy. True Japan was also importing many more manufactured goods, such as luxury cars, during the period.

These imports grew roughly three times faster than the

A half-point decline in the growth rate in that year would add \$13bn to the surplus.

The report has, none the less, been partially overtaken by events because Japan's rate of economic growth has slowed sharply to an annualised rate of just 2 per cent in the second quarter of the year compared with the first quarter.

The slower rate of growth depresses demand for imports and gives Japanese manufacturers a strong incentive to seek overseas markets. And although the yen value of exports is not terribly inspiring, the dollar values that are watched by trade partners are still high.

For example, the yen value of exports rose by just 1.6 per cent in August compared with a 10.4 per cent rise in dollar values.

Between the rise in the yen, the slowdown in the domestic economy, the low price of oil compared with last year, and an expected revival of demand from the US, Japan is set for a string of monthly jolts as trade statistics are announced.

The question is how long they will persist.

Although the government still believes the economy will grow at 3.8 per cent in the year to the end of March, many private economists are lowering estimates to around 3 per cent. There are also widespread predictions of further rises in the value of the yen.

This increases the dollar value of exports, but is unlikely to dent seriously the competitiveness of Japanese exports because of the high rate of manufacturing investment in recent years.

Mr Stephen King, an economist at James Capel, argues that the effort to curb the trade surplus by stoking domestic demand was always doomed to failure. Only a drastic reduction of personal savings in Japan that could be encouraged, for example, by loosening controls on house construction, is likely to work, he says.

Since a big sell-off of agricultural land is not even on the political agenda, sit back for many more thrills to come.

## Chairman of BAe under pressure to step down

By Paul Betts, Aerospace Correspondent

PROFESSOR Sir Roland Smith, chairman of British Aerospace, is coming under increasing pressure from non-executive directors and City institutions to step down.

Sir Graham Day, head of BA's Rover car divisions and chairman of Cadbury Schweppes, is believed to be their favoured successor.

However BAe responded yesterday to reports of growing City disaffection towards Professor Smith and a possibility of a boardroom coup against him with a wall of silence.

But in recent days there has been a groundswell building up for Professor Smith's removal, following BAe's worse-than-expected financial results and the badly mishandled launch of a \$432m (\$730m) rights issue.

Several names have been mentioned as possible successors, including those of Sir John Nott, the former defence secretary, Sir Allen Shepherd, the chairman of Grand Metropolitan, and Sir Graham.

But there are growing indications that, should Professor Smith step down, a candidate from within the company, like Sir Graham Day, is likely to be the preferred solution.

However, many City and aerospace industry officials expect Professor Smith to put up a tough fight to stay. One source said that the professor was likely to fight to defend his reputation.

The company, one of Britain's biggest manufacturing groups, has been hit by the downturn in all its core businesses. The company is currently forecasting a sharp fall in pretax profits this year to £150m from £376m last year.

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## COMPANIES AND FINANCE

# Talks on several £100m non-core disposals well advanced Hawker prepares to fend off BTR

By Tracy Corrigan

HAWKER SIDDELEY, the UK engineering group which is fighting a £1.5bn hostile bid from BTR, is close to selling its rail division.

Negotiations over disposals in several non-core sectors of the business are well advanced, according to a source close to the company. Several disposals, each totalling over £100m, could be completed in the next few weeks.

One of the disposals under negotiation is the rail division with annual sales of over £220m and profits of £13.6m in its last financial year. Other disposals are expected to be in the general engineering area. If they are completed quickly, this would go some way to scotching criticism of Mr Alan Watkins, chief executive, for failing to make sufficient headway in a much-needed restructuring of the company, which he joined from Lucas Industries in 1989.

The five year plan he was to implement after the company's poor performance during the 1980s, was interrupted when the recession hit Hawker's disposal programme. Mr Watkins said on Friday that he was "not about to drop this programme half-way through."

However, BTR criticised the current Hawker management for failing to "unlock Hawker Siddeley's potential," adding that there was little prospect of the management so doing in future.

"Hawker Siddeley shareholders have endured their company's under-performance for a decade," said Sir Owen Green, chairman of BTR when the bid was launched on Friday.

Meanwhile, speculation that a further bidder might enter the fray - either another hostile bidder, or a friendly "white knight" - continued during the weekend.

Sources close to Hawker said that a couple of continental European companies, with which Hawker has existing commercial arrangements, were "obviously interested" in the company.



Alan Watkins: current plans may scotch criticism

BTR's offer values Hawker at £77p, and includes a full cash alternative of 700p a share. Hawker's share price jumped 118p to 758p on Friday.

BTR is one of a number of large conglomerates to bid for companies last week. Hanson agreed to buy Beazer, the international building materials group, last Monday. A day later, another conglomerate, Williams Holdings made a hostile bid for Rascal Electronics, the data communications and security group.

## MCC sells US offshoot to Thomson for £56.5m

By Peggy Hollinger

MAXWELL Communications Corporation, the heavily indebted publishing and media group, is selling its loss-making US business and reference arm to Thomson Professional Publishing for £56.5m in cash.

Proceeds from the sale of Maxwell Macmillan Professional Publishing, formerly known as Prentice Hall, will be used to reduce MCC's £1.35bn debt.

Mr Robert Maxwell, MCC chairman, said he was satisfied with the terms of the deal. He added that the sell-off programme continued to be successful despite a depressed US market.

MCC plans to announce additional disposals in the near future as part of a demerger of US assets to enhance shareholder value. Possible candidates include the 56 per cent stake in the language school, Berlitz, and MCC's Collier encyclopaedia businesses.

The US operations - which include publishing house Macmillan - will be floated off, leaving a much smaller UK business.

US activities account for 70 per cent of the group's assets and 90 per cent of operating profits. An MCC spokesman said the reference division had been a very small part of US interests.

MCC is committed to repaying its bankers \$750m by October 1992. Mr Maxwell said recently the group would pay that tranche ahead of schedule. A further £1.06bn is due to be repaid in October 1994.

Earlier this year, MCC raised £448m through the sale of Pergamon, the UK scientific publisher, to Dutch publishing group, Elsevier.

MCC acquired Prentice Hall, which publishes reference books for lawyers, accountants and human resource specialists, in 1989 for \$40m. In the year to March 31, the business made an operating loss of \$3.5m on turnover of \$54m.

Thomson Professional Publishing is a subsidiary of Thomson Corporation, the Canadian-owned publishing and travel group.

## Williams in advanced talks on buying Rockwell arm

By Peggy Hollinger

WILLIAMS Holdings, the industrial conglomerate which last week launched a hostile £701m bid for Rascal Electronics, said yesterday that it was in advanced talks on buying the US fire protection arm of Rockwell, the California electronics and aerospace group.

The deal, which would be worth between \$50m and \$60m (£35m) in cash, is expected to be signed within the next two weeks. A company spokesman said Fire Eye, which makes heat controls for industrial boilers, was launched in 1989. Williams' existing businesses, he added, that Fire Eye was a market leader in the US.

The acquisition would have a negligible effect on turnover,

the company said. Last year Fire Eye made profits of about \$5m.

About 40 per cent of Williams sales are in the US, and the latest acquisition is part of the company's on-going strategy of expanding share in that country. "It is a strong market place," the spokesman said.

The news came as Rascal Electronics maintained a firm silence on the hostile Williams bid. A spokesman for Rascal denied the group was considering a management buyout at this stage. Speculation has centred on other possible defences, such as the sale of Chubb, Rascal's locks business.

Williams said yesterday that it was not considering increasing its £701m all-paper bid.

"We have put our offer on the table and it stands," the spokesman said. The bid was now in Rascal's court, he added. Williams was not aware of any potential rivals for Rascal.

The company has offered three of its shares for 20 Rascal Electronics. News of the bid pushed Williams shares down 32½p to 336½p, making the offer worth 50.45p. Rascal shares closed 11½ higher on Friday at 56½p.

Sir Ernest Harrison, Rascal chairman, is expected to be present at the group's defence document within the next two weeks. The group demerged from its cellular telephones business, Vodafone, just days before the Williams offer.

## National Home Loans launches £125m securitised bond issue

By Simon London

NATIONAL Home Loans, the mortgage lender which faced a severe liquidity squeeze earlier this year following the collapse of BCCI, has launched a £125m securitised bond issue.

The issue is backed by a portfolio of residential mortgages and launched through a special-purpose subsidiary, Homer Finance. The deal removes the mortgages from NHL's balance sheet, freeing up capital and allowing it to lend more.

The bonds pay an interest margin of 65 basis points over the London interbank offered rate, but was priced at a discount to face value. The real return to an investor is closer to 70 basis points over Libor, higher than any previous mortgage-backed issue.

NHL estimates that it has to pay a premium of between three and five basis points following the liquidity squeeze, which was caused when depositors withdrew funds.

Banks involved in the deal said that the pricing was fair and that there were no special problems in selling the bonds. However, the rising number of defaults in the UK housing market has caused some investors to desert the sterling mortgage-backed bond market.

Investors are protected from defaults on the underlying mortgages by a separate tranche of subordinated notes sold alongside the main body of the issue. Any losses on the mortgage portfolio are absorbed by the holders of the subordinated notes. The issue has been rated double-A by Standard & Poor's, the US rating agency.

The deal frees around £20m of capital against which NHL can make new loans.

Around £80m of old mortgage-backed bond issues launched through the special purpose vehicles CMS 2 and CMS 3 - have been incorporated into this new deal and the old bonds have been retired.

NHL said that the old issues, launched in 1986 at the very start of the sterling mortgage-backed bond market, were no longer an efficient use of capital.

### DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Brecon	1.75	Oct 25	1.75	-	4.6
Dinkelland	0.35	Dec 31	0.35	-	0.95
Independent News	5p	Oct 18	4.5	13	13
Interlink Exp	4.25	Oct 31	4.25	8,375	8,375
Liberty	1.85	Nov 11	1.7	-	6.9
Macclesfield	0.25	Nov 8	0.2	-	0.61
Tilbury	10.5	Oct 31	10.5	-	33
Usher (Frank)	2.5	Oct 25	4	-	6

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. \$USM stock. ‡Irish currency.

### Kwik-Save sees cut in return on capital

Kwik-Save, Britain's leading discount food retailer, expects some erosion in its return on capital employed in the next two years as it continues to increase investment and responds to competition from price-cutting chains.

Mr Simon Moffatt, Kwik-Save's finance director, said that return on capital would fall from 41 per cent to about 35 per cent by 1993 and then stabilise.

## Ka-Shing approaches Rosehaugh and Stanhope

By Philip Coggan

MR LI KA-SHING, the Hong Kong businessman who controls the Cheung Kong property development group, is understood to have made a preliminary approach to Rosehaugh and Stanhope, the two UK property companies currently discussing merger terms.

The merger talks have become bogged down in discussion of detail, after earlier hopes that they could be completed by September 13. Mr Ka-Shing is understood only to be interested in investing in a merged company, rather than in either of

the individual groups. The two companies announced that they were considering a merger in July, having previously been linked via a joint venture to develop the Broadgate centre in the City of London.

The collapse of the UK property market has badly affected both companies, whose combined gross debts have been estimated at £1.5bn. Progress in the talks has been complicated by a clash of personalities between the chief executives, Mr Godfrey Bradman of Rosehaugh and Mr Stuart Lip-

ton of Stanhope and by the involvement of Olympia & York, the Canadian property company, which has a stake in both groups.

Mr Bradman is unlikely to have an executive role in the merged company. The interest of Mr Li Ka-Shing is still at a very early stage, and it is not clear whether he wants merely to take a stake or to take control of the merged company. However, the presence of an investor willing to inject cash might help the merger talks progress.

## Dewhirst £7.7m cash call

By Peggy Hollinger

DEWHIRST, the clothing and toiletries group which supplies Marks and Spencer, has announced a £7.7m rights issue to pay for the acquisition of Slimma, a ladieswear manufacturer which also supplies the high street retailer.

The purchase will boost Dewhirst's almost negligible presence in the ladieswear sector.

The acquisition will be paid for through funds from the issue and increased debt. Borrowings, which were nil at the

year-end, will rise to \$6.4m. In the year to January 31, Slimma made pre-tax profits of £1.8m on turnover of £37.9m. Mr Dewhirst said the acquisition would not dilute earnings this year or next.

The one-for-three rights issue at 46p will bring the Dewhirst family's stake down from 38.3 per cent to about 30 per cent.

Debt, which was nil at the year-end, will rise to \$6.4m. The issue is underwritten by N.M. Rothschild.

## Hemingway Props in the red midway

By Peggy Hollinger

Hemingway Properties dropped from pre-tax profits of £702,077 into a loss of £2.15m for the first half of 1991. At the end of 1990 losses were \$6.92m.

Included in the loss was a £729,209 (£295,075) exceptional charge relating to reorganisation following management changes. Turnover fell to £1.7m (£3.51m).

Again there is no interim dividend.

Mr Leonard Phillips, the chairman, said that the company was unlikely to be profitable before the year-end but losses would be less than those now reported.

## Bührmann-Tetterode

### Extraordinary General Meeting of Shareholders

Shareholders and holders of certificates of shares in Bührmann-Tetterode N.V. are invited to attend the extraordinary general meeting of shareholders to be held on October 2, 1991 at 09.30 a.m. at the offices of the corporation, Paaßbergweg 2, Amsterdam South-East.

The only item on the agenda is the notification of the intention of the Supervisory Board of the corporation to appoint Mr. P.C. van den Hoek member of the Supervisory Board of the corporation.

The agenda and the required information on Mr. P.C. van den Hoek are available for examination by shareholders and holders of certificates of shares at the offices of the company, Paaßbergweg 2, Amsterdam South-East and at the National Westminster Bank PLC, Stock Office Services, Station Way in Crawley, England.

Holders of certificates of shares who wish to attend this meeting must deposit their registration papers no later than September 27, 1991 at the indicated offices of one of the following banks in Amsterdam:

Algemene Bank Nederland N.V., Amsterdam-Rotterdam Bank N.V., Bank Mees & Hope N.V., NMB Postbank Groep N.V.,

In the United Kingdom:

National Westminster Bank PLC, Stock Office Services, Station Way, Crawley.

Registered shareholders should inform the company (P.O. Box 4021, 1009AA Amsterdam) in writing, and no later than September 27, 1991, of their intention to attend this meeting; this notification should also list the numbers of their shares.

The Board of Supervisory Directors

Amsterdam, September 16, 1991

### CROSS BORDER M&A DEALS

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Kawasaki Steel (Japan)	Unit of ICI (UK)	Specialty compounds	£58m	ICI reorganisation continues
Centre Reinsurance (Switzerland)	Pinnacle (UK)	Insurance	£37m	CE Heath debt cut sale
Uni Storebrand (Norway)	Skandia (Sweden)	Insurance	£141m	Uni takes 11.4%
Assurances Generales de France (France)	Aachener & Münchener Beteiligung (Germany)	Insurance	£151m	15% stake built
TI Group (UK)	Cyclam (France)	Engineered seals	£14.3m	Agreed purchase
Mayne Nickless (Australia)	Interlink Express (UK)	Distribution	£50.5m	Core operation expansion
Footwork (Japan)	David Morris International (UK)	Jewellery	n/a	Footwork takes majority stake
Ricoh (Japan)	Gestetner Holdings (UK)	Office equipment	£122.3m	Ricoh takes 24%
Sumitomo (Japan)	Valent USA (US)	Agrochemicals	n/a	Buying out Chevron
IDV (UK) / Nikka Whiskey & Distilling (Japan)	Nikka IDV (JV)	Drinks	n/a	Distribution & marketing venture

Source: FT Mergers & Acquisitions International

Japanese companies were the most visibly active buyers internationally last week, writes Brian Bollen.

The reorganisation of Imperial Chemical Industries continued with the sale of its Penzance-based specialty compounds division to diversification-minded Kawasaki Steel. Sumitomo Chemical's purchase of the half of Californian-based chemical company Valent USA owned by Chevron Chemical will enable it to proceed with expansion plans for Valent, and Chevron to concentrate on petrochemical products.

Telefonica's sale of a 40 per cent stake in the Fujitsu Espana joint venture back to Fujitsu marks a key step in the Spanish state-controlled group's withdrawal from the telecommunications equipment industry. The existing relationship between office equipment groups Ricoh of Japan and the UK's Gestetner Holdings is set to become closer after Ricoh's purchase of a 24.2 per cent stake. Upmarket jewellery concern David Morris International said the opportunity to increase sales in Japan and elsewhere in the Far East will be considerably enhanced by the involvement of Osaka-listed Footwork International.

Nikka Whiskey and Distilling is forming a Japanese distribution and marketing joint venture with the drinks arm of Grand Metropolitan, International Distillers & Vintners. Australian transport group Mayne Nickless described its agreed cash offer for UK parcel delivery company Interlink Express as a logical extension of its strategy of expanding core operations in Europe's distribution and delivery market.

### BANQUE NATIONALE DE PARIS

USD 300 million Floating Rate Notes 1993/2005

the amount of interest for the interest period beginning on 17.04.91 and ending on 17.04.92, as fixed by the reference agent will be USD 305.60 per USD 100,000 notes being a rate about 6.07003 per cent.

### U.S. \$250,000,000 FLOATING RATE SUBORDINATED CAPITAL NOTES DUE SEPTEMBER 1996

Notice is hereby given that the Rate of Interest has been fixed at 5.625% and that the interest payable on the relevant Interest Payment Date, December 23, 1991, against Coupon No. 29 in respect of US\$50,000,000 nominal of the Notes will be US\$710.94 and in respect of US\$10,000,000 nominal of the Notes will be US\$142.19.

September 23, 1991, London  
By: Citicorp, N.A. (CSI Dept.), Agent Bank

### U.S. \$150,000,000 Republic New York Corporation

Floating Rate Subordinated Capital Notes due 2003

Notice is hereby given that in respect of the Interest Period from September 23, 1991 to December 23, 1991 the Notes will carry an Interest Rate of 5 1/8% per annum. The coupon amount payable on December 23, 1991 will be U.S. \$143.77 per U.S. \$100,000 Note.

By: The Chase Manhattan Bank, N.A., London, Agent Bank  
September 23, 1991

### FLASH LIMITED SERIES B U.S. \$30,000,000 Secured Floating Rate Notes Due 1992

In accordance with the conditions of the notes, notice is hereby given that for the six month period 23rd September 1991 to 23rd March 1992 (182 days) the notes will carry an interest rate of 5.92563% p.a. Relevant interest payments will be as follows:

Notes of U.S. \$100,000 U.S. \$2,995.74 per coupon.  
THE SANWA BANK LIMITED  
Agent Bank

### THE KINGDOM OF DENMARK FRF 800,000,000 4.5% BULL AND BEAR NOTES DUE 1ST OCTOBER, 1991

Notice is hereby given that the value of the CAC index on the tenth business day preceding the 1st October 1991 (the repayment date) was 496.67. Therefore, the redemption price applicable to the Notes as of the repayment date, calculated in accordance with condition 5 (b) of the terms and conditions of the Notes, will be:

FRF 12,854.41 for each FRF 10,000 Bull Note and FRF 10,345.59 for each FRF 10,000 Bear Note

THE PRINCIPAL PAYING AGENT

SOCIETE GENERALE

ALSACIENNE DE BANQUE

LUXEMBOURG BRANCH

### HMC MORTGAGE NOTES 6 PLC

£140,000,000 Class A and £7,000,000 Class B Mortgage Backed Floating Rate Notes due September 2030

Notice is hereby given that for the Interest Period from September 15, 1991 to December 15, 1991 the Class A Notes and Class B Notes will carry interest rates of 10.5625% and 11.3125% respectively. The interest payable on the relevant interest payment date, December 15, 1991 for the Class A Notes will be £2,633.99 and for the Class B Notes will be £2,820.38 per £100,000 nominal amount.

By: The Chase Manhattan Bank, N.A., London, Agent Bank  
September 23, 1991

Fleet Financial Group Subordinated Capital Notes Due 1996

For the three months 23 September 1991 to 23 December 1991 the Notes will carry an interest rate of 5.9852% per annum and coupon amount of US\$14.21 per US\$100,000 note. Listed on the Luxembourg Stock Exchange. Agent: Morgan Guaranty Trust Company

### HUNGARY

The FT proposes to publish this survey on October 30 1991. 54% of Chief Executives of Europe's largest companies read the FT. If you want to reach this important audience by advertising in this survey, call Patricia Surridge on 071 873 3426, or Fax 071 873 3079

Data source: Chief Executives in Europe 1990

FT SURVEYS

### Notice of Redemption ASLK-CGER IFICO

Yen 4,000,000,000 Floating Rate Nikkei Average Notes Due 1992 (the "Notes")

Notice is hereby given that in accordance with Condition 7(c) of the Terms and Conditions of the Notes, ASLK-CGER IFICO, will on 30th October, 1991 redeem all of the outstanding Notes at their Redemption Amount, to be fixed on 17th October, 1991.

Payment of Interest and the Redemption Amount will be made in accordance with the Terms and Conditions of the Notes.

George Town, 23rd September, 1991

ASLK-CGER IFICO PO Box 2003 George Town Grand Cayman

ASLK-CGER Bank Rue du Fosse-aux-Loups 48 B-1000 Brussels

The Long-Term Credit Bank of Japan, Limited Fiscal Agent

CVAS INTERNATIONAL LIMITED SERIES CVAS 17 U.S. \$80,000,000 Secured Floating Rate Notes due 1993

Interest Rate 5.9852% p.a. Interest Period September 23, 1991 to March 23, 1992. Interest Payable per US\$100,000 Note US\$13.12

September 23, 1991, London  
By: Citicorp, N.A. (CSI Dept.), Agent Bank

### RUSTENBURG PLATINUM HOLDINGS LIMITED

(Registration number 652424048) (Incorporated in the Republic of South Africa)

#### DECLARATION OF DIVIDEND

Dividend No. 77, being a special dividend in specie, comprising rights in respect of 68 fully paid ordinary shares to be issued by Rustenburg Platinum Limited and 30 ordinary shares in Lebus Platinum Limited for every 100 shares in the Company held by a member (fractions being disregarded) has been declared payable to members registered at the books of the Company at the close of business on 4 October 1991. South African Non-Residents Shareholders of such tax liability will be deducted from the proceeds of Dividend No. 77 payable in cash concurrently with this certificate in respect of this dividend will be paid to shareholders by registered post, at their risk, as follows:

Lebus Platinum Limited - on or before 5 November 1991.

Pogotrust Platinum Limited - on or before 5 November 1991.

The conditions of payment may be obtained from the Company's Head Office or the Office of the London Secretaries.

Head Office and Registered Office: Corner Fox and Harrison Streets Johannesburg 2001 P.O. Box 590 Johannesburg 2000

By order of the board JOHANNESBURG CONSOLIDATED INVESTMENT COMPANY LIMITED Secretaries per R B Applington Johannesburg, 20 September 1991

London Secretaries: Barnato Brothers Limited 80 Broad Street London EC4M 3BE

### RIGGS NATIONAL CORPORATION

US \$60,000,000 FLOATING RATE SUBORDINATED NOTES DUE 1996

In accordance with the provisions of the Notes, notice is hereby given that for the period 20 September 1991 to 30 December 1991 the Notes will carry a rate of interest of 6 1/8% per annum with a coupon amount of US\$146.93.

September 23, 1991, London  
By: Citicorp, N.A. (CSI Dept.), Agent Bank

Chemical Bank as Agent Bank

U.S. \$100,000,000 FLOATING RATE SUBORDINATED NOTES DUE 1996

In accordance with the provisions of the Notes, notice is hereby given that for the period 20 September 1991 to 30 December 1991 the Notes will carry a rate of interest of 6 1/8% per annum with a coupon amount of US\$146.93.

September 23, 1991, London  
By: Citicorp, N.A. (CSI Dept.), Agent Bank

Chemical Bank as Agent Bank



## COMPANIES AND FINANCE

## Profits fall 5% to L220.4bn at Mediobanca

By Haig Simonian in Milan

NET PROFITS at Mediobanca, the Milan-based merchant bank, fell by 5 per cent to L220.4bn (£170.2m) in 1990-91, largely due to a L121bn surge in write-downs on securities holdings and transfers to special reserves for capital losses.

Overall, the bank made transfers and write-downs of L121.4bn, against L10.1bn the previous year. Despite the write-downs, the dividend is being held at L200 a share.

Gross of all transfers, earnings amounted to L238.5bn in 1990-91, against L252.3bn.

The bank revealed a 31 per cent rise in the value of its holdings in other companies.

It is believed the bank has been building up its position in Generali, Italy's leading insurer, in which it formerly had a stake of around 8 per cent.

Lending remained broadly stable at L12.881bn, despite this year's downturn in the Italian economy. Funding, which

derives mainly from certificates of deposits and bond issues, rose by 8.5 per cent to L16.971bn.

The bank announced that Mr Cesare Romiti, the managing director of Fiat, would be joining its board following the conferment of a lifetime senatorship on Mr Gianni Agnelli, the Fiat chairman.

Under Italian law, Mr Agnelli, who has already stepped down from the board of Credito Italiano, must give up his position at any financial institution where he holds a directorship as a result of his new political position.

● The Italian treasury has confirmed that the first batch of applications for repayment of withholding tax on government bonds for eligible non-residents had been processed.

Reports of the repayments under the accelerated procedure caused a surge in trading on the screen-based primary dealers system.

## Saab and GM Swedish dealerships to merge

By Robert Taylor in Sweden

SAAB and General Motors are to merge their car dealer networks in Sweden. This will mean Saab and Opel vehicles will be sold through a restructured dealer organisation to begin operating next year.

The wholesale functions of the two companies will remain unchanged, and the individual character of both brand names will be maintained.

The move to integrate the dealer networks will lead to considerable rationalisation. Both Saab and GM have dealer networks with excess capacity in Sweden because of the dramatic slump in car sales there. In 1989, 344,000 vehicles were sold in Sweden. The forecast for this year suggests the number will be around 200,000.

Saab's network had a turnover last year of SKr4bn (£650m) - selling 19,500 Saab and GM US cars - while GM's Nordiska recorded a turnover of SKr1.7bn, on volume sales of 19,500.

## Acec-UM slides BFr1.3bn into red

By David Gardner in Brussels

ACEC-UNION Minière, the non-ferrous metals business 82 per cent-owned by Société Générale de Belgique, turned in an interim net loss of BFr1.3bn (£37.4m), against a BFr3.9bn profit in the first half of last year.

Acec-UM blamed a weak dollar and falling zinc prices as a result of stagnant demand in the car and building industries for the sharp swing into the red.

Turnover for the six months slipped to BFr59.5bn from BFr63.5bn in the same period last year. For 1990, Acec-UM made total net profits of BFr3.4bn, against BFr19.9bn for 1989.

The group, formed in 1989 by a merger between Union Minière and the ailing Acec, warned that "should the external economic factors stabilise at their current level, the current consolidated loss for the second half year is expected to be at least equal to that of the first half".

Although the dollar firmed slightly during the period, Acec-UM booked a net loss of BFr506m on the hedging position it took against a sharper decline in the US currency. The company also noted that the zinc price had fallen some 28 per cent during the period.

Acec-UM also faced a fall-off in dividends from minority shareholders, and increased financial charges. These were caused mainly by its absorption of the SGS subsidiary Sibeka - an additional BFr249m loss - and acquisition of a 22.5 per cent stake in the privatised Camanor copper mine in Mexico.

Acec-UM said net borrowings rose from BFr15.3bn to BFr21.8bn over the six months.

● Sulzer Bros, the Swiss engineering firm, is buying Germany's Neef companies, which specialise in communication technology and building automation.

Neef Elektrotechnik and Neef Consult, based in Karlsruhe, will be integrated into the Sulzer Infra Group, which is active in plant and building services.

The Neef companies have more than 800 employees and expect sales in 1991 to total around DM90m (£45.9m).

## Aircraft executive is named Pan Am chief

By Nikki Taft in New York

MR RUSSELL May, a senior executive at McDonnell Douglas, the US airframe maker, was yesterday appointed president and chief executive of the outgoing Pan Am airline company.

Pan Am, which is operating under bankruptcy court protection, recently announced plans to sell its remaining Transatlantic operations and east coast shuttle service to Delta Air Lines. However, the company will continue to operate as a much smaller carrier, focusing on its Latin American service.

Delta will have a stake of around 45 per cent in this

"reorganised" Pan Am, and the carrier's creditors will own the remainder.

As anticipated, Mr Tom Plazek, Mr Peter McHugh, and Mr Richard Francis - respectively, Pan Am's chairman, chief operating officer and finance director - are all resigning during the autumn. This plan was approved on Friday, and the three top executives will share over \$2m in severance payments.

The new chairman was president and chief operating officer of Pacific Southwest Airlines from 1985 to 1988, and previously head of marketing with Eastern Airlines.

## Asda plans rights issue to raise £300m

ASDA, the UK supermarket group, is planning to raise around £300m through a rights issue, which it hopes to launch later this week, writes Robert Peston in London.

However, the share issue has been put in jeopardy by reports in the weekend press of its plans to raise the funds.

Asda's share price is likely to fall again today, having dropped 31 per cent last week to 70p, which will make it increasingly difficult to persuade investment institutions to underwrite the issue.

The shares are 45p above their par value. An issue of shares at less than par value presents technical difficulties. However, a floor for the price is provided by speculation that the company will face a takeover bid. At the end of the week, there were big purchases of Asda shares by the US investment bank, Goldman Sachs.

Asda's financial advisers, the merchant bank S.G. Warburg and the stockbrokers Cazenove, will decide today whether a rights issue is practicable.

Asda is under pressure to reduce its debt of £900m.

Unlike its bigger supermarket rivals, Asda's profits are being squeezed severely.

## Eurotrack failure raises options doubts

OPTIONS on the FT-SE Eurotrack 100 index, which start trading on the London Traded Options Market (LTOM) today, are unlikely to provide the boost to trading activity that the struggling options exchange needs, writes Tracy Corrigan.

In late June, the London International Financial Futures Exchange (Liffe) launched a futures contract on the Eurotrack 100 index. The index consists of 100 non-UK European stocks, and is designed to allow investors to modify their exposure to Europe.

Average daily volume in the future, a paddy 44 contracts in July, slipped further in August to 10 contracts, as liquidity dried up.

Liffe and LTOM are due to join forces at the end of the year, and the Eurotrack futures and options represent the first joint product venture by the two exchanges in the lead-up to the merger.

Although Liffe claims there has been interest from UK fund managers, the poor liquidity of the contract has meant many orders have not been met.

"There's little trading business to take the other side of those orders," a trader said.

# An encouraging start.

# Internationale Nederlanden Group

Internationale Nederlanden Group is pleased to report good financial results for the half year ended 30th June 1991. Net profit has increased by 18.8% from NLG 628 million to NLG 746 million.

These are the first figures from the significant new financial services group, with 50,000 employees and operations in 41 countries, created by the merger of Nationale-Nederlanden N.V. and NMB Postbank Groep N.V.

For 1991 as a whole, Internationale Nederlanden Group expects a satisfactory balance of profit compared to 1990.

## First half year 1991

1 NLG = £ 0.302	First half 1991	First half 1990*)	Change
Revenue	f 23.604 mln	f 20.519 mln	+15.0%
Net profit	f 746 mln	f 628 mln	+18.8%
Net profit per share	f 3.25	f 2.71	+19.9%
Interim Dividend	f 1.50	f 1.43	+ 4.9%
	Per 30/6/'91	Per 31/12/'90	
Balance sheet total	f 297,4 bln	f 275,9 bln	+ 7.8%
Capital and surplus	f 14,2 bln	f 13,9 bln	+ 2.2%

\*) Pro forma combined figures

# ING GROUP

For a copy of the Interim Report, please contact:  
Internationale Nederlanden Group, P.O. Box 810, 1000 AV AMSTERDAM, The Netherlands. Tel.: (+31)20-646 22 01, fax: (+31)20-646 23 01.

### SRF Mortgage Notes 1 PLC

\$150,000,000 Class A  
\$11,500,000 Class B  
Mortgage backed floating rate notes  
due March 2021

For the interest period 20 September, 1991 to 20 December, 1991 the Class A notes will bear interest at 10.5125% per annum. Interest amount payable on 20 December, 1991 will amount to \$2,620.92 per \$100,000 note. The Class B notes will bear interest at 11.5125% per annum. Interest payable on 20 December, 1991 will amount to \$321,478.20 per \$11,500,000 principal amount outstanding.

Agent: Morgan Guaranty Trust Company  
JPMorgan

### US\$250,000,000 ML TRUST XVI

Collateralized Mortgage Obligations  
Floating Rate Class A Bonds

In accordance with the provisions of the Bonds, notice is hereby given that the Rate of Interest has been fixed at 6 1/4% for the Eighteenth Floating Interest Period of 20th September, 1991 through to 19th December, 1991. Interest accrued for this Floating Interest Period is expected to amount to 4.88 per US\$1,000 Bond.

PRINCIPAL PAYING AGENT  
Texas Commerce Bank  
National Association  
at the office of its agent at  
Texas Commerce Trust  
Company of New York  
80 Broad Street  
New York, New York 10004

PAYING AND  
TRANSFER AGENT  
Citicorp Investment Bank  
(Luxembourg) S.A.  
16 Avenue Marie-Thérèse  
L-2012 Luxembourg

Merrill Lynch International  
Bank Limited  
Agent Bank

FullerMoney  
The International  
Investment Letter by  
David Fuller  
of Chart Analysis Ltd

FUTURES  
AND  
FOREIGN EXCHANGE  
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50 Victoria Street  
London SW1H 0NW  
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Fax: 071-799 1321





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our 150th anniversary,  
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wants to give  
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## INTERNATIONAL CAPITAL MARKETS

## SYNDICATED LOANS

## Bids raise hopes of increased activity

THE recent spate of takeover bids in the UK has raised hopes of increased activity in the syndicated loans market, as bankers wonder whether the bidding companies will turn to the credit market to fund their acquisitions.

The £1.5bn bid by BTR, the industrial conglomerate, for Hawker Siddeley, the engineering group, announced on Friday could lead to a large syndicated loan.

BTR has offered shareholders in Hawker Siddeley the choice of either cash or the combination of cash and BTR shares. According to BTR, full acceptance of the offer would involve a cash payment by BTR of about £578m.

Bankers have suggested that if BTR's bid is successful, it is likely to require a one- to two-year syndicated loan of £500m-£600m, or possibly more if BTR has to raise its bid. Barclays Bank, Credit Suisse and the Hongkong and Shanghai Banking Corporation have agreed to provide loan finance to BTR, and would be joint arrangers for a syndicated loan. Details of the financing are expected in the offer document which comes out this week.

BTR's bid for Hawker Siddeley capped a week which included a £351m recommended offer by Hanson for Beazer, the building group, and a hostile £701m bid by Williams, the industrial conglomerate, for Rascal Electronics.

Hanson's bid halted the planned flotation of Beazer's UK-based housebuilding, contracting and property businesses, and no doubt pleased

Beazer's bankers, which had been in negotiations with the company about its heavy borrowings.

The flotation was expected to raise about £500m, and Beazer had planned to use the proceeds to reduce its debts. Instead, Hanson will inherit Beazer's £1.2bn debt, thereby pushing its overall debt to nearly £9bn, against cash of £7.6bn. Hanson's advisers believe that it will be in a much stronger position than Beazer to negotiate new borrowing terms.

The question is, can the market expect to see more large takeover bids in the next few months and, if so, will the companies concerned turn to the syndicated loans market to finance their acquisitions? While some bankers believe there could be a pick-up in volumes in the loans market as a result, others remain doubtful, wondering whether the bidding companies may turn to the stock market for financing.

The problem is that some companies are staying away from the market because they find it difficult to assess whether pricing on syndicated loans is starting to come down now. Pricing - including the margin over the London inter-bank offered rate and various fees - is two to three times higher than it was two years ago. Companies may choose to wait until pricing is on the way down before borrowing.

Elsewhere, JA/Mont, the consumer tissue paper producer, has awarded the mandate for an Ecu300m syndicated loan to Citicorp and Swiss Bank Corporation. Ecu deals are becoming more common in the syndicated loans market, although in the past the borrowers have tended to be Italian.

JA/Mont is a joint venture between James River Corporation, the US consumer products and packaging group, and Montedison of Italy. It is the second largest European producer of consumer paper tissue and hygiene products.

The six-year loan consists of an Ecu150m term loan facility and an Ecu150m revolving credit facility. The margin is 75 basis points over Libor with a 25 basis point commitment fee.

## EUROPEAN BONDS

## Faithful are rewarded with rapid convergence

FOLLOWING a period during the early summer when belief in European bond market convergence was severely tested, the faithful have been rewarded.

Since late August high-yield bond markets, such as those of Spain and Italy, have rallied strongly. Bond yields have resumed the downward path towards the levels of Germany, resuming a trend which was evident for the first five months of the year.

For example, Italian government bond yields have fallen by a full 50 basis points in the past month. In Spain, the fall in yields is closer to 60 basis points. Even UK government bond yields have come down by nearly 50 basis points at the 10-year maturity.

Over the same period, German 10-year bund yields have come down by just 15 basis points; hence convergence of the highest-yielding European markets was proceeding at the heady pace of around 10 basis points per week.

Although there are specific reasons for the bond market

rallies in each country, one unifying factor has been a restored confidence in the future of European monetary union.

The Dutch plan for monetary union, unveiled this month, can take some credit for this renewed optimism. Unusually positive comments by Mr John Major, the British prime minister, and Mr Hans Tietmeyer, the deputy president of the Bundesbank, have raised expectations that a formula for monetary union can be agreed later this year at the Maastricht summit.

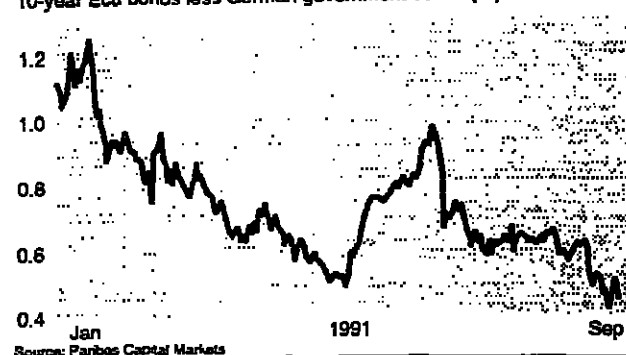
The Dutch plan is as yet nothing more than a "technical paper" - a "non-paper" in the language of the EC - and has yet to be approved by that country's cabinet, let alone formally presented to the Netherlands' EC partners.

However, it does not take much to kindle bond market enthusiasm for monetary union. In particular, the Dutch plan has focused attention on two areas relevant to bond market investors.

The first is that progress

## Yield spread

10-year Ecu bonds less German government bonds (%)



towards monetary union may be through a "hardened" European currency unit. In this case the Ecu would maintain its characteristics as a basket currency, composed of a component part from each of the currencies which make up the European monetary system.

However, it would not be allowed to devalue against other currencies in the system. In this case, the Ecu would be the strongest currency in

spread of 10-year Ecu bonds over 10-year bunds had closed to around 40 basis points.

A clear example came with Republic of Finland's Ecu500m 10-year bond issue, which was launched at a yield just 20 basis points more than that available on the borrower's D-Mark bonds. Quite independently of this issue, the view of researchers at Paribas is that 20 basis points is a fair yield spread for Ecu bonds over German government bonds, taking into account the risk of devaluation of Ecu currencies.

The Finland deal was by no means a raging success, launched into the tail end of the Ecu bond market rally and contributing to a sharp correction. It also demonstrated that confidence in the Ecu sector can be fragile.

These problems aside, the Dutch plan has raised the serious possibility that "hardened" Ecu bond yields will fall to levels lower than German government bonds before too long.

The second is that monetary union could proceed at two speeds, despite opposition from

countries likely to end up in the slow lane, including Spain and Italy.

It is unclear why bond market investors should take heart from this proposal. Perhaps the biggest risk in buying lire, peseta or sterling bonds is that the currencies will be devalued within the exchange rate mechanism of the European monetary system.

So far all the governments have staked considerable political capital on maintaining current parities until the next stage of monetary integration. There is an argument that their defence will be less vigorous if it becomes clear that they are in the slow lane of a two-speed Europe.

However, so far this line of thinking has been ignored by international investors. Most have preferred to focus on the alternative argument that the high-yielding countries will redouble their efforts to control inflation and bring interest rates down for fear of being left behind.

Simon London

## NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %	Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %
<b>US DOLLARS</b>								<b>SWISS FRANCES</b>							
Toho Zinc Co.(a)(b)	55	1995	4	5	100	Nikko Secs.	8.000	Societe Generale(a)(b)	300	1997	6	(i)	101 1/2	Societe Generale	
Comp. Vale do Rio Doce(c)(t)	200	1994	3	10	95.404	Citicorp Inv. Bank	11.778	EB(b)(t)	200	1998	-	6 1/2	99.80	SBC	6.531
Daiwa Koshu Leasee	170	1995	4	4 1/2	100	Daiwa Europe	4.500	Metropole of Tokyo(a)(t)	100	1996	-	7	101 1/2	ISJ (Schweiz)	6.638
Han Yang Chemical(a)(b)(t)	56	2006	15.167	3 1/4	100	Nikko Secs.	3.250	City of Copenhagen(a)(t)	90	1996	-	7	101 1/2	Bank Leu	6.726
AB Electrolux	100	1996	5	8 1/4	101.085	Merrill Lynch	7.978	Nippon Signal(a)(t)	80	1995	-	5	100	Morgan Stanley SA	5.760
Ishihara Sangyo(a)(b)(t)	120	1995	4	4 1/2	100	Nomura Int.	4.525	Tos Corp(a)(b)(t)	70	1995	-	5	100	Edi Svizzera Italiana	5.000
World Bank(a)(t)	1.5bn	1996	5	7 1/4	92.857	CSFB	7.407	Kyritz Ceramic Mat.(a)(b)(t)	25	1995	-	5	100	Bank Julius Baer & Co.	5.000
Victorian Pub. Auth.(a)(t)	350	2001	10	8 1/4	99.933	Salomon	8.480	<b>LIRE</b>							
<b>ECUs</b>								<b>Nederlandsche Gasunie NV(a)</b>							
Credit Local de France	1bn	2001	10	zero	44.10	Paribas Cap.Mkts.	8.332	Den Danske Bank	300	1996	4	9 1/4	101 1/2	Den Danske Bank	9.189
Republique de Finlande	500	2001	10	8 1/4	99 1/4	JP Morgan Secs.	8.666	<b>YEN</b>							
Japan Highway Public Corp	140	1998	7	8 1/2	101.175	Bk of Tokyo Cap.Mkts.	8.644	Japan Air Lines Co.1	20bn	2002	10 1/4	6.8	101 1/2	Nikko Secs.	6.633
Bayerische Hypothekbank	150	1993	2	9 1/4	100.875	CSFB	8.698	Japan Air Lines Co.2	10bn	2001	9 1/4	6.9	101 1/2	Daiwa Europe	6.635
LKB Baden-Wuerttemberg	150	1994	3	9	101.1675	SBC	8.543	Rioch Co.1	500bn	2000	8 1/4	7	101.55	Nomura Int.	8.742
Rabobank Nederland NV(a)(t)	75	1994	2 1/2	9	101.175	SBC	8.466	Republic of Austria	500bn	2003	12	6 1/4	100	Nikko Secs.	6.250
<b>STERLING</b>								Province of Ontario	500bn	1996	5	6 1/4	100	ISJ Int.	6.250
N.Wide Anglia B.Society(a)	100	1998	7	zero	50.945	Hambros Bank	10.114	Onoda Cement	10bn	1999	7 1/4	7	101 1/2	Nikko Secs.	6.748
Homer Finance (No.1)(a)(t)	125	2028	(i)	(i)	100	CSFB	-	<b>LUXEMBOURG FRANCES</b>							
<b>CANADIAN DOLLARS</b>								Okobank	1bn	1998	7	9 1/4	102	SIL	6.978
Prov. of British Columbia	500	1998	7	10	101.275	SBC	8.740	Essilor of America(a)(t)	800	1995	4	9 1/2	102.20	SGL	8.824
Hydro Quebec(a)(t)	1.1bn	2021	30	10 1/2	98.485	Merrill Lynch	10.557	Ford Motor Credit	2.5bn	1994	3	9 1/2	101.85	Credit European	8.886
Kyushu Electric Power	200	2001	10	10 1/4	99.38	Daiwa Europe	10.352	Paribel Int.Fin.NV(a)	1.5bn	1999	7.187	9 1/2	102 1/2	Bque.Paribas (Lux)	8.950
<b>AUSTRALIAN DOLLARS</b>								<b>D-MARKS</b>							
Commonwealth Bk of Aust.1	100	2001	10	11	99 1/4	Deutsche Bk Cap.Mkts.	11.043	Republic of South Africa	400	1996	5	10 1/2	100	Deutsche Bank	10.500
State Bk of NSW(a)	100	1995	4	11	101 1/2	Deutsche Bk Cap.Mkts.	10.521	<b>FRENCH FRANCES</b>							
Sth Aust.Govt.Fin.Authority(a)	125	2001	10	11 1/4	100 1/4	Hambros Bank	11.223	Caisse Cen.d'Coop.Econ.(t)	1bn	2001	10	9 1/4	99.27	CCF	9.240

Sara Webb



## Espirito Santo Financial Holding S.A.

("ESFH")

(a Société Anonyme incorporated and registered under Luxembourg law)

## CHAIRMAN'S STATEMENT

"The results for the half year to June, reflecting a substantial increase in fee earning activities in Portugal and Switzerland and the consolidation of Companhia de Seguros Tranquilidade, show that our development strategy in Portugal combined with the reinforcement of our activities in other parts of Europe is working. We are confident in the continuing success of this strategy and look forward to implementing a programme of joint development of our insurance and banking businesses, made possible by our recent acquisitions in Portugal."

Ricardo Espírito Santo Salgado, Chairman

## ESPIRITO SANTO FINANCIAL HOLDING S.A. AND SUBSIDIARIES

Unaudited Consolidated Interim Results for the six months ended 30th June, 1991.	Six months to 30 Jun 91 (unaudited) US \$'000s	Six months to 30 Jun 90 (unaudited) US \$'000s	Year to 31 Dec 90 (audited) US \$'000s
<b>INCOME</b>			
Interest income and income from securities and investments	248,017	392,316	644,872
Other income	67,120	36,267	111,518
	<b>315,137</b>	<b>428,583</b>	<b>756,390</b>
<b>EXPENSES AND CHARGES</b>			
Interest expense and other operating charges	224,842	359,065	600,130
General and administrative expenses and other charges	40,899	32,177	79,622
Provisions	7,835	3,954	21,408
	<b>273,576</b>	<b>395,196</b>	<b>701,160</b>
<b>OPERATING INCOME FROM BANKING BUSINESS</b>	<b>41,561</b>	<b>33,387</b>	<b>55,230</b>
<b>OPERATING INCOME FROM INSURANCE BUSINESS</b>	<b>3,527</b>	<b>0</b>	<b>0</b>
<b>TOTAL OPERATING INCOME</b>	<b>45,088</b>	<b>33,387</b>	<b>55,230</b>
Amortisation of goodwill	(3,108)	(1,708)	(3,216)
Translation gain (loss)	(1,243)	1,710	(1,784)
Other non-operating income	633	1,776	3,440
Net income before taxation	41,370	35,165	53,670
Provision for taxation	(11,856)	(10,787)	(15,522)
Net income after taxation	29,514	24,378	38,148
Net charge attributable to minority interests	(11,670)	(9,866)	(12,587)
<b>NET INCOME</b>	<b>17,844</b>	<b>14,512</b>	<b>25,561</b>
<b>TOTAL ASSETS</b>	<b>2,898,338</b>	<b>2,106,007</b>	<b>2,377,478</b>
<b>TOTAL LIABILITIES</b>	<b>2,268,860</b>	<b>1,733,794</b>	<b>1,804,557</b>
<b>TOTAL SHAREHOLDERS' EQUITY AND CONVERTIBLE BONDS</b>	<b>399,425</b>	<b>236,586</b>	<b>257,120</b>
Earnings per share*	\$2.12	\$1.85	\$3.16

\*EPS is calculated on the average number of shares in issue during the period. (Six months to 30 June 1991: 8,431,495; six months to June 1990: 7,859,314; and year to 31 December 1990: 8,078,000.) ESFH pays an annual but no interim dividend.

Copies of this interim statement may be obtained from the London Representative Office of E.S. International Holding S.A., 99 Gresham Street, London EC2V 7NA.

REPUBLIC OF TURKEY  
PRIME MINISTRY

## PUBLIC PARTICIPATION ADMINISTRATION ANNOUNCEMENT

Republic of Turkey, Prime Ministry, Public Participation Administration (PPA) offers to sell all or part of its shares in the following companies, which operate in food industry, packaging and other sectors:

COMPANY NAME (Industry)	PERCENTAGE OF SHARES SUBJECT TO SALE (%)	AMOUNT OF BID BOND (Million TL)
ANKARA HALK EKMEK VE UN FABRIKASI A.S. (Bakery)	3.79	10
AROMA BURSA MEYVE SULARI SANAYI A.S. (Non-Alcoholic Beverages)	43.68	1,000
CAMSAN AGAC SANAYI T.A.S. (Wood Industry)	26.83	400
CESTAS - CUKUROVA ELEKTRIK SAN VE TIC A.S. (Electrical Equipment)	2.29	15
FRUKO - TAMEK MEYVA SULARI SANAYI A.S. (Non-Alcoholic Beverages)	38.00	1,500
GIMA GIDA VE IHITVAC MADELERI T.A.S. (Supermarket Chain)	50.53	800
KONYA SEKER FABRIKASI A.S. (Sugar Production)	24.00	2,500
MEKTA TICARET A.S. (Non-Alcoholic Beverages Marketing)	28.00	50
METAL KAPAK SANAYI T.A.S. (Bottle Caps)	18.86	100
POLINAS PLASTIK SANAYI VE TICARET A.S. (Plastic Packaging Films)	30.00	1,500
TAMEK GIDA SANAYI A.S. (Canned Food)	31.00	50
TAT KONSERVE SANAYI A.S. (Canned Food)	17.27	2,000
TOHUM ISLAH VE URETME A.S. (Seed Improvement)	43.92	100
TOROS GUBRE VE KIMYA ENDUSTRI SI A.S. (Fertilizers)	17.74	3,000
TOROS ZIRAI ILAC VE PAZARLAMA A.S. (Fertilizer Marketing)	25.00	150

- Information about the companies can be obtained from PPA after September 23, 1991, from the address shown below.
- The sale of PPA shares in above listed companies will be effected by inviting tenders and holding sale negotiations.
- The tender and an irrevocable - unconditional bid bond for the listed amount corresponding to the related company, payable on first simple demand with a tenor of at least 6 months must be submitted to PPA no later than October 11, 1991 by 6:00 pm official Turkish time.
- In the tender, the percentage of shares to be purchased and offered price for these shares should be specified.
- The tenders should be submitted separately in closed envelopes with the following inscription for the related company "Tender for... (the name of the company)...CONFIDENTIAL."
- The successful bidder shall furnish a performance bond for the amount of 6% of the agreed sale price and a letter of intent comprising the price and the terms of the sale. If the letter of intent is not submitted or if the bidder fails to sign the sale contract after the submission of the letter of intent and/or fails to provide the performance bond until the closing date to be determined by PPA, the bid bond will be called by PPA.
- Republic of Turkey, Prime Ministry, Public Participation Administration, is not subject to State Tender Law No. 2886 and reserves the right of not selling all or part of its shares or to sell based purely on its own choice without any obligations at any time.
- The sale of shares to persons domiciled abroad is subject to all relevant Turkish legislation.

T.C.  
BASBAKANLIK  
KAMU ORTAKLIĞI IDARESİ BASKANLIĞI (PPA)

Atatürk Bulvarı, No. 163, Bakanlık 06680 ANKARA/TÜRKİYE  
Phone: (4) 117 60 70 - 125 21 70 Fax: (4) 125 51 95



## THE WEEK AHEAD

## ECONOMICS

## English-speaking world still looks for signs of recovery from recession

ECONOMISTS in the US and Britain will be scanning this week's data for more signs of recovery from recession, while in Germany and Japan the focus will be on inflation and interest rates.

In the UK, this morning's more upbeat monthly industrial trends inquiry from the Confederation of British Industry is likely to add fuel to the current election fever.

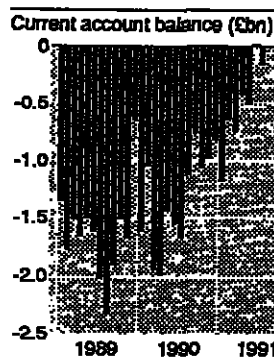
Later today, the UK current account and visible trade data for August will attract interest as the first such figures since the revisions published earlier this month in the Central Statistical Office's "Flash book".

They will also be scrutinised closely for what they tell about UK competitiveness and the domestic economy. The slight widening of the deficits, expected by the markets, could reflect the impact of reviving domestic demand on imports.

In the US, however, there is little hope that tomorrow's Conference Board consumer confidence index, Wednesday's durable goods orders and Friday's income and consumption data will ease worries of a lacklustre recovery.

The week will also bring preliminary inflation data from

## UK trade



Japan and Germany, where the Bundesbank's policy making council holds one of its regular fortnightly meetings on Thursday.

The Bundesbank is certain to stick to a tight monetary policy following recent warnings that underlying inflationary pressures remain strong. But the Bank of Japan could find itself coming under increased pressure to cut its official rates.

Events and statistics, with median market forecasts from M&S International, the financial research company, in brackets, include:

**Today:** UK, August current account (1990m deficit), visible trade (£700m deficit); second quarter average GDP (down 0.9 per cent); US, August Treasury Budget (\$47.3bn deficit); Canada, July retail trade (up 0.4 per cent); Australia, August manufacturing production, July export price index. **Tomorrow:** US, September consumer confidence index (77 per cent); Sept 11-20 auto sales (5m); France, August trade balance (FFr3.5m deficit); Japan, July leading diffusion index; Canada, July wholesale credit; Switzerland, Opec ministers meet in Geneva.

**Wednesday:** US, August durable goods orders (down 4.5 per cent); durable shipments, excluding home sales; UK, August building society commitments (£3.9bn); second quarter cross-border mergers and acquisitions; half yearly engineering economic trends report; Japan, regular Bank of Japan press conference.

**Thursday:** US, second quarter final GNP (down 0.2 per cent); GNP deflator (4.2 per cent); after tax profits (down 1.8 per cent); August export/import price indices; money figures and initial claims for weeks to Sept 16; Japan, August retail sales (up 4.7 per cent on year).

Australia, August motor registrations (down 2 per cent); Germany, Bundesbank council meets; European banking conference in Frankfurt with Bundesbank president Helmut Schlesinger and New York Fed president Gerald Corrigan among speakers. UK, second quarter revised capital spending and stockbuilding.

**Friday:** US, August personal income (up 0.5 per cent); personal consumption expenditure (flat); bank credit and commercial, industrial loans; Japan, September Tokyo consumer prices (up 3.5 per cent on year); August national CPI (up 3.5 per cent).

UK, second quarter personal income, spending and saving; industrial and commercial companies data; Canada, August industrial product prices (down 0.3 per cent); Australia, July manufacturing input/output prices. **During the week:** Germany, August M3 (up 0.8 per cent on fourth quarter base); import prices (down 0.2 per cent on month, up 1.5 per cent on year); September preliminary cost of living (up 0.3 per cent on month, 4 per cent on year); France, August unemployment (9.6 per cent).

Peter Norman

## UK COMPANIES

**TODAY**  
COMPANY MEETINGS:  
English & Caledonian Inv.,  
Charles Oakley House,  
125, West Regent Street,  
Glasgow, 10.00  
Farepak, The Butchers' Hall, 87 Bartholomew Close, E.C., 12.00  
Scottish Power, Scottish Exhibition & Conference Centre, Finsbury Street, Glasgow, 2.30  
**BOARD MEETINGS:**  
Finals:  
Alliance Resources  
Ardagh  
Bryant  
Courtyard Leisure  
Foster's Brewing  
GT Japan Inv. Tst.  
Lloyd Thompson  
MAI  
Polytype  
Unigroup  
Unifarm  
BHH  
Bilham (J.)  
EGG  
Edinburgh Fund Mngs.  
Fortnum & Mason  
Hawth Whiting  
Hibernian  
Korea Liberalisation Tst.  
Metalax  
PFG Hodgson Kenyon Intl.  
Quarto  
Rutland Trust  
Schroders  
**TOMORROW**  
COMPANY MEETINGS:  
Clarke Hooper, 8, The Grove, Slough, 9.30  
Dunelm House  
Henderson Highland Tst.  
Holt (Joseph)  
Jove Inv. Tst.  
Maybourn  
Meggit  
Ross  
Tarmac  
Wolsingham Rink  
**WEDNESDAY**  
COMPANY MEETINGS:  
Bogod, 109-113 Charterhouse Street, E.C., 12.00  
Ewart, 17 Bedford Street, Belfast, 11.00  
Forminter, The Prince of Wales Hotel, 100, Woodford Bridge, Essex, 12.30  
Howden, The Park Suite, Dean Park Hl, 91 Glasgow Road, Ranelagh, 12.00

Keynes, 12.00  
Neepeand, Kenwood Hall, Sheffield, 11.00  
Park Food, Trimmere Rovers Football Club, Prenton Park, Prenton Road, West, Birkenhead, 12.00  
Unitech, Howard Hotel, Temple Place, Strand, W.C., 12.00  
Wood (John D.), 28 Curzon Street, W., 12.00  
**BOARD MEETINGS:**  
Finals:  
Bent Chemicals  
Everest Foods  
Kays  
Mucilow (A & J)  
Sunset & Vine  
Interlms:  
Dunelm House  
Garton Eng.  
Henderson Highland Tst.  
Holt (Joseph)  
Jove Inv. Tst.  
Maybourn  
Meggit  
Ross  
Tarmac  
Wolsingham Rink  
**THURSDAY**  
COMPANY MEETINGS:  
Black Arrow, 748 London Road, Hounslow, Middlesex, 12.00  
Colefax & Fowler, The Merchant Taylors' Hall, 30 Threadneedle Street, E.C., 11.00  
Dixons, The Brewery, Chiswell Street, E.C., 11.30  
Douglas (Robert M.), Shenstone House, 385, George Road, Erdington, Birmingham, 12.00  
Electric & General Inv., 3, Finsbury Ave, E.C., 12.30  
Ellie & Everard, Glaziers Hall, 9, Montague Close, London Bridge, S.E., 12.00  
Greycoat, Leconfield House, Curzon Street, W., 12.00  
Markheath Securities, The Westbury, Conduit Street, W., 11.00  
Mosaic Inv., 135, Bishopsgate, E.C., 11.00  
PowerGen, National Exhibition Centre, Birmingham, 2.30  
Quillpoint, Newby Road, Hazel Grove, Stockport, Cheshire, 11.30  
Stewart & Wight, 1, Hobart Place, S.W., 10.30  
**BOARD MEETINGS:**  
Finals:  
Barratt Devs.  
Elec  
Enterprise Computer  
Murray Ventures  
Thorpington Dual Tst.  
Interlms:  
Antofagasta  
Bilston & Batterssea  
Enamels  
Clarkson (Horace)  
Hay (Norman)  
Isbister Johnson  
Malaya  
Newarshall  
Redland  
Travis Perkins  
United Newspapers  
Vickers  
Whitman  
World of Leather  
Yule Cotto  
**FRIDAY**  
COMPANY MEETINGS:  
Brent Walker, Cafe Royal, Regent Street, W., 10.30  
Dyson (J & J), Masonic Hall, Tapton Hall, Shore, Sheffield, 12.00  
Ferranti Intl., Millbank Tower, Millbank, S.W., 10.00  
Leigh Interests, Chamber of Commerce, 75, Harborne Road, Edgbaston, Birmingham, 12.00  
Property Security Inv. Trust, Butchers' Hall, 87, Bartholomew Close, E.C., 12.00  
Real Time Control, Elton House, Elton Way, Watford, 12.00  
Smith (David S.), St. James Court Hotel, Buckingham Gate, S.W., 10.15  
Waverley Cameron, Hilton National, Belford Road, Edinburgh, 12.00  
**BOARD MEETINGS:**  
Finals:  
Advest  
Armour Trust  
Baley (East) Construction  
China & Eastern Inv.  
Goodwin  
Sincial Goldsmith  
Interlms:  
Aran Energy  
Brown & Jackson  
Bullers  
Burns-Anderson  
Central Independent TV  
Claydon Pros.  
Evershed Barton  
Microvite  
More O'Farrell

Company meetings are annual general meetings unless otherwise stated.

## DIVIDEND &amp; INTEREST PAYMENTS

**TODAY**  
Astrut Scotland Inv. 0.55p  
European Assets Tst. NV (Reg.) DFL0.08  
Do. (Br.) DFL0.08  
European Inv. Bank 11% Ln. (Reg.) 2002 5.5pc  
Kershaw (A) 9p  
Do. B Prt. 1.96875p  
Leeds Permanent Bldg. Soc. Sub. Var. Rate Nts. 3.06.95  
Do. Sen. Var. Rate Nts. 1994 3.06.95  
Marine Midland Bank NA Flg. Rate Sub. Cap. Nts. 1996 5.164.83  
Rank Org. 10.25p  
Ransom (Wm.) 1.18p  
Scotby's Inc. A (Reg.) 15c  
Treasury 2% IL 1992 £1.3313  
**TOMORROW**  
Asian Dev. Bank 10 1/4 Ln. (Reg.) 2009 5.125pc  
Flg. Rate Sub. Cap. Nts. 2008 5.125pc  
Greenalls 11 1/2 % Deb. 2014 3.4875pc  
Do. 11 1/2 % Deb. 2014 (Ech. 1990) 2.5221pc  
Higgs & Hill 8 1/4 % Deb. 87/92 4.125pc

Intl. Bank for Rec. & Dev. 9 1/2 % Ln. (Reg.) 2010 4.75pc  
Royal Dutch Petroleum NV (Br.) DFL3.45  
Do. (Reg.) DFL3.45  
Sidlaw 7 1/2 % Uns. Ln. 2003/08 3.75pc  
Treasury 2 1/2 % IL 2001 £2.0791  
**WEDNESDAY**  
SEPT 25  
Assoc. Brit. Foods 7 1/2 % Uns. Ln. 87/2002 3.75pc  
Do. 5 1/2 % Uns. Ln. 87/2002 3.75pc  
Brit. Land 12 1/2 % Bds. 2016 6.25pc  
Do. New 12 1/2 % Bds. 2016 6.25pc  
Chapman Ind. 8 1/2 % 1st Mtg. Deb. 83/98 4.25pc  
Forminter 8.275p  
Gold Fields Property 18c  
Gold Fields of S. A. 130c  
Hill Capital 7 1/4 % Conv. Cap. Bds. 2008 5.75pc  
Halliburton 25c  
Hercules 56c  
Konica 7 1/4 % Nts. 1998 3.825pc  
Lonrho 9 1/2 % 2nd Mtg. Deb. 87/92 4.5pc

M & G Commodity & Gen. Fd. 2.3p  
Murray Smaller Mkts. Tst. 2.55p  
NEC Corp. 7.15% Bds.  
1997 3.575pc  
Neepeand 1p  
New Wits 35c  
New Zealand 11 1/2 % (Reg.) 2014 5.75pc  
Orbitime Intl. S.A. (Reg.) 8p  
Do. (Br.) 8p  
Park Food 5.7p  
Reid 8% 1st Deb. 91/96 4pc  
TSB Gilt Fd. Ptg. Red. Prt B 0.8417p  
Treasury 8% 2009 4pc  
Vogelstrubuit Metal 15c  
**THURSDAY**  
SEPT 26  
Bogod 0.22p  
Do. A 0.44p  
Hill & Smith 2.1p  
Invergoron Distillers 2.5p  
Exchequer 12 1/4 % 1999 5.125pc  
Jensen Phoenix Tst. 1.875p  
Treasury 13 1/2 % 2004/08 6.75pc  
Vaux 10 1/4 % Deb. 2019 5.375pc

Do. 9 1/4 % Deb. 2015 4.8375pc  
Do. 11 1/4 % Deb. 2010 5.875pc  
**FRIDAY**  
SEPT 27  
American Cyanamid 37.5c  
Anglia Bldg. Soc. Flg. Rate Nts. 1995 87/92 £1.44.36  
Associated Fisheries 1p  
Black & Decker 10c  
Blacks Leisure 2.25p  
Brit. Gas 13% Nts. 1993 0.5pc  
CSC Inv. Tst. 2p  
Cardiff Automobile Receivables Sec. (UK) Flg. Rate Nts. 1995 £293.01  
Shell Trans. & Trading Electric & General Inv. 1.5p  
Evode 1.78p  
Gratton 2.5p  
Harland Simon 5.5p  
Hill & Smith 2.1p  
Invergoron Distillers 2.5p  
Metropolitan Water Mersey Docks & Harbour 6 1/4 % Red. Deb. 98/99 3.375pc  
National & Provincial Bldg. Soc. Flg. Rate Nts. 1996 £144.35

North Midland Constn. 0.5p  
Nu-Swift 10p  
Oceana Inv. Corp. 11p  
RCO Hldgs. 4.2p  
Radius 0.5p  
River & Merc. Geared Cap. & Inc. Tst. 1.4p  
Salamia Bank Flg. Rate Sub. Ln. Ptn. Cert. 2000 \$168.43  
Securicor 0.618p  
Do. A NV 0.818p  
Do. 4.55% Ptg. Prt. 16.45p  
Security Services 1.291p  
TR Smaller Cos. Inv. Tst. 2.2p  
Unidare 4.1p  
**SATURDAY**  
SEPT 28  
Shell Trans. & Trading 5 1/2 % 1st Prt. 1.925p  
**SUNDAY**  
SEPT 29  
Guaranteed Export Finance Corp. 12 1/2 % Gld. Ln. (Reg.) 2002 6.4375pc  
Metropolitan Water Chelsea WW 2 1/4 % Deb. 1987 1.375pc  
Thames Waterworks 4 1/2 % Red. Deb. 2.25pc

## TECHNOLOGY IN THE OFFICE

The FT proposes to publish this survey on 8th October 1991. It will be of special interest to the 145,000 Businessmen involved in decision making about office equipment, who read the FT. If you want to reach this important audience, call Edward Batt on 071 873 3062, or fax on 071 873 3062.

Data Source: BMRB Businessman Survey 1990.

## FT SURVEYS

## RESULTS DUE

## More gloom is expected from construction and materials sector

MORE very gloomy news is expected from the construction and building materials sector this week, coming hard on the heels of the depressing results and outlook presented last Thursday by BMRB, the world's largest concrete producer.

Tarmac, the Wolverhampton-based group, will be the centre of attention when it reports tomorrow.

Its involvement in materials and construction in the US and UK "is just a nightmare," said one analyst.

Forecasts for its interim pre-tax profits for June run from around £35m down, against £37.5m a year ago.

Its comments on the current half will be closely monitored as will its high gearing and thin interest cover.

Heavy involvement in poor US construction markets such as Virginia and Florida and UK house building are just two of its weak areas.

Interim results of Istock Johnsons, the brick and tile maker, will be just as battered on Thursday. Forecasts range from a small profit to a loss against £22.2m pre-tax profit a year earlier.

Radland, also reporting on Thursday, should be somewhat more encouraging. Underpinned by its foreign markets, par-

ticularly Germany, it is likely to report interim pre-tax profits of around £75m (£108m).

The reporting season takes something of a breather this week. FT-SE 100 stocks are thin on the ground, although a raft of medium and small companies are producing their results.

Among notable companies to watch for are PFG Hodgson Kenyon International, the funeral directors, today, Hays, the business services group, tomorrow, and Boddington Group, the brewer which narrowly failed in its bid earlier this year for Devenish, on Wednesday.

## National Westminster Bank

National Westminster Bank announces that with effect from Monday 30 September 1991 its Gold Plus interest rates will be amended as follows: borrowing up to and including £10,000 reduced from 14% to 13.5% p.a. Unauthorised borrowing over £10,000 remains unchanged at 22.5% p.a.

National Westminster Bank Plc  
41 Lothbury London EC2P 2BP

## NOTICE TO THE HOLDERS OF HOKKAI CAN CO., LTD.

Bearer Warrants issued with U.S.\$40,000,000 3 1/4 per cent. Guaranteed Bonds 1991 ("1986 Warrants") and

Bearer Warrants issued with U.S.\$80,000,000 5 per cent. Guaranteed Bonds 1993 ("1988 Warrants")

Pursuant to Clause 3 of the Instruments dated 30th October, 1986 and 2nd February, 1988, the following notice shall be given. At its meetings held on 26th August and 30th August, 1991, the Board of Directors of Hokkai Can Co., Ltd. resolved to issue on 19th September, 1991, U.S.\$ 100,000,000 4 1/4 per cent. Guaranteed Bonds 1995 with Warrants with the subscription price per share of Yen 1,661 which was fixed on 30th August, 1991 and because of such subscription price being less than the current market price per share as at 30th August, 1991, of Yen 2,088.00, which is the average of the daily closing prices per share on the Tokyo Stock Exchange for the 30 consecutive trading days commencing on 26th June, 1991 and ending on 8th August, 1991, the following adjustments to the subscription prices of both Warrants have been made:

- 1986 Warrants  
Subscription Price prior to adjustment : Yen 603.50  
Adjusted Subscription Price : Yen 589.70
- 1988 Warrants  
Subscription Price prior to adjustment : Yen 1,506.20  
Adjusted Subscription Price : Yen 1,471.70
- Effective date of the above adjustments : 20th September, 1991 (Japan Time)

Dated: 23rd September, 1991

Mitsui Taiyo Kobe Trust International Limited  
as Principal Paying Agent for 1986 Warrants

The Mitsubishi Bank, Limited  
as Principal Paying Agent for 1988 Warrants

on behalf of HOKKAI CAN CO., LTD.

## U.S. FEDERAL SECURITIES FUND

Société d'Investissement à Capital Variable  
Registered office: 2, boulevard Royal, L-2953 Luxembourg  
R.C. Luxembourg B-22917

The shareholders are hereby convened to attend an

## EXTRAORDINARY GENERAL MEETING

to be held on 17th October, 1991 at 3 p.m. at the offices of the Transfer Agent BANQUE INTERNATIONALE A LUXEMBOURG S.A., 69, route d'Esch in Luxembourg, with the following agenda:

To approve the merger of U.S. FEDERAL SECURITIES FUND (the "Company") with MERRILL LYNCH MULTINATIONAL INVESTMENT PORTFOLIOS - GLOBAL CURRENCY BOND SERIES, a Luxembourg société d'investissement à capital variable with its registered office at 2, boulevard Royal, L-2953 Luxembourg (the "Fund") into its new U.S. Federal Securities Portfolio (the "Federal Portfolio"); and

upon hearing

- (i) the report of the Directors of the Company in relation to the merger proposal (the "Merger Proposal") published in the Mémorial, Recueil Spécial des Sociétés et Associations in Luxembourg and deposited with the Chancery of the District Court in Luxembourg, and
- (ii) the audit reports prescribed by Article 266 of the Luxembourg law on commercial companies,
  - to approve and ratify the Merger Proposal;
  - to accept the issue without charge of shares without par value of the same class A or class B corresponding to the Federal Portfolio (the "New Shares") in exchange for the contribution of all assets and liabilities of the Company, at an issue price based on the audited net asset value per share of the same class of the Company as of the last Valuation Date thereof preceding the Effective Date, as defined in the Merger Proposal;
  - to accept the allocation of one New Share against one former share of the same class of the Company, in registered form to the shareholders of the Company (including fractional entitlements);
  - to decide that, as a result of the merger, the Company shall be wound up and all its former shares in issue be cancelled, on the basis that all assets and liabilities of the Company shall be deemed to be transferred to the Fund, all as of the Effective Date.

Resolutions on the agenda above will require a quorum of one half of the shares issued and outstanding and a majority of 2/3 of the shares present or represented.

The following documents shall be at the disposal of the shareholders of the Company for inspection and copies thereof may be obtained, free of charge, from the Transfer Agent at 69, route d'Esch, L-1470 Luxembourg:

- the text of the Merger Proposal;
- the prospectus of the Fund;
- the audited annual accounts at 31st May, 1989, 1990 and 1991 of the Company;
- the audited annual accounts of the Fund at 30th November, 1989 and 1990 and its semi-annual accounts at 31st May, 1991;
- the report of the Directors of the Company;
- the reports of the special auditors of the Company and of the Fund on the Merger Proposal.

Proxies should be sent to the Transfer Agent at its address above or by fax to Luxembourg (352) 4590-3331 no later than 3 days prior to the meeting date.

## THE BOARD OF DIRECTORS

## USA INCOME PORTFOLIO

Société d'Investissement à Capital Variable  
Registered office: 2, boulevard Royal, L-2953 Luxembourg  
R.C. Luxembourg B-25461

The shareholders are hereby convened to attend an

## EXTRAORDINARY GENERAL MEETING

to be held on 17th October, 1991 at 3.15 p.m. at the offices of the Transfer Agent BANQUE INTERNATIONALE A LUXEMBOURG S.A., 69, route d'Esch in Luxembourg, with the following agenda:

To approve the merger of U.S. INCOME PORTFOLIO (the "Company") with MERRILL LYNCH MULTINATIONAL INVESTMENT PORTFOLIOS - GLOBAL CURRENCY BOND SERIES, a Luxembourg société d'investissement à capital variable with its registered office at 2, boulevard Royal, L-2953 Luxembourg (the "Fund") into its new U.S. Federal Securities Portfolio (the "Federal Portfolio"); and

upon hearing

- (i) the report of the Directors of the Company in relation to the merger proposal (the "Merger Proposal") published in the Mémorial, Recueil Spécial des Sociétés et Associations in Luxembourg and deposited with the Chancery of the District Court in Luxembourg, and
- (ii) the audit reports prescribed by Article 266 of the Luxembourg law on commercial companies,
  - to approve and ratify the Merger Proposal;
  - to accept the issue without charge of shares without par value of class A corresponding to the Federal Portfolio (the "New Shares") in exchange for the contribution of all assets and liabilities of the Company, at an issue price based on the net asset value per share of such New Shares as of the effective date of the merger (the "Effective Date");
  - to accept the allocation of such number of class A New Shares against one former share of the Company, in registered form to the shareholders of the Company (including fractional entitlements) as shall result from the ratio between the net asset value per share of the class A New Shares on the Effective Date and the audited net asset value per share of the Company on its last Valuation Date prior to the Effective Date;
  - to decide that, as a result of the merger, the Company shall be wound up and all its former shares in issue be cancelled, on the basis that all assets and liabilities of the Company shall be deemed to be transferred to the Fund, all as of the Effective Date.

Resolutions on the agenda above will require a quorum of one half of the shares issued and outstanding and a majority of 2/3 of the shares present or represented.

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- the audited annual accounts of the Fund at 30th November, 1989 and 1990 and its semi-annual accounts at 31st May, 1991;
- the report of the Directors of the Company;
- the reports of the special auditors of the Company and of the Fund on the Merger Proposal.

Proxies should be sent to the Transfer Agent at its address above or by fax to Luxembourg (352) 4590-3331 no later than 3 days prior to the meeting date.

## THE BOARD OF DIRECTORS

U.S.\$200,000,000  
J.P. Morgan & Co. Incorporated  
Floating Rate Subordinated Capital Notes  
Due December 1997

Notice is hereby given that the Rate of Interest has been fixed at 5.6125% and that the interest payable on the relevant Interest Payment Date December 27, 1991 against coupon 1.75 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$1.4187 and in respect of U.S.\$250,000 nominal of the Notes will be U.S.\$3.5467.

September 23, 1991, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

THE STARS PROGRAMME  
STARS 1 PLC  
£475,000,000 Class A Floating Rate  
Mortgage Backed Securities 2029

Notice is hereby given that the Principal outstanding on the subject issue for the interest period September 27, 1991 to December 27, 1991 will be £404,950,000.00.  
The Principal amount outstanding for each note remains at £10,000.

September 23, 1991, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK



FINANCIAL TIMES MONDAY SEPTEMBER 23 1991

[illegible]



● Current Unit Trust prices are available on FT Cityline, call 0836 490000. Calls charged at 38p/minute cheap rate and 48p/minute at all other times. To obtain your free Unit Trust Code Booklet call 071-825-2128.

Abbey Unit Tst Mngts (1000)H

[illegible]

**INITIAL CHARGE:** Charge made on sale of units. Used to defray marketing and administrative costs.

[illegible]



● Current Unit Trust prices are available on FT Cityline, call 0836 430000. Calls charged at 30p/minute cheap rate and 48p/minute at all other times. To obtain your free Unit Trust Code Booklet call 071-925-2128

هكذا عين الرجل



● Current Unit Trust prices are available on FT Cityline, call 0836 430000. Calls charged at 36p/minute peak rate and 48p/minute at all other times. To obtain your free Unit Trust Code Booklet call 071-825-2128

[illegible]



● Current Unit Trust prices are available on FT Cityline, call 0836 430000. Calls charged at 36p/minute. For a free Unit Trust Code Booklet call 071-925-2128.

[illegible][illegible]







PROPER



● Latest Share Prices are available on FT Cityline, call 0836 43 + four digit code. Calls charged at 36p/minute, cheap rate and 48p/minute at all other times. To obtain a free Share Code Booklet call 071-925-2128.

## FT Share Service



Continued on next page



**NASDAQ NATIONAL MARKET**

**4:00 pm prices September 20**

[illegible]

## 4:00 pm prices September 20

[illegible]

**CONTACT YOUR NEAREST OFFICE**

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## BIRMINGHAM

The FT proposes to publish this survey on 18th October, 1991 from its printing centres in Tokyo, New York, Frankfurt, Paris and London. It will be read by senior businessmen and government officials in 160 countries world-wide. If you want to reach this important audience, call Anthony Hayes 021 454 0922 or fax 021 455 0869. Or write to him at Financial Times, George House, George Road, Edgbaston, Birmingham, B15 1PG.

**FINANCIAL TIMES**

**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER



## MONDAY INTERVIEW

Aggrieved  
proponent  
of reformJohn Selwyn Gummer, minister  
of agriculture, speaks to  
Martin Wolf

The minister is 40 minutes late because a party of Russians is in town. Worse, Anatoly Sobchak, mayor of St Petersburg (recently Leningrad), is due in 20 minutes.

Disposing of the problems of European agriculture so quickly turns out less absurd than one feared. Sometimes emotional, Mr Gummer has much to get off his chest, not least to the FT, with which he is "a bit annoyed sometimes when it actually gets the facts wrong". But the principal object of his ire is the plans of Ray MacSharry.

A meeting of the farm ministers, to discuss the controversial reform proposals of the agriculture commissioner, is due today and tomorrow. Does the minister believe it will resolve outstanding issues?

"It's not going to start to," comes the depressing response. "This is a long process. We have to get a solution that works and the present proposals don't go anywhere near it. I should think we will be months and months."

One of the main problems, stresses Mr Gummer, is that "Mr MacSharry's proposals are significantly more expensive than the present system". Is Mr Gummer not focusing on the budgetary cost alone, however, ignoring the offsetting benefits to the consumer?

"But I'm not," expostulates the minister. "I've never done that at all. I've been pleased you've come to interview me because I'm fed up with the FT never listening to what we say. I'm talking about total resource costs."

"First of all, you have to assume that the drop in consumer prices will be along the lines which have been stated at in the press. I have real worries about how large that price drop will actually be."

Moreover, the problem with the MacSharry proposals is that "you are promising to provide what is in effect a pension for a large number of people and not one that is linked with the restructuring of their farms. And, therefore, every year they will demand more. So you have got an engine for budgetary inflation."

"So what we are saying is 'of course you must have the cuts in price. We are in favour of the cuts in price'. But having got the cuts in price we are not in favour of spending that money in the way in which Mr MacSharry is proposing."

The minister is, indeed, obsessed with the budgetary costs. But time presses. At least the minister does agree to

price cutting. "No," he replies. "I don't agree. I have pioneered it." Mr Gummer raises his voice. "I am sorry to be aggressive about it. But I am fed up with reading things in the newspaper, as if we vaguely agree with price cuts. We have campaigned for them, year in year out, very often without press support. Now that we object to the mechanisms that are used, it is somehow suggested that we are not in favour of reform. That's a very sad situation to be in."

But is he not being far too cavalier about the political need for compensation, especially for the small farmers? And why does he complain so much about the discriminatory nature of these proposals, especially when even the National Farmers Union has admitted that you could not operate set-asides for very small farms?

"Well let's take cereals," the minister responds, not even "the most discriminatory one as far as the UK is concerned". The plan is discriminatory in five different ways:

● "First of all, the cost of meeting the reductions determined in the Gatt round would be laid on the most efficient producers."

● Second, a mixed farm with a number of products below the ceilings gets "a better degree of compensation than a specialist farm."

● Third, efficient farms in countries that produce grain efficiently shall have a smaller amount of acreage compensated than farms in less-efficient countries.

● Fourth, why should "a part-time farmer in Germany get compensated, whereas a full-time farmer with three families living off the farm should not have the compensation? No wonder," he complains, "I am angry."

● Finally, "a large number of products are excluded from any reductions at all and they are all - surprise, surprise - products which are not produced in this country."

And "of course, it's true that there is a *de minimis* level, where it would be ridiculous to try to have set-asides. But that's a totally different thing from exempting farms which it is claimed are viable."

Yet, as Mr MacSharry says, 80 per cent of the common agricultural policy's benefits go to 20 per cent of the farmers. If we reform a system like that, do we not have to reduce the present discrimination in favour of the large farmer?

Mr Gummer will have none of this. "Eighty per cent of the



'We have campaigned for price cuts year after year'

money goes to 80 per cent of the land," he notes approvingly. "You are starting from the distorted argument that this system is supposed to be about subsidising the number of people. That is not what the founding fathers said they wanted to do, and it is not what the CAP was about. It is not surprising that 80 per cent of the money goes to 80 per cent of the land. It's about right."

## PERSONAL FILE

1939 Born Stockport, Cheshire; educated King's School, Rochester; Selwyn College, Cambridge

1961 BA in History  
1970-74 MP for Lewisham West

1983-84 Minister of State for Employment

1983-85 Chairman, Conservative party

1985-88 Minister of State for Agriculture, Fisheries and Food

1989- Minister of Agriculture, Fisheries and Food

"You have to say what you are trying to do in this reform." First of all, he says, you are trying to halt the production increases, "because you are moving from a time of shortage to a time of surplus."

Then, "Mr MacSharry has made the curious comment that there is nothing in the treaty at all. But this is true that many people involved in agriculture in 30 years time as there are now". But the British minister rejects this objective. "I don't believe," he declares, "that it is either a proper aim or one that is shared by the Community members."

The environment is "the only justification for continuing support - and I'm asking for very, very significant reductions in the amount of support, though those cuts must go at a pace that it is possible to deal with in the

farming community". Even in the UK, "80 per cent of our land area is looked after by farmers".

So what, more precisely, does Mr Gummer want, apart from the price cuts? "First of all, I would set aside on a significant area. But it would have very clear environmental rules. That set-aside would have to be voluntary. But it would be targeted, in the sense that every country would have a target."

Then there might be some kind of pension scheme for small farmers. "I would be perfectly prepared to see such a system, so long as it was linked with structural reorganisation." But also only "as long as you had a system that was limited and degenerative, applied to people who were 'in post' at the moment."

Is all this not deliberately unrealistic? Are these ideas not simply an invitation to a stalemate?

"No, I don't think that that's true," responds the minister. "First of all, Mr MacSharry's plans are not going to gain support." But do they not do more for the small farmers who concern the Spanish and the Italians, for example, than his would? "I don't think they do," he asserts, "because they do something which actually very many people in Spain and Italy don't like, by consigning those nations to agricultural backwardness forever."

"I haven't presented a blueprint," he stresses, "because I am keen on being as flexible as possible. But I am not prepared to have the MacSharry plan, followed by an add-on package on the environment."

A note is slipped to the minister. Mr Sobchak has arrived. But a final question is permitted. Does the minister believe it is possible to reach agreement in the Gatt without a new EC mandate?

"I don't think that the Community can actually move very far from the package that

they've put forward," replies Mr Gummer. But "I do believe that there are ways of making clear that the reductions you're talking about do work their way through, particularly to export refunds and the like."

"Quite close to the deadline," the Community, the Americans and the Cairns Group will have to sit down, bash their heads together and come out with a solution. There's no other way round it. And I've always insisted that we talk as little as possible about this ludicrous concept of a 'mandate', about which there is nothing in the treaty at all."

"Britain supports the concept of the Commission negotiating on our behalf and coming back with the solution which we then have to accept or not accept."

"Time is up, with far too many issues undebated. But, as he turns to greet Mr Sobchak, the man who sits in one of the hottest seats in politics has one consolation: he is not the Russian minister of agriculture, nor even the mayor of St Petersburg."

Not a good place  
to lose one's job

President George Bush will shortly face an awkward choice: whether to veto Congressional legislation extending benefits for the unemployed. Congress passed similar legislation in August but the White House exploited a loophole. Mr Bush signed the bill, expressed sympathy for the jobless but failed to declare the budget emergency necessary if the benefits were to be funded. The \$6.3bn bill passed by the House of Representatives last week was carefully drafted to force Mr Bush to cast a veto if he wants to stop it. The Senate is expected to pass similar legislation shortly.

Mr Bush has exercised his presidential veto 21 times but this decision will be especially sensitive. The most telling criticism he will face in seeking re-election next year is that he has focused too narrowly on foreign policy and ignored serious social problems at home. Democrats see a confrontation on relief for the jobless as a way of driving this point home. "We've helped Kurds in Turkey. We've helped the Bangladeshis. It's time to help Americans," says Mr Tom Downey, a Democrat from Long Island and the chief sponsor of the house bill, which was passed by more than the two-thirds majority needed to override a presidential veto.

The economy's failure to recover decisively from recession only raises the stakes. The argument that new legislation is unnecessary because unemployment will soon fall looks threadbare. Indeed, the jobless rate, already above 9 per cent in some large northern states, could drift higher.

In the US, most welfare programmes evoke mixed feelings. But unemployment insurance - a legacy of the Great Depression - is viewed differently. People accept that individuals, however industrious, are at the mercy of economic tides that can wreck the prospects of particular sectors and beach whole economies. Private insurance against such risks has never been obtainable because the bunching of claims in recessions would bankrupt commercial insurers. The case for government assistance is

MICHAEL PROWSE  
on America

thus widely supported.

US relief, however, is unusually parsimonious. The basic state benefit lasts only 26 weeks. Mr Gary Bartles, a senior economist at the Brookings Institution, a Washington think-tank, points out that this compares with 52 weeks in Britain and Germany and more than two years in France. Even Japan, noted for its meagre social benefits, pays unemployment insurance for 40 weeks. In most countries, when the jobless run out of insurance, they move on to other benefits, such as Britain's income support. The US lacks a comprehensive safety net. Adults with dependent children may qualify for special means-tested benefits. But single people often find themselves with nothing but food stamps.

In theory, US workers who exhaust their regular unemployment insurance and live in areas of high unemployment can qualify for "extended benefits" providing up to 13 additional weeks of insurance. This was meant to provide a little extra help in recessions. But a tightening of eligibility rules in the early 1980s has drastically curtailed this scheme. More than 2m workers have exhausted their unemployment insurance this year. A record 350,000 workers ran out of benefits in July alone. Yet extended benefits are available only in Puerto Rico and tiny Rhode Island.

Ironically, the problem is not shortage of cash. Funds intended for extended benefits have accumulated in a trust fund that now stands at \$8bn. It has not been drawn down mainly because the trigger for

payment of extended benefits is not the actual unemployment rate but the insured unemployment rate. This is artificially low because tighter eligibility conditions and other changes have sharply reduced the proportion of workers qualifying for basic unemployment insurance. The Centre on Budget and Policy Priorities in Washington says that on average only about 40 per cent of the jobless have received unemployment benefits in recent months.

The bill sponsored by Mr Downey makes the actual unemployment rate the trigger for payment of extended benefits and provides for a maximum of 50 additional weeks of insurance when the jobless rate exceeds 8 per cent. At present unemployment rates, six states, including Massachusetts and Michigan, would qualify for the 30 extra weeks; a further seven, including New York and California, would get 15 extra weeks.

By international standards, the goals of this legislation look modest. The reforms do nothing for millions who do not qualify for even the basic 26 weeks of insurance. The extensions for those that do are conditional on quite severe local economic downturns yet still leave the total duration of benefits shorter than those available at all times in most other industrialised countries. Finally the legislation does not address the social problems posed by any abrupt cut off of benefits. If the recovery does not gather momentum many workers will rapidly exhaust 46 weeks of insurance.

The strongest argument against the legislation in its current form is that it fails to raise taxes to pay for the additional spending and thus contravenes the spirit of last year's Budget act. Many economists hope the Senate will correct this lacuna. But even if it does not, the White House will find pressure for reform hard to resist. With the jobs widely seen as intact victims of recession, Mr Bush will not want to risk the humiliation of an overturned veto. But if he relents, it will not mean the US is on its way to a Swedish-style welfare state.

## Grow up, and get on with it

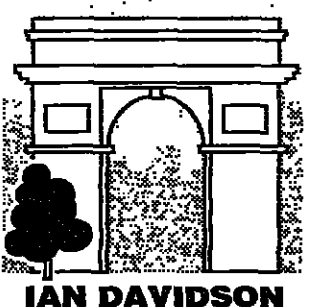
With the civil war in Yugoslavia and the disintegration of the Soviet Union, the European Community is at last coming to the end of its Age of Ambiguity. For many years it was a playground of illusion, where politicians tried to deceive the voters about what it was all for, or whistled derision at the gap between illusion and reality. But the moment is fast arriving when they will have to come clean.

During all those years, Europe's would-be statesmen disagreed violently over the Community's ultimate destination: federalists confronted nationalists, free-traders contradicted protectionists. At the time, the battles seemed dramatic; sometimes they even seemed serious. But with hindsight, we can see that their quarrels were of no real consequence, just play-acting, because the Community was still at a malleable stage of half-formed adolescence; it was too immature for the rival dogmatists to mould its future.

The crises in eastern and southern Europe have changed the rules of the game. The Community must emerge from its ambiguous adolescence, because that is what the world demands. It must decide where it stands, where it is going, and what it is going to be.

So far, the Community's response has been superficially unimpressive. The efforts of the 12 to sponsor a ceasefire and a peace conference on Yugoslavia have proved abortive, and last week's debate on a possible peace-keeping force was a fiasco.

The Community cannot leave the stage, however. The disintegration of the old order requires it to play an active,

IAN DAVIDSON  
on Europe

adult role. If it put on a dismal show last week, it will simply have to put on a better show this week; there is no other performer to replace it.

The US administration is anxious to maintain its role in Europe. But when the question is aid to the Soviet Union and eastern Europe, does the US push to the front? No, it urges this task on the Community. When Yugoslavia starts to fall apart, does the US try to take charge? Not on your life; that's a Community problem.

Other international groupings might theoretically be called on to help in the Yugoslav crisis: the pan-European CSCE, or the United Nations, which is now being invoked. But where does the world look first, and where will it look after the UN says its bit? To the European Community.

The member states respond to these expectations, but their responses are not yet quite serious. Last week, France and Germany proposed sending a European peace-keeping force to Yugoslavia. Yet in reality France has no intention of sending any force until, by some other mechanism, peace

has broken out, and Germany has no intention of sending any force in any circumstances. This initiative's only purpose was to give the illusion of Franco-German unity.

Mr Douglas Hurd, the British foreign secretary, may have felt that he struck a blow for common sense for Britain, and for the Conservative party, when he opposed the Franco-German proposal. Yet his government's general attitude to the development of the Community is just as two-faced as anything the French or Germans can come up with.

On grounds of national sovereignty, Britain insists that the co-ordination of foreign policy in Europe must be handled by independent governments, away from the toils of the Commission. The French agree. But the contortions of Britain and France to assert their international stature are merely painful to the performer and ridiculous to the spectator. The rest of the world is only interested if there is a united European foreign policy; and only a united European policy can exert influence. So who do they think they are fooling?

Increasingly, there is no good national option for any European country, the notion that a state preserves its freedom because it has the choice of withdrawing, is literally true but practically infantile. Increasingly, the Community will be the paradigm for all fields of activity and for all European countries; and that paradigm must extend to foreign policy, security and defence. For Britain and France to yearn nostalgically for a national foreign policy is ludicrous autism.

Last week's debate on a

European peace-keeping force is the precursor of an inevitable trend. The responsibilities now being thrust on the Community will require the member states to consider the entire panoply of state action, including security and defence.

In the circumstances, the proposal for a peace-keeping force was misplaced, and a serious tactical error by the French. But the underlying assumption, that the 12 must take account of the defence-security dimension, and can only do so in a Community context, was clearly not misplaced.

Moreover, this assumption evidently responds to the felt needs of all the member states. Mr Hurd succeeded in defeating the peace-keeping proposal; but he did not argue that the subject was out of bounds for the 12 foreign ministers.

European businessmen have summed up the position. "If the effective economic and political power in Europe is passing to the Community, then that is where the responsibility for our security will eventually be located, and the time to start planning for that objective must be now."

The pretence that the Community can satisfactorily deal with economic subjects while leaving the management of all other foreign affairs in other hands has become an anachronism. "A coherent foreign policy needs political institutions with decision-making powers, backed by a unified diplomatic service with the resources to develop and implement the necessary policies."

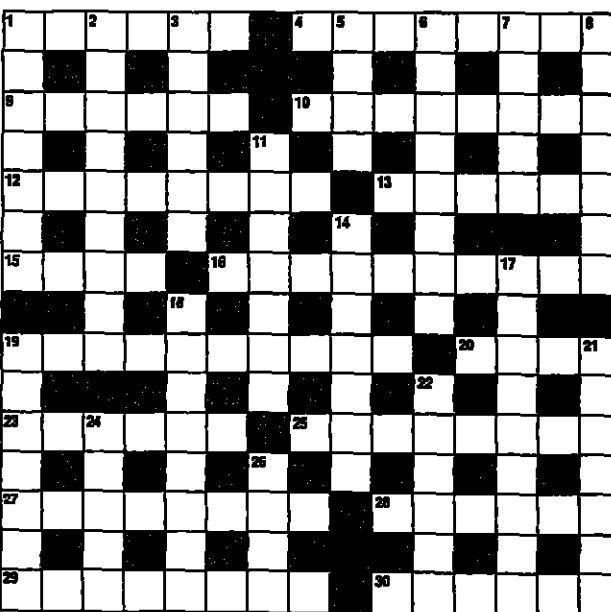
In other words, grow up, and get on with it.

Reshaping Europe. European Round Table of Industrialists, 15 rue Gutmann, Brussels

## JOTTER PAD

## CROSSWORD

No.7,653 Set by PROTEUS



- |   |   |
|---|---|
| ACROSS  | DOWN  |
| 1 Vegetable unpopular with motorists (6)          | 1 Advice from a lawyer (7)                                  |
| 2 Girl shows discretion (8)                       | 2 Censure prime movers in South African goldfield (9)       |
| 3 Put about assistance without recompense (6)     | 3 Soldier in odd iron coat at starting point (6)            |
| 4 The opposite of talk (8)                        | 4 Cross over entrance (4)                                   |
| 5 Fire journalist, being full of life (8)         | 5 Joint vote overturned in Irish parliament (8)             |
| 6 Bear witness to attending trial (6)             | 6 Self-possession never disturbed (6)                       |
| 7 Was first to include article in metal (4)       | 7 Continually putting on weight in this place (7)           |
| 8 Declaration of French attitude (10)             | 8 Quotes from memory programmes previously broadcast (7)    |
| 9 Style with fair amount of restraint (10)        | 9 Person of rank who sounds a bit of a nut (7)              |
| 10 Halt on way to work (4)                        | 10 Daring trial at European capital showed lack of will (9) |
| 11 Proper girl, turning on chap-eon (6)           | 11 Disputatious mathematician (8)                           |
| 12 Goes back over defeats (8)                     | 12 Forced air bubble into wine (7)                          |
| 13 Unpractical person with a notion to please (8) | 13 They send off bills (7)                                  |
| 14 Right for example to have drink at feast (6)   | 14 Show high regard for Paul (6)                            |
| 15 Star finding flower at ski resort (8)          | 15 Seventies' happening (5)                                 |
| 16 Withdrawing to a retired spot (6)              | 16 River goddess (4)  |

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday October 5.

Notice  
to the holders of the outstanding  
£100,000,000  
Mortgage Backed Series A Notes Due 2014  
(the "Notes")  
of  
NHL Second Funding Corporation PLC  
(the "Issuer")

The issues by Homer Finance (No.1) PLC of Class A Mortgage Backed Floating Rate Notes 2028 and Class B Mortgage Backed Floating Rate Notes 2028 were announced on 20th September, 1991. The closing of the issues (the "Closing") is scheduled to take place on 30th September, 1991. Subject to the Closing taking place, part of the net proceeds of the issue will be used to purchase mortgages, directly or indirectly, from the issuer. The aggregate principal amount of mortgages purchased from the issuer will be such as will require the Issuer under the Terms and Conditions of the Notes to redeem the Notes at their Principal Amount Outstanding on the next Interest Payment Date.

Accordingly, subject to the Closing taking place, all of the Notes will be redeemed at their Principal Amount Outstanding on 30th September, 1991. Any holder of the Notes who is in any doubt as to the action which he should take as a result of the redemption of the Notes (including the reinvestment of the redemption proceeds) should consult his professional adviser.

NHL Second Funding Corporation PLC  
23rd September, 1991

Notice  
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Accordingly, subject to the Closing taking place, all of the Notes will be redeemed at their Principal Amount Outstanding on 29th November, 1991. Any holder of the Notes who is in any doubt as to the action which he should take as a result of the redemption of the Notes (including the reinvestment of the redemption proceeds) should consult his professional adviser.

NHL Third Funding Corporation PLC  
23rd September, 1991

NOTICE OF INTEREST RATE  
To the Holders of  
International Bank for  
Reconstruction and  
Development  
Undated U.S. Dollar Floating Rate Notes  
of 1985

In accordance with the provisions of the Notes, notice is hereby given that the above Notes will bear interest for the period from September 15, 1991 to and including December 14, 1991 at a rate per annum of 5.86170% payable on December 15, 1991 in the amount of \$148.17 in respect of each \$100,000 principal amount of Notes and \$3,704.26 in respect of each \$250,000 principal amount of Notes.

MORGAN GUARANTY TRUST COMPANY  
of NEW YORK, Fiscal Agent  
Dated: September 23, 1991

Marine Midland  
Bank N.A.  
U.S. \$125,000,000  
Floating Rate Subordinated  
Capital Notes due 1996

For the three months 23rd September, 1991 to 23rd December, 1991 the Notes will carry an interest rate of 5 3/8% per annum with a coupon amount of U.S. \$143.77 per U.S. \$100,000 Note and U.S. \$119.34 per U.S. \$50,000 Note. The relevant interest payment date will be 23rd December, 1991.

Listed on the London Stock Exchange  
Bankers' Trust  
Company, London - Agent Bank